# \*\* PUBLIC DISCLOSURE COPY \*\*

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| _                       | 1 01 111              | 2023 calendar year, or tax year beginning MAI I, 2025 and  | ending 23     | PR 30, 2024                      |                               |  |  |  |  |  |  |  |
|-------------------------|-----------------------|--|---------------|----------------------------------|-------------------------------|--|--|--|--|--|--|--|
| В                       | Check if<br>applicabl | e: C Name of organization  |               | D Employer identific             | cation number                 |  |  |  |  |  |  |  |
|                         | Addre                 | Mount Desert Island Hospital   |               |                                  |                               |  |  |  |  |  |  |  |
|                         | Name<br>chang         | Doing business as  |               | 01-02117                         | 97                            |  |  |  |  |  |  |  |
|                         | Initial return        | Number and street (or P.O. box if mail is not delivered to street address)   | Room/suite    | E Telephone number               |                               |  |  |  |  |  |  |  |
|                         | Final return.         | P.O. Box 8, 10 Wayman Lane   | •             | 207-288-                         | 5081                          |  |  |  |  |  |  |  |
| _                       | termin<br>ated        | City or town, state or province, country, and ZIP or foreign postal code   |               | G Gross receipts \$ 119,999,417. |                               |  |  |  |  |  |  |  |
| Ļ                       | Amen                  | Bai Halbol, ME 04009-0000  |               | H(a) Is this a group re          |                               |  |  |  |  |  |  |  |
|                         | Application pendi     |  |               | for subordinates                 |                               |  |  |  |  |  |  |  |
|                         |                       | same as C above  |               | H(b) Are all subordinates in     |                               |  |  |  |  |  |  |  |
|                         |                       | empt status: X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) c  | or 527        | 1                                | list. See instructions        |  |  |  |  |  |  |  |
|                         | Websi                 |  | 1             | H(c) Group exemptio              |                               |  |  |  |  |  |  |  |
|                         |                       | organization: X Corporation Trust Association Other  | <b>L</b> Year | of formation: 1897 N             | State of legal domicile: ME   |  |  |  |  |  |  |  |
| Р                       | art I                 | Summary  | <del>.</del>  | ggogg bogni                      | ± o 1                         |  |  |  |  |  |  |  |
| 9                       | 1                     | Briefly describe the organization's mission or most significant activities: Crit   | lcai a        | d in Par Ha                      | rbor, ME.                     |  |  |  |  |  |  |  |
| Activities & Governance |                       | providing medical & healthcare services  |               |                                  |                               |  |  |  |  |  |  |  |
| Veri                    | 1                     | Check this box if the organization discontinued its operations or dispos   |               |                                  | ssets.                        |  |  |  |  |  |  |  |
| Ĝ                       |                       |  |               | 3                                | 16                            |  |  |  |  |  |  |  |
| ∞<br>′°                 |                       | Number of independent voting members of the governing body (Part VI, line 1b)  |               |                                  | 583                           |  |  |  |  |  |  |  |
| ţį                      | 1                     | Total number of individuals employed in calendar year 2023 (Part V, line 2a)   |               |                                  | 51                            |  |  |  |  |  |  |  |
| :                       |                       | Total number of volunteers (estimate if necessary)   |               |                                  | 0.                            |  |  |  |  |  |  |  |
| Ā                       |                       | Total unrelated business revenue from Part VIII, column (C), line 12   |               |                                  | 0.                            |  |  |  |  |  |  |  |
|                         | 1 5                   | Net unrelated business taxable income nonn onn 990-1, Part I, line 11  | ·····         | Prior Year                       | Current Year                  |  |  |  |  |  |  |  |
| •                       | 8                     | Contributions and grants (Part VIII, line 1h)  |               | 3,895,822.                       | 27,415,834.                   |  |  |  |  |  |  |  |
| Revenue                 |                       | Program service revenue (Part VIII, line 2g)   |               | 81,771,454.                      | 86,998,119.                   |  |  |  |  |  |  |  |
| eve                     |                       | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |               | -169,739.                        | 359,193.                      |  |  |  |  |  |  |  |
| æ                       |                       | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |               | -22,785.                         | -103,591.                     |  |  |  |  |  |  |  |
|                         | 1                     | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |               | 85,474,752.                      | 114,669,555.                  |  |  |  |  |  |  |  |
|                         |                       | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |               | 19,000.                          | 37,500.                       |  |  |  |  |  |  |  |
|                         | 1                     | Benefits paid to or for members (Part IX, column (A), line 4)  |               | 0.                               | 0.                            |  |  |  |  |  |  |  |
| Ø                       | 1                     | Solarios other componentias employee benefits (Part IV column (A) lines 5.10)  |               | 50,706,849.                      | 51,760,350.                   |  |  |  |  |  |  |  |
| Expenses                | 16a                   | Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)  812,22 |               | 0.                               | 0.                            |  |  |  |  |  |  |  |
| ğ                       | b                     | Total fundraising expenses (Part IX, column (D), line 25) 812, 22  | 25.           |                                  |                               |  |  |  |  |  |  |  |
| Ш                       | 17                    | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |               | 37,713,376.                      |                               |  |  |  |  |  |  |  |
|                         | 18                    | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  |               | 88,439,225.                      | 91,204,570.                   |  |  |  |  |  |  |  |
|                         | 19                    | Revenue less expenses. Subtract line 18 from line 12   |               | -2,964,473.                      | 23,464,985.                   |  |  |  |  |  |  |  |
| Net Assets or           |                       |  | Ве            | ginning of Current Year          | End of Year                   |  |  |  |  |  |  |  |
| sets                    | 20                    | Total assets (Part X, line 16)   |               | 80,033,646.                      | 106,023,085.                  |  |  |  |  |  |  |  |
| A A                     | 21                    | Total liabilities (Part X, line 26)  |               | 30,469,070.                      | 33,702,543.                   |  |  |  |  |  |  |  |
|                         | 22                    | Net assets or fund balances. Subtract line 21 from line 20   |               | 49,564,576.                      | 72,320,542.                   |  |  |  |  |  |  |  |
|                         | art II                | Signature Block  |               |                                  | 1 1 1 1 1 1 1 1 1 1 1 1 1     |  |  |  |  |  |  |  |
|                         | -                     | Ities of perjury, I declare that I have examined this return, including accompanying schedules                                   |               |                                  | y knowledge and belief, it is |  |  |  |  |  |  |  |
| true                    | e, correc             | t, and complete. Declaration of preparer (other than officer) is based on all information of wh                                  | iich preparer | nas any knowledge.               |                               |  |  |  |  |  |  |  |
| ۵.                      |                       | Muchelle Smith Signature of officer  |               | Date                             |                               |  |  |  |  |  |  |  |
| Sig                     |                       | Signature or officer  Michelle Smith, Treasurer/CFO  |               |                                  |                               |  |  |  |  |  |  |  |
| He                      | re                    | Type or print name and title   |               |                                  |                               |  |  |  |  |  |  |  |
| _                       |                       |  |               | Date Check                       | PTIN                          |  |  |  |  |  |  |  |
| Pai                     | d                     | Print/Type preparer's name Preparer's signature  Connor Smart  |               | 3/04/25 of self-employe          |                               |  |  |  |  |  |  |  |
|                         | parer                 | Firm's name Baker Newman & Noyes   |               |                                  | 1-0494526                     |  |  |  |  |  |  |  |
|                         | Only                  | Firm's address P.O. Box 507  |               | oen                              |                               |  |  |  |  |  |  |  |
|                         | •                     | Portland, ME 04112   |               | Phone no. (2                     | 07)879-2100                   |  |  |  |  |  |  |  |
| Ma                      | y the II              | RS discuss this return with the preparer shown above? See instructions   |               | 1                                | X Yes No                      |  |  |  |  |  |  |  |

| Pa | t III Statement of Program Service Accomplishments   |
|----|--|
|    | Check if Schedule O contains a response or note to any line in this Part III   |
| 1  | Briefly describe the organization's mission:   |
|    | Mount Desert Island Hospital's mission is to provide compassionate   |
|    | care and strengthen the health of our community by embracing   |
|    | tomorrow's methods and respecting time-honored values.   |
|    |  |
| 2  | Did the organization undertake any significant program services during the year which were not listed on the                                 |
|    | prior Form 990 or 990-EZ?  |
|    | If "Yes," describe these new services on Schedule O.   |
| 3  | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No                        |
|    | If "Yes," describe these changes on Schedule O.  |
| 4  | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.         |
|    | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
|    | revenue, if any, for each program service reported.  |
| 4a | (Code:) (Expenses \$66, 951, 382. including grants of \$ 37,500. ) (Revenue \$86, 998, 119. )  |
|    | In fiscal year 2024, Mount Desert Island (MDI) Hospital provided   |
|    | \$12,743,863 in services for which no compensation was expected or   |
|    | received. Financial assistance policies exist to provide relief for  |
|    | those who cannot pay for medical care. MDI Hospital provides care to   |
|    | persons covered by governmental programs including Medicare, Medicaid,   |
|    | VA, and CHAMPUS. The unreimbursed value for providing care to these  |
|    | patients approximates \$5,264,813. The Hospital continues to provide a   |
|    | number of health services and preventative health programs to the  |
|    | community. Available programs include cardiac pulmonary rehabilitation,  |
|    | care coordination, wellness programs, diabetes education, annual   |
|    | wellness exams, nutrition counseling, parenting, pregnancy and sibling   |
|    | classes, physical and occupational therapy programs, speech therapy,   |
| 4b | (Code:) (Expenses \$   |
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| 4c | (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )   |
|    | <u> </u>   |
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| 4d | Other program services (Describe on Schedule O.)   |
|    | (Expenses \$ including grants of \$ ) (Revenue \$ )  |
| 4e | Total program service expenses 66,951,382.   |
|    | Form <b>990</b> (2023)   |
|    | See Schedule O for Continuation(s)   |

|             |  |     | Yes | No       |  |  |  |
|-------------|--|-----|-----|----------|--|--|--|
| 1           | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |     |     |          |  |  |  |
|             | If "Yes," complete Schedule A  | 1   | X   | <u> </u> |  |  |  |
| 2           | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2   | Х   |          |  |  |  |
| 3           | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |     |     | 3,7      |  |  |  |
|             | public office? If "Yes," complete Schedule C, Part I   | 3   |     | X        |  |  |  |
| 4           | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect   |     |     |          |  |  |  |
| _           | during the tax year? If "Yes," complete Schedule C, Part II  | 4   | Х   |          |  |  |  |
| 5           | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   | _   |     | x        |  |  |  |
| •           | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5   |     |          |  |  |  |
| 6           | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  |     |     | x        |  |  |  |
| 7           | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6   |     |          |  |  |  |
| 7           | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II       | 7   |     | x        |  |  |  |
| 8           | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete   |     |     |          |  |  |  |
| 0           | Schedule D, Part III   | 8   |     | x        |  |  |  |
| 9           | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for  |     |     |          |  |  |  |
| J           | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |     |     |          |  |  |  |
|             | If "Yes," complete Schedule D, Part IV   | 9   |     | х        |  |  |  |
| 10          | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   | Ť   |     |          |  |  |  |
|             | or in quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  | Х   |          |  |  |  |
| 11          | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,  |     |     |          |  |  |  |
|             | as applicable.   |     |     |          |  |  |  |
| а           | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |     |     |          |  |  |  |
|             | Part VI  | 11a | Х   |          |  |  |  |
| b           | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total   |     |     |          |  |  |  |
|             | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b |     | X        |  |  |  |
| С           | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  |     |     |          |  |  |  |
|             | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |     | X        |  |  |  |
| d           | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in  |     |     |          |  |  |  |
|             | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | X        |  |  |  |
| е           | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e | Х   |          |  |  |  |
| f           | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |     |     |          |  |  |  |
|             | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f | Х   | <u> </u> |  |  |  |
| 12a         | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |     |     | ,,       |  |  |  |
|             | Schedule D, Parts XI and XII   | 12a |     | X        |  |  |  |
| b           | Was the organization included in consolidated, independent audited financial statements for the tax year?  |     | Х   |          |  |  |  |
| 40          | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b | Λ   | Х        |  |  |  |
| 13          | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | X        |  |  |  |
| 14a         | Did the organization maintain an office, employees, or agents outside of the United States?  Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | 14a |     |          |  |  |  |
| b           | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |     |     |          |  |  |  |
|             | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b |     | x        |  |  |  |
| 15          | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any  | 110 |     |          |  |  |  |
|             | foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15  |     | х        |  |  |  |
| 16          | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   |     |     |          |  |  |  |
|             | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |     | Х        |  |  |  |
| 17          | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  |     |     |          |  |  |  |
|             | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | 17  |     | Х        |  |  |  |
| 18          | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   |     |     |          |  |  |  |
|             | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | Х   |          |  |  |  |
| 19          | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   |     |     |          |  |  |  |
|             | complete Schedule G, Part III  | 19  |     | X        |  |  |  |
| <b>20</b> a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a | Х   |          |  |  |  |
| b           | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b | Х   | <u> </u> |  |  |  |
| 21          | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |     |     |          |  |  |  |
|             | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  |     | X        |  |  |  |

|      | 1990 (2023) Mount Desert Island Hospital 01-0211   | L797    | P        | age 4          |
|------|--|---------|----------|----------------|
| Pa   | rt IV Checklist of Required Schedules (continued)  |         |          |                |
|      |  |         | Yes      | No             |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |         | l        |                |
|      | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22      | X        |                |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current  |         |          |                |
|      | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |         | ٠,,      |                |
|      | Schedule J   | 23      | X        |                |
| 24a  | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  |         |          |                |
|      | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   |         | ٠,,      |                |
|      | Schedule K. If "No," go to line 25a  | 24a     | Х        | 37             |
|      | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b     | <u> </u> | Х              |
| С    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease   |         |          | 1 37           |
|      | any tax-exempt bonds?  | 24c     | <u> </u> | X              |
|      | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d     |          | Х              |
| 25a  | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |         |          | X              |
|      | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a     |          | ┝≏             |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and   |         |          |                |
|      | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete  |         |          | X              |
|      | Schedule L, Part I   | 25b     | <u> </u> | <u> </u>       |
| 26   | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current  |         |          |                |
|      | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%  |         |          | X              |
| 07   | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26      | <u> </u> | <del>  ^</del> |
| 27   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,  |         |          |                |
|      | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27      |          | X              |
| 28   | Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,  | 21      |          | 1              |
| 20   | instructions for applicable filing thresholds, conditions, and exceptions):  |         |          |                |
| 9    | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If   |         |          |                |
| а    | "Yes," complete Schedule L, Part IV  | 28a     |          | X              |
| h    | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b     |          | X              |
|      | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?//f   | 200     |          | <del></del> -  |
| ·    | "Yes," complete Schedule L, Part IV  | 28c     |          | x              |
| 29   | Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M  | 29      | Х        |                |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation  |         |          |                |
|      | contributions? If "Yes," complete Schedule M   | 30      |          | X              |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31      |          | Х              |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   |         |          |                |
|      | Schedule N, Part II  | 32      |          | X              |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   |         |          |                |
|      | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33      |          | X              |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  |         |          |                |
|      | Part V, line 1   | 34      | Х        |                |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a     | X        |                |
| b    | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  |         |          |                |
|      | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b     | X        |                |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   |         |          |                |
|      | If "Yes," complete Schedule R, Part V, line 2  | 36      |          | X              |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |         |          |                |
|      | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37      |          | X              |
| 38   | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?   |         |          |                |
| ъ.   | Note: All Form 990 filers are required to complete Schedule 0  | 38      | Х        |                |
| Pa   | rt V Statements Regarding Other IRS Filings and Tax Compliance   |         |          |                |
|      | Check if Schedule O contains a response or note to any line in this Part V   | <u></u> |          | <u> </u>       |
| _    | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable   | 7       | Yes      | No             |
|      |  |         |          |                |
|      | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  | 4       |          |                |
| C    | Did the organization comply with backup withholding rules for reportable payments to vehicles and reportable gaming  |         |          |                |

332004 12-21-23

Form **990** (2023)

(gambling) winnings to prize winners?

#### Mount Desert Island Hospital Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

|          |   |                   |                | Yes | No  |  |  |  |  |  |
|----------|---|-------------------|----------------|-----|-----|--|--|--|--|--|
| 2a       | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |                   |                |     |     |  |  |  |  |  |
|          | filed for the calendar year ending with or within the year covered by this return   | 2a 583            |                |     |     |  |  |  |  |  |
| b        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns   | ns?               | 2b             | Х   |     |  |  |  |  |  |
| За       | Did the organization have unrelated business gross income of \$1,000 or more during the year?   |                   | За             |     | X   |  |  |  |  |  |
| b        | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O   |                   |                |     |     |  |  |  |  |  |
| 4a       | At any time during the calendar year, did the organization have an interest in, or a signature or other ${\bf r}$   | authority over, a |                |     |     |  |  |  |  |  |
|          | financial account in a foreign country (such as a bank account, securities account, or other financial  | account)?         | 4a             |     | X   |  |  |  |  |  |
| b        | If "Yes," enter the name of the foreign country   |                   |                |     |     |  |  |  |  |  |
|          | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A  |                   |                |     |     |  |  |  |  |  |
| 5а       | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   |                   | 5a             |     | X   |  |  |  |  |  |
| b        | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction   |                   | 5b             |     | Х   |  |  |  |  |  |
|          | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   |                   | 5c             |     |     |  |  |  |  |  |
| 6a       | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the  |                   |                |     | 3,7 |  |  |  |  |  |
|          | any contributions that were not tax deductible as charitable contributions?   |                   | 6a             |     | X   |  |  |  |  |  |
| b        | If "Yes," did the organization include with every solicitation an express statement that such contribut   | •                 |                |     |     |  |  |  |  |  |
| _        | were not tax deductible?  |                   | 6b             |     |     |  |  |  |  |  |
| 7        | Organizations that may receive deductible contributions under section 170(c).   |                   | _              |     | v   |  |  |  |  |  |
| а        | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set   |                   | 7a             |     | X   |  |  |  |  |  |
| b        | If "Yes," did the organization notify the donor of the value of the goods or services provided?   |                   | 7b             |     |     |  |  |  |  |  |
| С        | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w  | ·                 | <b>-</b> -     |     | х   |  |  |  |  |  |
|          | to file Form 8282?  | l I               | 7с             |     |     |  |  |  |  |  |
|          | If "Yes," indicate the number of Forms 8282 filed during the year  Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of   | 7d                | 7e             |     | Х   |  |  |  |  |  |
| e<br>f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contribute organization, during the year, pay premiums, directly or indirectly, on a personal benefit contribute organization. |                   | 7 <del>6</del> |     | X   |  |  |  |  |  |
| g        | If the organization, during the year, pay premiums, directly of indirectly, on a personal benefit confidence of the organization received a contribution of qualified intellectual property, did the organization file Fo         |                   | 7g             |     |     |  |  |  |  |  |
| 9<br>h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization  |                   | 79<br>7h       |     |     |  |  |  |  |  |
| 8        | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained   |                   | 711            |     |     |  |  |  |  |  |
| Ū        | sponsoring organization have excess business holdings at any time during the year?  |                   | 8              |     |     |  |  |  |  |  |
| 9        | Sponsoring organizations maintaining donor advised funds.   |                   |                |     |     |  |  |  |  |  |
| а        | P. I  |                   | 9a             |     |     |  |  |  |  |  |
| b        | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   |                   | 9b             |     |     |  |  |  |  |  |
| 10       | Section 501(c)(7) organizations. Enter:   |                   |                |     |     |  |  |  |  |  |
| а        | Initiation fees and capital contributions included on Part VIII, line 12  | 10a               |                |     |     |  |  |  |  |  |
| b        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   | 10b               |                |     |     |  |  |  |  |  |
| 11       | Section 501(c)(12) organizations. Enter:  |                   |                |     |     |  |  |  |  |  |
| а        | Gross income from members or shareholders   | 11a               |                |     |     |  |  |  |  |  |
| b        | Gross income from other sources. (Do not net amounts due or paid to other sources against   |                   |                |     |     |  |  |  |  |  |
|          | amounts due or received from them.)   | 11b               |                |     |     |  |  |  |  |  |
|          | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form  |                   | 12a            |     |     |  |  |  |  |  |
|          | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   | 12b               |                |     |     |  |  |  |  |  |
| 13       | Section 501(c)(29) qualified nonprofit health insurance issuers.  |                   |                |     |     |  |  |  |  |  |
| а        | Is the organization licensed to issue qualified health plans in more than one state?  |                   | 13a            |     |     |  |  |  |  |  |
|          | <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.  |                   |                |     |     |  |  |  |  |  |
| D        | Enter the amount of reserves the organization is required to maintain by the states in which the  | 1406              |                |     |     |  |  |  |  |  |
| _        | organization is licensed to issue qualified health plans  Enter the amount of reserves on hand  | 13b               |                |     |     |  |  |  |  |  |
| с<br>14а |   | l l               | 14a            |     | Х   |  |  |  |  |  |
|          | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedu   | /e O              | 14b            |     |     |  |  |  |  |  |
| 15       | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune  |                   | . 10           |     |     |  |  |  |  |  |
|          | excess parachute payment(s) during the year?  |                   | 15             |     | х   |  |  |  |  |  |
|          | If "Yes," see the instructions and file Form 4720, Schedule N.  |                   |                |     |     |  |  |  |  |  |
| 16       | Is the organization an educational institution subject to the section 4968 excise tax on net investmen  | nt income?        | 16             |     | х   |  |  |  |  |  |
|          | If "Yes," complete Form 4720, Schedule O.   |                   |                |     |     |  |  |  |  |  |
| 17       | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac   | tivities          |                |     |     |  |  |  |  |  |
|          | that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  |                   | 17             |     |     |  |  |  |  |  |
|          | If "Yes," complete Form 6069.   |                   |                |     |     |  |  |  |  |  |
|          |   |                   |                |     |     |  |  |  |  |  |

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|     | Check if Schedule O contains a response or note to any line in this Part VI   |         |          | X    |
|-----|---|---------|----------|------|
| Sec | tion A. Governing Body and Management   |         |          |      |
|     |   |         | Yes      | No   |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year la  |         |          |      |
|     | If there are material differences in voting rights among members of the governing body, or if the governing                         |         |          |      |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                               |         |          |      |
| b   | Enter the number of voting members included on line 1a, above, who are independent 1b 16  |         |          |      |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other            |         |          |      |
|     | officer, director, trustee, or key employee?  | 2       |          | Х    |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision               |         |          |      |
|     | of officers, directors, trustees, or key employees to a management company or other person?   | 3       |          | X    |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                    | 4       |          | Х    |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?                          | 5       |          | X    |
| 6   | Did the organization have members or stockholders?  | 6       |          | X    |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or                      |         |          |      |
|     | more members of the governing body?   | 7a      |          | X    |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or                  |         |          |      |
|     | persons other than the governing body?  | 7b      |          | X    |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |         |          |      |
| а   | The governing body?   | 8a      | Х        |      |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b      | Х        |      |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the                |         |          |      |
|     | organization's mailing address? If "Yes," provide the names and addresses on Schedule O   | 9       |          | X    |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)                    |         |          |      |
|     |   |         | Yes      | No   |
| 10a | Did the organization have local chapters, branches, or affiliates?  | 10a     |          | X    |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,          |         |          |      |
|     | and branches to ensure their operations are consistent with the organization's exempt purposes?                                     | 10b     |          |      |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?         | 11a     | Х        |      |
| b   | Describe on Schedule O the process, if any, used by the organization to review this Form 990.                                       |         |          |      |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a     | Х        |      |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b     | X        |      |
| С   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe                  |         |          |      |
|     | on Schedule O how this was done   | 12c     | Х        |      |
| 13  | Did the organization have a written whistleblower policy?   | 13      | X        |      |
| 14  | Did the organization have a written document retention and destruction policy?  | 14      | X        |      |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent                  |         |          |      |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                   |         |          |      |
|     | The organization's CEO, Executive Director, or top management official  | 15a     | Х        |      |
| b   | Other officers or key employees of the organization   | 15b     | X        |      |
|     | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  |         |          |      |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a               |         |          |      |
|     | taxable entity during the year?   | 16a     |          | Х    |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation        |         |          |      |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's                      |         |          |      |
|     | exempt status with respect to such arrangements?  | 16b     |          |      |
| Sec | tion C. Disclosure  |         |          |      |
| 17  | List the states with which a copy of this Form 990 is required to be filed None   |         |          |      |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3      | s only  | ) availa | able |
|     | for public inspection. Indicate how you made these available. Check all that apply.   |         |          |      |
|     | X Own website Another's website X Upon request Other (explain on Schedule O)  |         |          |      |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are     | d finar | ncial    |      |
|     | statements available to the public during the tax year.   |         |          |      |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records                      |         |          |      |
|     | Michelle Smith, CFO - 207-288-5081  |         |          |      |
|     | P.O. Box 8, 10 Wayman Lane, Bar Harbor, ME 04609-0008   |         |          |      |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### X

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

   List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| Check this box if neither the organization (A) | (B)            | (C)                            |   |         |               |                                 | (D)       | (E)             | (F)             |               |
|--|----------------|--------------------------------|---|---------|---------------|---------------------------------|-----------|-----------------|-----------------|---------------|
| Name and title                                 | Average        |                                | Position  |         |               | 1                               |           | Reportable      | Reportable      | Estimated     |
| name and title                                 | hours per      |                                | (do not check more than one box, unless person is both an |         | compensation  | compensation                    | amount of |                 |                 |               |
|  | week           | offi                           | officer and a director/tr                                 |         | ctor/trustee) |                                 | from      | from related    | other           |               |
|  | (list any      | ctor                           |   |         |               |                                 |           | the             | organizations   | compensation  |
|  | hours for      | r dire                         |   |         |               | ted                             |           | organization    | (W-2/1099-MISC/ | from the      |
|  | related        | stee o                         | rustee  |         |               | eusa                            |           | (W-2/1099-MISC/ | 1099-NEC)       | organization  |
|  | organizations  | altru                          | onal tı   |         | loyee         | comp                            |           | 1099-NEC)       |                 | and related   |
|  | below          | Individual trustee or director | Institutional trustee                                     | Officer | Key employee  | Highest compensated<br>employee | rmer      |                 |                 | organizations |
| (1) (1) 1 2 1 3                                | line)<br>40.00 | Ĕ                              | Ë   | ъ       | - S           | er Hi                           | 요         |                 |                 |               |
| (1) Stuart Davidson, MD                        |                | -                              |   |         |               | v                               |           | 615 024         | 0               | 12 621        |
| Physician (A)                                  | 0.00           | _                              |   |         |               | Х                               |           | 615,924.        | 0.              | 42,621.       |
| (2) Charles Hendricks, MD                      | 40.00          | -                              |   |         |               | 37                              |           | F77 000         | 0               | 24 007        |
| Physician                                      | 0.00           |                                |   |         |               | Х                               |           | 577,208.        | 0.              | 24,087.       |
| (3) Joseph Dougherty, MD                       | 40.00          |                                |   |         |               | l                               |           | 404 405         | •               | 22 22         |
| Physician                                      | 0.00           |                                |   |         |               | Х                               |           | 421,435.        | 0.              | 33,930.       |
| (4) Christina Maguire                          | 41.00          | ļ                              |   | l       |               |                                 |           | 205 626         |                 | 06 004        |
| President & CEO                                | 1.00           | X                              |   | Х       |               |                                 |           | 385,636.        | 0.              | 26,301.       |
| (5) David Sugerman, MD                         | 40.00          |                                |   |         |               |                                 |           |                 | _               |               |
| Physician                                      | 0.00           |                                |   |         |               | Х                               |           | 345,365.        | 0.              | 49,328.       |
| (6) Katherine Gassman, MD                      | 40.00          |                                |   |         |               |                                 |           |                 | _               |               |
| Physician                                      | 0.00           |                                |   |         |               | Х                               |           | 374,368.        | 0.              | 14,686.       |
| (7) Peter Witham, MD                           | 41.00          |                                |   |         |               |                                 |           |                 |                 |               |
| Trustee/Physician                              | 0.00           | X                              |   |         |               |                                 |           | 226,958.        | 0.              | 41,081.       |
| (8) Michelle Smith                             | 41.00          |                                |   |         |               |                                 |           |                 |                 |               |
| Vice President/Treasurer & CFO                 | 1.00           |                                |   | Х       |               |                                 |           | 184,885.        | 0.              | 45,768.       |
| (9) Julian Kuffler, MD                         | 41.00          |                                |   |         |               |                                 |           |                 |                 |               |
| Trustee/Physician                              | 0.00           | Х                              |   |         |               |                                 |           | 173,993.        | 0.              | 41,099.       |
| (10) Morgan Mackenzie                          | 41.00          |                                |   |         |               |                                 |           |                 |                 |               |
| Clerk/Secretary                                | 0.00           |                                |   | Х       |               |                                 |           | 70,506.         | 0.              | 16,653.       |
| (11) Enoch Albert                              | 1.00           |                                |   |         |               |                                 |           |                 |                 |               |
| Trustee  | 1.00           | X                              |   |         |               |                                 |           | 0.              | 0.              | 0.            |
| (12) Edward Benz, MD                           | 1.00           |                                |   |         |               |                                 |           |                 |                 |               |
| Trustee  | 0.00           | X                              |   |         |               |                                 |           | 0.              | 0.              | 0.            |
| (13) Stewart Brecher                           | 1.00           |                                |   |         |               |                                 |           |                 |                 |               |
| Trustee  | 0.00           | X                              |   |         |               |                                 |           | 0.              | 0.              | 0.            |
| (14) James R. Bright                           | 1.00           |                                |   |         |               |                                 |           |                 |                 |               |
| Trustee (end 8/2023)                           | 0.00           | Х                              |   |         |               |                                 |           | 0.              | 0.              | 0.            |
| (15) Sarah Fina                                | 1.00           |                                |   |         |               |                                 |           |                 |                 |               |
| Trustee  | 0.00           | x                              |   |         |               |                                 |           | 0.              | 0.              | 0.            |
| (16) Elsie Flemings                            | 1.00           |                                |   | t       |               |                                 |           |                 |                 |               |
| Trustee  | 0.00           |                                |   |         |               |                                 |           | 0.              | 0.              | 0.            |
| (17) Kathryn Lucchesi, PhD, RPh                | 1.00           |                                | t   |         |               |                                 |           |                 |                 |               |
| Trustee  | 0.00           |                                |   |         |               |                                 |           | 0.              | 0.              | 0.            |
|  |                |                                | 1   |         |               |                                 |           | 1               |                 |               |

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|   |  |   |  |   |   |  |  | 01-0211  | 737 Page 6            |  |
|---|--|---|--|---|---|--|--|--|-----------------------|--|
| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |  |   |  |   |   |  |  |  |                       |  |
| (B)   | (C)  |   |  |   |   |  | (D)  | (E)  | (F)                   |  |
| Average   | (do  |   |  |   |   |  | Reportable   | Reportable   | Estimated             |  |
|   | box  | box, unless person is both an   |  |   |   | h an   | compensation   | compensation   | amount of             |  |
| 1   | <u> </u>   | Jei ali   | uau  | ii ecic   | ii us   | 100)   | 1  |  | other<br>             |  |
| 1 '   | irecto   |   |  |   |   |  |  | •  | compensation from the |  |
| related   | e or d   | tee   |  |   | sated   |  |  | ,  | organization          |  |
| organizations   | truste   | al trus   |  | ee/   | mpen  |  | ,  | 1000 (120)   | and related           |  |
| below   | idual  | ution   | ı  | mplo  | est co<br>oyee  | er   | ,  |  | organizations         |  |
| line)   | Indiv  | Instit  | Office   | Key e   | High<br>empl  | Form   |  |  |                       |  |
| 1.00  |  |   |  |   |   |  |  |  |                       |  |
|   | Х  |   |  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  |  |  |                       |  |
|   | Х  |   |  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  |  |  |                       |  |
|   | Х  |   |  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  | _  | _  | _                     |  |
|   | X  |   |  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  |  | _  |                       |  |
|   | X  |   |  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  |  | _  |                       |  |
|   | X  |   |  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  |  |  |                       |  |
|   | Х  |   |  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  |  |  |                       |  |
|   | Х  |   | Х  |   |   |  | 0.   | 0.   | 0.                    |  |
|   |  |   |  |   |   |  |  |  |                       |  |
| 0.00  | X  |   | Х  |   |   |  |  |  | 0.                    |  |
|   |  |   |  |   |   |  |  | _  | 335,554.              |  |
|   |  |   |  |   |   |  |  |  | 0.                    |  |
|   |  |   |  |   |   |  | 3,376,278.   | 0.   | 335,554.              |  |
|   | (B) Average hours per week (list any hours for related organizations below line)  1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 | Columbia   Columbia | rustees, Key Employees (B) Average hours per week (list any hours for related organizations below line)  1.00 0.00 X | (B) Average hours per week (list any hours for related organizations below line)  1.00 0.00 X X X X X X | rustees, Key Employees, and Hi  (B) Average hours per week (list any hours for related organizations below line)  1.00 0.00 X  1.00 0.00 X X  1.00 0.00 X X X X  1.00 0.00 X X X X X X X X X X X X X X X X | rustees, Key Employees, and Highe  (B)  Average hours per week (list any hours for related organizations below line)  1.00  0.00  X  X  X  1.00  0.00  X  X  X  X | rustees, Key Employees, and Highest C  (B)  Average hours per week (list any hours for related organizations below line)  1.00  0.00  X  1.00 | (B) Average hours per week (list any hours for related organizations below line)  1.00  0.00  1.00  0.00  X  1.00  0.00  0.00  X  0.00  1.00  0. | Co                    |  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

101

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 3 | Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on          |   |     |    |
|   | line 1a? If "Yes," complete Schedule J for such individual   | 3 |     | X  |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization   |   |     |    |
|   | and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual                        | 4 | Х   |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services |   |     |    |
|   | rendered to the organization? If "Yes," complete Schedule J for such person  | 5 |     | X  |

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

|   | . 3                              |                     |
|---|----------------------------------|---------------------|
| (A) Name and business address   | (B) Description of services      | (C)<br>Compensation |
| Cardinal Health   |                                  |                     |
| 7000 Cardinal Place, Dublin, OH 43017   | Healthcare services              | 4,201,550.          |
| Cerner Corporation (a/k/a Oracle)   | Healthcare IT                    |                     |
| 2300 Oracle Way, Austin, TX 78741   | solutions                        | 1,834,194.          |
| Medefis, Inc.   |                                  |                     |
| 2121 North 117th Avenue, Omaha, NE 68164  | Locums staffing                  | 1,638,397.          |
| R1 RCM, Inc., 433 W. Ascension Way, Suite   | Management                       |                     |
| 200, Murray, UT 84123   | consulting                       | 1,562,673.          |
| E.L. Shea Inc.  | Construction                     |                     |
| 23 Church Street, Ellsworth, ME 04605   | services                         | 1,355,784.          |
| 2 Total number of independent contractors (including but not limited to those liste | ed above) who received more than |                     |
| \$100,000 of compensation from the organization 41                                  |                                  |                     |

See Part VII, Section A Continuation sheets

|   | sert Is.  | Lai     | ıa                                  | п       | <u> </u>     | <u>эт</u> (                  | _a_    | <u>L</u>                                       | 01-021   | 1 <i>131</i>  |
|---|---|---------|-------------------------------------|---------|--------------|------------------------------|--------|--|--|---|
| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compe |   |         |                                     |         |              |                              |        |  | ees (continued)                                  |   |
| (A)<br>Name and title   | (B)<br>Average<br>hours   | (cl     | (C) Position (check all that apply) |         |              |                              | ly)    | <b>(D)</b> Reportable compensation             | <b>(E)</b> Reportable compensation               | <b>(F)</b> Estimated amount of  |
|   | per<br>week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>line) | lan loi |                                     | Officer | Key employee | Highest compensated employee | Former | from<br>the<br>organization<br>(W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| 27) Madeleine Braun, PhD, MBA   | 1.00  | V       |                                     | v       |              |                              |        |  | 0  | 0   |
| st Vice Chair   | 0.00  | X       |                                     | X       |              |                              |        | 0.   | 0.   | 0   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |
|   |   |         |                                     |         |              |                              |        |  |  |   |

| Pa  | rt V | Ш | Statement of Rever                      | nue  |                      |   |                       |                         |                                  |
|---|------|---|---|--|----------------------|---|-----------------------|-------------------------|----------------------------------|
|   |      |   | Check if Schedule O cont                | ains a respons                                   | e or note to any lir |   |                       |                         |                                  |
|   |      |   |   |  |                      | (A)                                     | (B) Related or exempt | <b>(C)</b><br>Unrelated | ( <b>D</b> )<br>Revenue excluded |
|   |      |   |   |  |                      | Total revenue                           | function revenue      | business revenue        | for any kaon consider.           |
|   |      |   |   |  |                      |   |                       |                         | sections 512 - 514               |
| nts<br>nts  | 1 a  | а | Federated campaigns                     | 1a   |                      |   |                       |                         |                                  |
| ar<br>our   | ı    | b | Membership dues                         | 1b   |                      |   |                       |                         |                                  |
| s, (  |      | С | Fundraising events                      | 1c   | 456,300.             |   |                       |                         |                                  |
| ar<br>la  |      |   | Related organizations                   |  |                      |   |                       |                         |                                  |
| ini   |      | е | Government grants (contribut            | ions) 1e   | 5,000,000.           |   |                       |                         |                                  |
| rior  | 1    | f | All other contributions, gifts, gran    | ts, and  |                      |   |                       |                         |                                  |
| the   |      |   | similar amounts not included above      | ve 1f  | 21,959,534.          |   |                       |                         |                                  |
| d d   | 9    | g | Noncash contributions included in lines | 1a-1f <b>1g</b> \$                               | 79,622.              |   |                       |                         |                                  |
| Contributions, Gifts, Grants<br>  and Other Similar Amounts | i    | h | Total. Add lines 1a-1f                  |  |                      | 27,415,834.                             |                       |                         |                                  |
|   |      |   |   |  | Business Code        |   |                       |                         |                                  |
| e l   | 2 8  | а | Patient services                        |  | 621990               | 85,694,817.                             | 85,694,817.           |                         |                                  |
| Program Service<br>Revenue                                  | ı    | b | Pharmacy                                |  | 621400               | 895,565.                                |                       |                         |                                  |
|   |      | С |   | 722514   | 214,849.             | -                                       |                       |                         |                                  |
| am  |      | d | Healthcare administrat:                 | ion  | 621400               | 192,888.                                | 192,888.              |                         |                                  |
| Ba  |      | е |   |  |                      | ·                                       | ·                     |                         |                                  |
| P.  |      |   | All other program service reve          | nue  |                      |   |                       |                         |                                  |
|   |      |   | Total. Add lines 2a-2f                  |  |                      | 86,998,119.                             |                       |                         |                                  |
|   | 3    |   | Investment income (including            |  |                      |   |                       |                         |                                  |
|   |      |   | , ,                                     | •  |                      | 580,207.                                |                       |                         | 580,207.                         |
|   | 4    |   | Income from investment of tax           |  |                      | · ·                                     |                       |                         | ,                                |
|   | 5    |   | Royalties                               |  | •                    |   |                       |                         |                                  |
|   |      |   | ,                                       | (i) Real   | (ii) Personal        |   |                       |                         |                                  |
|   | 6 a  | а | Gross rents 6a                          | 14,28  | 9.                   |   |                       |                         |                                  |
|   |      |   | Less: rental expenses 6b                | <del>                                     </del> |                      |   |                       |                         |                                  |
|   |      |   | Rental income or (loss) 6c              | 1  |                      |   |                       |                         |                                  |
|   |      |   | Net rental income or (loss)             |  |                      | 6,522.                                  |                       |                         | 6,522.                           |
|   |      |   | Gross amount from sales of              | (i) Securities                                   |                      | ,                                       |                       |                         | ,                                |
|   |      |   | assets other than inventory 7a          | 4,957,78   | 3.                   |   |                       |                         |                                  |
|   |      |   | Less: cost or other basis               | , ,  |                      |   |                       |                         |                                  |
| e   |      |   | and sales expenses 7b                   | 4,955,98   | 1. 222,821.          |   |                       |                         |                                  |
| le l  |      |   | Gain or (loss) 7c                       |  |                      |   |                       |                         |                                  |
| Revenue   |      |   | Net gain or (loss)                      |  | <u> </u>             | -221,014.                               |                       |                         | -221,014.                        |
| ē   |      |   | Gross income from fundraising ev        |  |                      | ,                                       |                       |                         | ,                                |
| 당   |      |   |   | ,300. of   |                      |   |                       |                         |                                  |
|   |      |   | contributions reported on line          |  |                      |   |                       |                         |                                  |
|   |      |   | Part IV, line 18                        |  | a 33,180.            |   |                       |                         |                                  |
|   |      |   | Less: direct expenses                   |  | b 143,293.           |   |                       |                         |                                  |
|   |      |   | Net income or (loss) from func          | _  |                      | -110,113.                               |                       |                         | -110,113.                        |
|   |      |   | Gross income from gaming ac             |  |                      |   |                       |                         |                                  |
|   |      |   | Part IV, line 19                        | I .  | a                    |   |                       |                         |                                  |
|   | ı    |   | Less: direct expenses                   | _  | b                    |   |                       |                         |                                  |
|   |      |   | Net income or (loss) from gam           |  |                      |   |                       |                         |                                  |
|   |      |   | Gross sales of inventory, less          | · –  |                      |   |                       |                         |                                  |
|   |      |   | and allowances10a                       |  | Da                   |   |                       |                         |                                  |
|   | ı    |   | Less: cost of goods sold                |  | Ob                   |   |                       |                         |                                  |
|   |      |   | Net income or (loss) from sale          | _  |                      |   |                       |                         |                                  |
|   |      |   | ,                                       | •  | Business Code        |   |                       |                         |                                  |
| ο e   | 11 a | а |   |  |                      |   |                       |                         |                                  |
| Miscellaneous<br>Revenue                                    |      | b |   |  |                      |   |                       |                         |                                  |
|   |      | c |   |  |                      |   |                       |                         |                                  |
| <u>iš</u>   |      |   | All other revenue                       |  |                      |   |                       |                         |                                  |
| 2   |      |   | Total. Add lines 11a-11d                |  |                      |   |                       |                         |                                  |
|   | 12   |   | Total revenue. See instructions         |  |                      | 114,669,555.                            | 86,998,119.           | 0.                      | 255,602.                         |
|   |      |   |   |  |                      | , | , , = == •            |                         | <u> </u>                         |

| Pai    | rt IX Statement of Functional Expens  |                          |                              | OII-UZ                              | II/9/ Page 10            |
|--------|---|--------------------------|------------------------------|-------------------------------------|--------------------------|
| secti  | ion 501(c)(3) and 501(c)(4) organizations must com  | •                        |                              |                                     | X                        |
|        | Check if Schedule O contains a responsor include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.  | (A) Total expenses       | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1      | Grants and other assistance to domestic organizations   |                          | САРСПОСО                     | general expenses                    | СХРСПОСО                 |
|        | and domestic governments. See Part IV, line 21  |                          |                              |                                     |                          |
| 2      | Grants and other assistance to domestic   |                          |                              |                                     |                          |
|        | individuals. See Part IV, line 22   | 37,500.                  | 37,500.                      |                                     |                          |
| 3      | Grants and other assistance to foreign  |                          |                              |                                     |                          |
|        | organizations, foreign governments, and foreign   |                          |                              |                                     |                          |
|        | individuals. See Part IV, lines 15 and 16   |                          |                              |                                     |                          |
| 4      | Benefits paid to or for members   |                          |                              |                                     |                          |
| 5      | Compensation of current officers, directors,  | 4 040 000                | 050 000                      | 252 521                             |                          |
|        | trustees, and key employees   | 1,212,880.               | 952,289.                     | 260,591.                            |                          |
| 6      | Compensation not included above to disqualified   |                          |                              |                                     |                          |
|        | persons (as defined under section 4958(f)(1)) and   |                          |                              |                                     |                          |
|        | persons described in section 4958(c)(3)(B)  | 20 120 F40               | 20 526 561                   | 0 000 500                           | E01 200                  |
| 7      | Other salaries and wages  | 38,120,549.              | 29,536,561.                  | 8,082,599.                          | 501,389                  |
| 8      | Pension plan accruals and contributions (include  | 600 050                  | E22 046                      | 146 112                             |                          |
|        | section 401(k) and 403(b) employer contributions)   | 680,059.                 | 533,946.                     | 146,113.                            |                          |
| 9      | Other employee benefits   | 9,104,749.<br>2,642,113. | 7,148,564.                   | 1,956,185.                          |                          |
| 10     | Payroll taxes   | 2,042,113.               | 2,074,446.                   | 567,667.                            |                          |
| 11     | Fees for services (nonemployees):   |                          |                              |                                     |                          |
|        | Management  | 223,663.                 |                              | 223,663.                            |                          |
|        | Legal   | 132,940.                 |                              | 132,940.                            |                          |
|        | Accounting  | 8,380.                   |                              | 8,380.                              |                          |
|        | Lobbying Professional fundraising services. See Part IV, line 17  | 0,300.                   |                              | 0,300.                              |                          |
| e      | Investment management fees  | 54,026.                  |                              | 54,026.                             |                          |
| '      | Other. (If line 11g amount exceeds 10% of line 25,  | 31,0200                  |                              | 31/0201                             |                          |
| 9      | column (A), amount, list line 11g expenses on Sch O.)   | 14,221,868.              | 8,562,369.                   | 5,495,625.                          | 163,874                  |
| 12     | Advertising and promotion   | 123,438.                 | 75,183.                      | 48,255.                             | 200,072                  |
| 13     | Office expenses   | 1,579,939.               | 872,790.                     | 560,187.                            | 146,962                  |
| 14     | Information technology  |                          | 31271231                     | 333,231                             |                          |
| <br>15 | Royalties   |                          |                              |                                     |                          |
| 16     | Occupancy   | 2,113,641.               | 1,287,365.                   | 826,276.                            |                          |
| <br>17 | Travel  | 250,745.                 | 152,722.                     | 98,023.                             |                          |
| 18     | Payments of travel or entertainment expenses  | -                        | -                            | -                                   |                          |
|        | for any federal, state, or local public officials   |                          |                              |                                     |                          |
| 19     | Conferences, conventions, and meetings  | 520,860.                 | 317,243.                     | 203,617.                            |                          |
| 20     | Interest  | 409,774.                 | 290,723.                     | 119,051.                            |                          |
| 21     | Payments to affiliates  |                          |                              |                                     |                          |
| 22     | Depreciation, depletion, and amortization   | 2,820,796.               | 2,001,276.                   | 819,520.                            |                          |
| 23     | Insurance   | 1,166,370.               | 710,407.                     | 455,963.                            |                          |
| 24     | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) |                          |                              |                                     |                          |
| а      | Medical supplies  | 7,383,983.               | 4,497,398.                   | 2,886,585.                          |                          |
| b      | Provision for bad debt  | 5,881,991.               | 5,881,991.                   |                                     |                          |
| С      | Hospital provider tax   | 1,246,296.               | 1,246,296.                   |                                     |                          |
| d      | Equipment rent./maint.  | 846,880.                 | 515,813.                     | 331,067.                            |                          |
| е      | All other expenses  | 421,130.                 | 256,500.                     | 164,630.                            | 010                      |
| 25     | <b>Total functional expenses</b> . Add lines 1 through 24e  | 91,204,570.              | 66,951,382.                  | 23,440,963.                         | 812,225                  |
| 26     | <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined  |                          |                              |                                     |                          |
|        | educational campaign and fundraising solicitation.  |                          |                              |                                     |                          |

Form **990** (2023)

Check here \_\_\_\_\_ if following SOP 98-2 (ASC 958-720)

| Га                          | IL A | balance Sneet  |         |                       |                   |     |              |
|-----------------------------|------|--|---------|-----------------------|-------------------|-----|--------------|
|                             |      | Check if Schedule O contains a response or not       | e to an | y line in this Part X |                   |     |              |
|                             |      |  |         |                       | (A)               |     | (B)          |
|                             |      |  |         |                       | Beginning of year |     | End of year  |
|                             | 1    | Cash - non-interest-bearing                          |         |                       | 2,650.            | 1   | 2,650.       |
|                             | 2    |  |         |                       | 11,549,974.       | 2   | 12,528,572.  |
|                             | 3    | Pledges and grants receivable, net                   |         |                       | 2,595,320.        | 3   | 19,443,030.  |
|                             | 4    | Accounts receivable, net                             |         |                       | 15,904,494.       | 4   | 15,086,067.  |
|                             | 5    | Loans and other receivables from any current or      |         |                       |                   |     |              |
|                             |      | trustee, key employee, creator or founder, subst     |         |                       |                   |     |              |
|                             |      | controlled entity or family member of any of thes    | e pers  | ons                   |                   | 5   |              |
|                             | 6    | Loans and other receivables from other disqualit     |         |                       |                   |     |              |
|                             |      | under section 4958(f)(1)), and persons described     |         |                       |                   | 6   |              |
| ठ                           | 7    | Notes and loans receivable, net                      |         |                       |                   | 7   |              |
| Assets                      | 8    | Inventories for sale or use                          |         |                       | 530,674.          | 8   | 627,030.     |
| ĕ                           | 9    | Prepaid expenses and deferred charges                |         |                       | 656,444.          | 9   | 928,730.     |
|                             | 10a  | Land, buildings, and equipment: cost or other        |         |                       |                   |     |              |
|                             |      | basis. Complete Part VI of Schedule D                | 10a     | 74,123,056.           |                   |     |              |
|                             | b    | Less: accumulated depreciation                       |         | 40,383,671.           | 26,698,856.       | 10c | 33,739,385.  |
|                             | 11   | Investments - publicly traded securities             |         |                       | 16,555,222.       | 11  | 19,110,178.  |
|                             | 12   | Investments - other securities. See Part IV, line 1  |         |                       | 1,860,117.        | 12  | 1,944,756.   |
|                             | 13   | Investments - program-related. See Part IV, line     |         |                       | 14,922.           | 13  | -6,707.      |
|                             | 14   | Intangible assets                                    |         |                       | 513,586.          | 14  | 387,238.     |
|                             | 15   | Other assets. See Part IV, line 11                   |         |                       | 3,151,387.        | 15  | 2,232,156.   |
|                             | 16   | Total assets. Add lines 1 through 15 (must equa      |         |                       | 80,033,646.       | 16  | 106,023,085. |
|                             | 17   | Accounts payable and accrued expenses                |         |                       | 11,528,555.       | 17  | 13,550,267.  |
|                             | 18   | Grants payable                                       |         |                       |                   | 18  |              |
|                             | 19   | Deferred revenue                                     |         |                       | 3,620.            | 19  | 33,750.      |
|                             | 20   | Tax-exempt bond liabilities                          |         |                       | 6,604,626.        | 20  | 14,709,239.  |
|                             | 21   | Escrow or custodial account liability. Complete F    |         |                       |                   | 21  |              |
| S                           | 22   | Loans and other payables to any current or form      |         |                       |                   |     |              |
| Liabilities                 |      | trustee, key employee, creator or founder, subst     |         |                       |                   |     |              |
| abi                         |      | controlled entity or family member of any of thes    |         |                       |                   | 22  |              |
| =                           | 23   | Secured mortgages and notes payable to unrela        |         |                       | 2,288,586.        | 23  | 594,020.     |
|                             | 24   | Unsecured notes and loans payable to unrelated       |         |                       |                   | 24  |              |
|                             | 25   | Other liabilities (including federal income tax, pay |         |                       |                   |     |              |
|                             |      | parties, and other liabilities not included on lines | 17-24)  | . Complete Part X     |                   |     |              |
|                             |      | of Schedule D  |         |                       | 10,043,683.       | 25  | 4,815,267.   |
|                             | 26   | Total liabilities. Add lines 17 through 25           |         |                       | 30,469,070.       | 26  | 33,702,543.  |
|                             |      | Organizations that follow FASB ASC 958, che          |         | 77                    |                   |     |              |
| ces                         |      | and complete lines 27, 28, 32, and 33.               |         |                       |                   |     |              |
| <u>la</u>                   | 27   | Net assets without donor restrictions                |         |                       | 39,806,734.       | 27  | 43,106,563.  |
| Ва                          | 28   | Net assets with donor restrictions                   |         |                       | 9,757,842.        | 28  | 29,213,979.  |
| pur                         |      | Organizations that do not follow FASB ASC 9          |         |                       |                   |     |              |
| Ę                           |      | and complete lines 29 through 33.                    |         |                       |                   |     |              |
| Net Assets or Fund Balances | 29   | Capital stock or trust principal, or current funds   |         |                       |                   | 29  |              |
| set                         | 30   | Paid-in or capital surplus, or land, building, or eq |         |                       |                   | 30  |              |
| As                          | 31   | Retained earnings, endowment, accumulated in         |         |                       |                   | 31  |              |
| Net                         | 32   | Total net assets or fund balances                    |         |                       | 49,564,576.       | 32  | 72,320,542.  |
| _                           | 33   | Total liabilities and net assets/fund balances       |         |                       | 80,033,646.       | 33  | 106,023,085. |

| Pa          | rt XI Reconciliation of Net Assets  |           |              |      |                   |        |
|-------------|---|-----------|--------------|------|-------------------|--------|
|             | Check if Schedule O contains a response or note to any line in this Part XI   |           | <u></u>      |      |                   | X      |
| 1<br>2<br>3 | Total revenue (must equal Part VIII, column (A), line 12)  Total expenses (must equal Part IX, column (A), line 25)  Revenue less expenses. Subtract line 2 from line 1   | 1 2 3     |              | , 20 | 9,5<br>4,5<br>4,9 | 70.    |
| 4           | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))   | 4         | 49,          | , 56 | 4,5               | 76.    |
| 5           | Net unrealized gains (losses) on investments  | 5         |              | 93   | 4,7               | 65.    |
| 6           | Donated services and use of facilities  | 6         |              |      |                   |        |
| 7           | Investment expenses   | 7         |              |      |                   |        |
| 8           | Prior period adjustments  | 8         |              |      |                   |        |
| 9           | Other changes in net assets or fund balances (explain on Schedule O)  | 9         | <u>-1,</u>   | 64   | 3,7               | 84.    |
| 10          | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))  | 10        | 72,          | , 32 | 0,5               | 42.    |
| Pa          | rt XII Financial Statements and Reporting   |           |              |      |                   |        |
|             | Check if Schedule O contains a response or note to any line in this Part XII  |           | <u></u>      |      |                   | X      |
| 1           | Accounting method used to prepare the Form 990: Cash X Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule  | e O.      | - [          |      | Yes               | No     |
| 2a          | Were the organization's financial statements compiled or reviewed by an independent accountant?   |           |              | 2a   |                   | X      |
|             | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis |           |              |      |                   |        |
| b           | Were the organization's financial statements audited by an independent accountant?  |           |              | 2b   | Х                 |        |
|             | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis              |           |              |      |                   |        |
| С           | c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,   |           |              |      |                   |        |
|             | review, or compilation of its financial statements and selection of an independent accountant?  |           |              | 2c   | Х                 |        |
| 0-          | If the organization changed either its oversight process or selection process during the tax year, explain on Sch   | nedule O. |              |      |                   |        |
| зa          | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   |           |              | За   |                   | x      |
| h           | Uniform Guidance, 2 C.F.R. Part 200, Subpart F?  If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits?   |           | <del> </del> | Sä   |                   |        |
| J           | or audits, explain why on Schedule O and describe any steps taken to undergo such audits  |           |              | 3b   |                   |        |
|             | or additio, orpidin mit on contodulo o and decembe any stope taken to andergo ducin additio   |           |              |      | 990               | (2023) |

#### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

Mount Desert Island Hospital

Employer identification number

01-0211797 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions)) Total

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| sec  | tion A. Public Support  |                          |                      |                    |                     |                        |                 |
|------|---|--------------------------|----------------------|--------------------|---------------------|------------------------|-----------------|
| Cale | ndar year (or fiscal year beginning in)   | (a) 2019                 | <b>(b)</b> 2020      | (c) 2021           | (d) 2022            | (e) 2023               | (f) Total       |
| 1    | Gifts, grants, contributions, and   |                          |                      |                    |                     |                        |                 |
|      | membership fees received. (Do not   |                          |                      |                    |                     |                        |                 |
|      | include any "unusual grants.")  |                          |                      |                    |                     |                        |                 |
| 2    | Tax revenues levied for the organ-  |                          |                      |                    |                     |                        |                 |
|      | ization's benefit and either paid to  |                          |                      |                    |                     |                        |                 |
|      | or expended on its behalf   |                          |                      |                    |                     |                        |                 |
| 3    | The value of services or facilities   |                          |                      |                    |                     |                        |                 |
|      | furnished by a governmental unit to   |                          |                      |                    |                     |                        |                 |
|      | the organization without charge   |                          |                      |                    |                     |                        |                 |
| 4    | Total. Add lines 1 through 3  |                          |                      |                    |                     |                        |                 |
| 5    | The portion of total contributions  |                          |                      |                    |                     |                        |                 |
|      | by each person (other than a  |                          |                      |                    |                     |                        |                 |
|      | governmental unit or publicly   |                          |                      |                    |                     |                        |                 |
|      | supported organization) included  |                          |                      |                    |                     |                        |                 |
|      | on line 1 that exceeds 2% of the  |                          |                      |                    |                     |                        |                 |
|      | amount shown on line 11,  |                          |                      |                    |                     |                        |                 |
|      | column (f)  |                          |                      |                    |                     |                        |                 |
| _    | Public support. Subtract line 5 from line 4.  |                          |                      |                    |                     |                        |                 |
| Sec  | tion B. Total Support   |                          |                      |                    |                     |                        |                 |
|      | ndar year (or fiscal year beginning in)   | (a) 2019                 | <b>(b)</b> 2020      | (c) 2021           | (d) 2022            | (e) 2023               | (f) Total       |
| 7    | Amounts from line 4   |                          |                      |                    |                     |                        |                 |
| 8    | Gross income from interest,   |                          |                      |                    |                     |                        |                 |
|      | dividends, payments received on   |                          |                      |                    |                     |                        |                 |
|      | securities loans, rents, royalties,   |                          |                      |                    |                     |                        |                 |
|      | and income from similar sources   |                          |                      |                    |                     |                        |                 |
| 9    | Net income from unrelated business  |                          |                      |                    |                     |                        |                 |
|      | activities, whether or not the  |                          |                      |                    |                     |                        |                 |
|      | business is regularly carried on  |                          |                      |                    |                     |                        |                 |
| 10   | Other income. Do not include gain   |                          |                      |                    |                     |                        |                 |
|      | or loss from the sale of capital  |                          |                      |                    |                     |                        |                 |
|      | assets (Explain in Part VI.)  |                          |                      |                    |                     |                        |                 |
|      | <b>Total support.</b> Add lines 7 through 10  |                          |                      |                    |                     |                        |                 |
|      | Gross receipts from related activities,   |                          |                      |                    |                     | 12                     |                 |
| 13   | First 5 years. If the Form 990 is for the   | •                        |                      | •                  | •                   | . , . ,                |                 |
| 800  | organization, check this box and stor   |                          |                      |                    |                     |                        | <u></u>         |
|      | etion C. Computation of Publ  |                          |                      | (6)                |                     |                        |                 |
|      | Public support percentage for 2023 (I   |                          |                      |                    |                     | 15                     | <u>%</u>        |
|      | Public support percentage from 2022<br>33 1/3% support test - 2023. If the o  |                          |                      |                    |                     |                        | <u>%</u>        |
| ioa  |   |                          |                      |                    |                     |                        |                 |
| h    | stop here. The organization qualifies as a publicly supported organization  b 33 1/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box  |                          |                      |                    |                     |                        |                 |
| D    |   |                          |                      |                    |                     |                        |                 |
| 170  | and <b>stop here.</b> The organization qual   |                          |                      |                    |                     |                        |                 |
| 17 a | 'a 10% -facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization |                          |                      |                    |                     |                        |                 |
|      | meets the facts-and-circumstances to  |                          |                      |                    |                     | _                      |                 |
| h    | 10% -facts-and-circumstances tes  | ~                        |                      | • • •              |                     | <br>17a and line 15 is |                 |
| b    | more, and if the organization meets the   |                          |                      |                    |                     |                        | 1070 OI         |
|      | organization meets the facts-and-circ   |                          |                      |                    | -                   |                        |                 |
| 18   | <b>Private foundation.</b> If the organization  |                          |                      |                    |                     |                        |                 |
|      | Titale roundation. If the organization  | an alla flot officer a l | 557 OH III 16 10, 10 | a, 100, 17a, 01 17 | D, OHOOK HIID DOX 6 |                        | (Form 990) 2023 |

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#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se   | ction A. Public Support   |                             |                       |                      |                   |                     |           |
|------|---|-----------------------------|-----------------------|----------------------|-------------------|---------------------|-----------|
| Cale | endar year (or fiscal year beginning in)  | (a) 2019                    | <b>(b)</b> 2020       | (c) 2021             | (d) 2022          | (e) 2023            | (f) Total |
| 1    | Gifts, grants, contributions, and   |                             |                       |                      |                   |                     |           |
|      | membership fees received. (Do not   |                             |                       |                      |                   |                     |           |
|      | include any "unusual grants.")  |                             |                       |                      |                   |                     |           |
| 2    | Gross receipts from admissions,   |                             |                       |                      |                   |                     |           |
|      | merchandise sold or services per-   |                             |                       |                      |                   |                     |           |
|      | formed, or facilities furnished in  |                             |                       |                      |                   |                     |           |
|      | any activity that is related to the organization's tax-exempt purpose           |                             |                       |                      |                   |                     |           |
| 3    | Gross receipts from activities that   |                             |                       |                      |                   |                     |           |
|      | are not an unrelated trade or bus-  |                             |                       |                      |                   |                     |           |
|      | iness under section 513   |                             |                       |                      |                   |                     |           |
| 4    | Tax revenues levied for the organ-  |                             |                       |                      |                   |                     |           |
|      | ization's benefit and either paid to  |                             |                       |                      |                   |                     |           |
|      | or expended on its behalf   |                             |                       |                      |                   |                     |           |
| 5    | The value of services or facilities   |                             |                       |                      |                   |                     |           |
| J    | furnished by a governmental unit to   |                             |                       |                      |                   |                     |           |
|      | the organization without charge   |                             |                       |                      |                   |                     |           |
| 6    | Total. Add lines 1 through 5  |                             |                       |                      |                   |                     |           |
|      |   |                             |                       |                      |                   |                     |           |
| / 6  | Amounts included on lines 1, 2, and   |                             |                       |                      |                   |                     |           |
|      | 3 received from disqualified persons Amounts included on lines 2 and 3 received |                             |                       |                      |                   |                     |           |
| •    | from other than disqualified persons that                                       |                             |                       |                      |                   |                     |           |
|      | exceed the greater of \$5,000 or 1% of the                                      |                             |                       |                      |                   |                     |           |
|      | amount on line 13 for the year  |                             |                       |                      |                   |                     |           |
|      | Add lines 7a and 7b   |                             |                       |                      |                   |                     |           |
|      | Public support. (Subtract line 7c from line 6.)                                 |                             |                       |                      |                   |                     |           |
|      | ction B. Total Support  |                             |                       |                      |                   |                     |           |
|      | endar year (or fiscal year beginning in)  | (a) 2019                    | <b>(b)</b> 2020       | (c) 2021             | (d) 2022          | (e) 2023            | (f) Total |
|      | Amounts from line 6   |                             |                       |                      |                   |                     |           |
| 108  | Gross income from interest, dividends, payments received on                     |                             |                       |                      |                   |                     |           |
|      | securities loans, rents, royalties,   |                             |                       |                      |                   |                     |           |
|      | and income from similar sources   |                             |                       |                      |                   |                     |           |
| ŀ    | Unrelated business taxable income   |                             |                       |                      |                   |                     |           |
|      | (less section 511 taxes) from businesses  |                             |                       |                      |                   |                     |           |
|      | acquired after June 30, 1975  |                             |                       |                      |                   |                     |           |
|      | Add lines 10a and 10b   |                             |                       |                      |                   |                     |           |
| 11   | Net income from unrelated business  |                             |                       |                      |                   |                     |           |
|      | activities not included on line 10b, whether or not the business is             |                             |                       |                      |                   |                     |           |
|      | regularly carried on  |                             |                       |                      |                   |                     |           |
| 12   | Other income. Do not include gain   |                             |                       |                      |                   |                     |           |
|      | or loss from the sale of capital assets (Explain in Part VI.)                   |                             |                       |                      |                   |                     |           |
| 13   | Total support. (Add lines 9, 10c, 11, and 12.)                                  |                             |                       |                      |                   |                     |           |
| 14   | First 5 years. If the Form 990 is for the                                       | ne organization's fi        | irst, second, third,  | fourth, or fifth tax | year as a section | 501(c)(3) organizat | ion,      |
|      | check this box and stop here  |                             |                       |                      |                   |                     |           |
| Se   | ction C. Computation of Publ  | ic Support Pe               | rcentage              |                      |                   |                     |           |
| 15   | Public support percentage for 2023 (  | line 8, column (f), c       | divided by line 13,   | column (f))          |                   | 15                  | %         |
| 16   | Public support percentage from 2022   | Schedule A, Part            | III, line 15          |                      |                   | 16                  | %         |
| Se   | ction D. Computation of Inve  | stment Incom                | e Percentage          |                      |                   |                     |           |
| 17   | Investment income percentage for 20   | <b>)23</b> (line 10c, colur | mn (f), divided by li | ne 13, column (f))   |                   | 17                  | %         |
|      | Investment income percentage from   |                             |                       |                      |                   | 18                  | %         |
|      | a 33 1/3% support tests - 2023. If the  |                             |                       |                      |                   | 33 1/3%, and line   |           |
|      | more than 33 1/3%, check this box a   |                             |                       |                      |                   |                     |           |
| ŀ    | 33 1/3% support tests - 2022. If the  |                             |                       |                      |                   |                     |           |
| -    | line 18 is not more than 33 1/3%, che   |                             |                       |                      |                   |                     |           |
| 20   | Private foundation. If the organization   |                             |                       |                      |                   |                     |           |

Voc No

#### Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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| Pa  | Triv   Supporting Organizations (continued)  |           |              |     |
|-----|--|-----------|--------------|-----|
|     |  |           | Yes          | No  |
| 11  | Has the organization accepted a gift or contribution from any of the following persons?  |           |              |     |
| а   | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and   |           |              |     |
|     | 11c below, the governing body of a supported organization?   | 11a       | $\vdash$     |     |
|     | A family member of a person described on line 11a above?   | 11b       |              |     |
| С   | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide   |           |              |     |
| 800 | detail in Part VI. tion B. Type I Supporting Organizations   | 11c       |              |     |
| 360 | tion B. Type i Supporting Organizations  |           | \\\          |     |
| _   |  |           | Yes          | No  |
| 1   | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, |           |              |     |
|     | directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s)   |           |              |     |
|     | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported   |           |              |     |
|     | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.                | 1         |              |     |
| 2   | Did the organization operate for the benefit of any supported organization other than the supported  |           |              |     |
| 2   | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in   |           |              |     |
|     | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,  |           |              |     |
|     | supervised, or controlled the supporting organization.   | 2         |              |     |
| Sec | tion C. Type II Supporting Organizations   |           |              |     |
|     | tion of Type it supporting organizations   |           | Yes          | No  |
| 1   | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors   |           | 163          | 140 |
| •   | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |           |              |     |
|     | or management of the supporting organization was vested in the same persons that controlled or managed   |           |              |     |
|     | the supported organization(s).   | 1         |              |     |
| Sec | tion D. All Type III Supporting Organizations  | <u> </u>  |              |     |
|     | <i>y</i> 1 11 0 0  |           | Yes          | No  |
| 1   | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the   |           | 1.00         | 110 |
| •   | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax  |           |              |     |
|     | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the   |           |              |     |
|     | organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1         |              |     |
| 2   | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported   |           |              |     |
|     | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how   |           |              |     |
|     | the organization maintained a close and continuous working relationship with the supported organization(s).  | 2         |              |     |
| 3   | By reason of the relationship described on line 2, above, did the organization's supported organizations have a  |           |              |     |
|     | significant voice in the organization's investment policies and in directing the use of the organization's   |           |              |     |
|     | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's   |           |              |     |
|     | supported organizations played in this regard.   | 3         |              |     |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations  |           |              |     |
| 1   | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions  | ).        |              |     |
| а   | The organization satisfied the Activities Test. Complete line 2 below.   |           |              |     |
| b   | The organization is the parent of each of its supported organizations. Complete line 3 below.  |           |              |     |
| С   | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in  | nstructio | ns).         |     |
| 2   | Activities Test. Answer lines 2a and 2b below.   |           | Yes          | No  |
| а   | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of   |           |              |     |
|     | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify   |           |              |     |
|     | those supported organizations and explain how these activities directly furthered their exempt purposes,   |           |              |     |
|     | how the organization was responsive to those supported organizations, and how the organization determined  |           |              |     |
|     | that these activities constituted substantially all of its activities.   | 2a        | igspace      |     |
| b   | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,  |           |              |     |
|     | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in   |           |              |     |
|     | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in   |           |              |     |
|     | these activities but for the organization's involvement.   | 2b        | $oxed{oxed}$ |     |
| 3   | Parent of Supported Organizations. Answer lines 3a and 3b below.   |           |              |     |
| а   | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or  |           |              |     |
|     | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.  | 3a        |              |     |
| b   | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each  |           |              |     |

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

| Part V Type III Non-Functionally Integrated 5                 | 09(a)(3) Supporting Orga            | nizations                    |                                |
|---|-------------------------------------|------------------------------|--------------------------------|
| 1 Check here if the organization satisfied the Integral       | Part Test as a qualifying trust or  | n Nov. 20, 1970 (explain in  | Part VI). See instructions.    |
| All other Type III non-functionally integrated suppor         | ting organizations must complet     | te Sections A through E.     |                                |
| Section A - Adjusted Net Income                               |                                     | (A) Prior Year               | (B) Current Year<br>(optional) |
| 1 Net short-term capital gain                                 | 1                                   |                              |                                |
| 2 Recoveries of prior-year distributions                      | 2                                   |                              |                                |
| 3 Other gross income (see instructions)                       | 3                                   |                              |                                |
| 4 Add lines 1 through 3.                                      | 4                                   |                              |                                |
| 5 Depreciation and depletion                                  | 5                                   |                              |                                |
| 6 Portion of operating expenses paid or incurred for produc   | tion or                             |                              |                                |
| collection of gross income or for management, conservat       |                                     |                              |                                |
| maintenance of property held for production of income (s      | ee instructions) 6                  |                              |                                |
| 7 Other expenses (see instructions)                           | 7                                   |                              |                                |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line   | 4) 8                                |                              |                                |
| Section B - Minimum Asset Amount                              | ,                                   | (A) Prior Year               | (B) Current Year<br>(optional) |
| 1 Aggregate fair market value of all non-exempt-use assets    | (see                                |                              |                                |
| instructions for short tax year or assets held for part of ye | ar):                                |                              |                                |
| a Average monthly value of securities                         | 1a                                  |                              |                                |
| <b>b</b> Average monthly cash balances                        | 1b                                  |                              |                                |
| c Fair market value of other non-exempt-use assets            | 1c                                  |                              |                                |
| d Total (add lines 1a, 1b, and 1c)                            | 1d                                  |                              |                                |
| e Discount claimed for blockage or other factors              |                                     |                              |                                |
| (explain in detail in Part VI):                               |                                     |                              |                                |
| 2 Acquisition indebtedness applicable to non-exempt-use a     | ssets 2                             |                              |                                |
| 3 Subtract line 2 from line 1d.                               | 3                                   |                              |                                |
| 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (    | for greater amount,                 |                              |                                |
| see instructions).  | 4                                   |                              |                                |
| 5 Net value of non-exempt-use assets (subtract line 4 from    | line 3) 5                           |                              |                                |
| 6 Multiply line 5 by 0.035.                                   | 6                                   |                              |                                |
| 7 Recoveries of prior-year distributions                      | 7                                   |                              |                                |
| 8 Minimum Asset Amount (add line 7 to line 6)                 | 8                                   |                              |                                |
| Section C - Distributable Amount                              |                                     |                              | Current Year                   |
| 1 Adjusted net income for prior year (from Section A, line 8, | column A) 1                         |                              |                                |
| 2 Enter 0.85 of line 1.                                       | 2                                   |                              |                                |
| 3 Minimum asset amount for prior year (from Section B, line   | e 8, column A) 3                    |                              |                                |
| 4 Enter greater of line 2 or line 3.                          | 4                                   |                              |                                |
| 5 Income tax imposed in prior year                            | 5                                   |                              |                                |
| 6 Distributable Amount. Subtract line 5 from line 4, unless   | subject to                          |                              |                                |
| emergency temporary reduction (see instructions).             | ,                                   |                              |                                |
| 7 Check here if the current year is the organization's        | first as a non-functionally integra | ated Type III supporting ord | anization (see                 |

Schedule A (Form 990) 2023

instructions).

| Par   | t V     | Type III Non-Functionally Integrated 509                  | (a)(3) Supporting Org         | anizations <sub>(continu</sub> | ued) |                                  |
|-------|---------|---|-------------------------------|--------------------------------|------|----------------------------------|
| Secti | on D -  | Distributions   |                               |                                |      | Current Year                     |
| 1     | Amou    | nts paid to supported organizations to accomplish exe     |                               | 1                              |      |                                  |
| 2     | Amou    | nts paid to perform activity that directly furthers exemp | ot purposes of supported      |                                |      |                                  |
|       | organi  | izations, in excess of income from activity               |                               |                                | 2    |                                  |
| 3     | Admir   | nistrative expenses paid to accomplish exempt purpose     | es of supported organization  | าร                             | 3    |                                  |
| 4     | Amou    | nts paid to acquire exempt-use assets                     |                               |                                | 4    |                                  |
| 5     | Qualif  | ied set-aside amounts (prior IRS approval required - pro  | ovide details in Part VI)     |                                | 5    |                                  |
| 6     |         | distributions (describe in Part VI). See instructions.    |                               |                                | 6    |                                  |
| 7     | Total   | annual distributions. Add lines 1 through 6.              |                               |                                | 7    |                                  |
| 8     | Distrib | outions to attentive supported organizations to which the | ne organization is responsive | e                              |      |                                  |
|       | (provid | de details in <b>Part VI</b> ). See instructions.         |                               |                                | 8    |                                  |
| 9     | Distrib | outable amount for 2023 from Section C, line 6            |                               |                                | 9    |                                  |
| 10    | Line 8  | amount divided by line 9 amount                           |                               |                                | 10   |                                  |
|       |         | •   | (i)                           | (ii)                           |      | (iii)                            |
| Secti | on E -  | Distribution Allocations (see instructions)               | Excess Distributions          | Underdistribution<br>Pre-2023  | ns   | Distributable<br>Amount for 2023 |
| _1_   | Distrib | outable amount for 2023 from Section C, line 6            |                               |                                |      |                                  |
| 2     | Under   | rdistributions, if any, for years prior to 2023 (reason-  |                               |                                |      |                                  |
|       | able c  | ause required - explain in Part VI). See instructions.    |                               |                                |      |                                  |
| 3     | Exces   | s distributions carryover, if any, to 2023                |                               |                                |      |                                  |
| а     | From    | 2018  |                               |                                |      |                                  |
| b     | From    | 2019  |                               |                                |      |                                  |
| С     | From    | 2020  |                               |                                |      |                                  |
| d     | From    | 2021  |                               |                                |      |                                  |
| е     | From    | 2022  |                               |                                |      |                                  |
| f     | Total   | of lines 3a through 3e                                    |                               |                                |      |                                  |
| g     | Applie  | ed to underdistributions of prior years                   |                               |                                |      |                                  |
| h     | Applie  | ed to 2023 distributable amount                           |                               |                                |      |                                  |
| i     | Carry   | over from 2018 not applied (see instructions)             |                               |                                |      |                                  |
| j     | Rema    | inder. Subtract lines 3g, 3h, and 3i from line 3f.        |                               |                                |      |                                  |
| 4     | Distrib | outions for 2023 from Section D,                          |                               |                                |      |                                  |
|       | line 7: | \$  |                               |                                |      |                                  |
| a     | Applie  | ed to underdistributions of prior years                   |                               |                                |      |                                  |
| b     | Applie  | ed to 2023 distributable amount                           |                               |                                |      |                                  |
| С     | Rema    | inder. Subtract lines 4a and 4b from line 4.              |                               |                                |      |                                  |
| 5     | Rema    | ining underdistributions for years prior to 2023, if      |                               |                                |      |                                  |
|       | any. S  | Subtract lines 3g and 4a from line 2. For result greater  |                               |                                |      |                                  |
|       | than z  | ero, explain in Part VI. See instructions.                |                               |                                |      |                                  |
| 6     | Rema    | ining underdistributions for 2023. Subtract lines 3h      |                               |                                |      |                                  |
|       | and 4   | b from line 1. For result greater than zero, explain in   |                               |                                |      |                                  |
|       | Part V  | /I. See instructions.                                     |                               |                                |      |                                  |
| 7     | Exces   | ss distributions carryover to 2024. Add lines 3j          |                               |                                |      |                                  |
|       | and 4   | -   |                               |                                |      |                                  |
| 8     | Break   | down of line 7:   |                               |                                |      |                                  |
| a     |         | s from 2019   |                               |                                |      |                                  |
|       |         | s from 2020   |                               |                                |      |                                  |
|       |         | s from 2021   |                               |                                |      |                                  |
| d     | Exces   | s from 2022   |                               |                                |      |                                  |
|       |         | s from 2023   |                               |                                |      |                                  |

Schedule A (Form 990) 2023

| Part VI  | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;   |
|----------|---|
|          | Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,  |
|          | Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, |
|          | Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.   |
|          | (See instructions.)   |
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#### Schedule B

(Form 990)

**Schedule of Contributors** 

2023

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Mount Desert Island Hospital 01-0211797 Organization type (check one): Filers of: Section: X 501(c)( 3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

religious, charitable, etc., contributions totaling \$5,000 or more during the year \_\_\_\_\_\_\$ \_

is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

Name of organization Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | I space is needed.         |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 1          |   | \$ <u>10,025,000</u> .     | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 2          |   | \$5,000,000.               | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 3          |   | \$_4,000,500.              | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 4          |   | \$3,000,000.               | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 5          |   | \$ <u>1,500,000</u> .      | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 6          |   | \$ <u>1,072,500</u> .      | Person X Payroll            |

Name of organization Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 7          |   | \$ 1,000,000 <b>.</b>      | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 8          |   | \$                         | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution  |
| 9          |   | \$                         | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution  |
| 10         |   | \$                         | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution  |
| 11         |   | \$100,000 <b>.</b>         | Person X Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution  |
| 12         |   | \$100,000.                 | Person X Payroll  |

Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | l space is needed.         |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 13         |   | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 14         |   | \$ 76,000.                 | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 15         |   | \$57,500.                  | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 16         |   | \$55,002.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 17         |   | \$\$2,700.                 | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 18         |   | \$50,137.                  | Person Payroll Noncash  (Complete Part II for noncash contributions.)  |

Employer identification number

#### Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 19         |   | \$50,000.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 20         |   | \$\$                       | Person X Payroll X Noncash X (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 21         |   | \$31,000.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 22         |   | \$                         | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 23         |   | \$30,000.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 24         |   | \$ 26,500.                 | Person X Payroll   |

Employer identification number

#### Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 25         |   | \$\$                       | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 26         |   | \$\$                       | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 27         |   | \$ 25,000.                 | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 28         |   | \$ 24,385.                 | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 29         |   | \$\$                       | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 30         |   | \$ 22,500.                 | Person X Payroll            |

Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 31         |   | \$\$                       | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 32         |   | \$\$                       | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 33         |   | \$\$                       | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 34         |   | \$\$                       | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 35         |   | \$                         | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 36         |   | \$15,850.                  | Person X Payroll            |

Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 37         |   | \$15,000.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 38         |   | \$15,000.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 39         |   | \$14,932.                  | Person Payroll Noncash X (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 40         |   | \$12,966.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 41         |   | \$12,817.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 42         |   | \$11,450.                  | Person X Payroll   |

Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | I space is needed.         |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 43         |   | \$ <u>11,000.</u>          | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 44         |   | \$                         | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 45         |   | \$ <u>10,250.</u>          | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 46         |   | \$                         | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 47         |   | \$                         | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 48         |   | \$                         | Person X Payroll   |

Name of organization Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 49         |   | \$10,000 <b>.</b>          | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 50         |   | \$10,000.                  | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 51         |   | \$                         | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 52         |   | \$10,000 <b>.</b>          | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 53         |   | \$10,000.                  | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 54         |   | \$10,000 <u>.</u>          | Person X Payroll            |

Name of organization Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 55         |   | \$10,000 <b>.</b>          | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 56         |   | \$10,000.                  | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 57         |   | \$10,000 <b>.</b>          | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 58         |   | \$                         | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 59         |   | \$10,000.                  | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 60         |   | \$8,925.                   | Person X Payroll            |

Employer identification number

#### Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 61         |   | \$7,500.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 62         |   | \$7,500.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 63         |   | \$7,250.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 64         |   | \$6,455.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 65         |   | \$6,176.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 66         |   | \$6,000.                   | Person X Payroll            |

Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | I space is needed.         |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 67         |   | \$6,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 68         |   | \$6,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 69         |   | \$6,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 70         |   | \$5,700.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 71         |   | \$5,400.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 72         |   | \$5,200.                   | Person X Payroll            |

Employer identification number

#### Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 73         |   | \$5,150.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 74         |   | \$5,100.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 75         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 76         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 77         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 78         |   | \$5,000.                   | Person X Payroll            |

Employer identification number

# Mount Desert Island Hospital

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 79         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 80         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 81         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 82         |   | \$                         | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 83         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 84         |   | \$5,000.                   | Person X Payroll            |

Name of organization

Employer identification number

## Mount Desert Island Hospital

01-0211797

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |                             |
|------------|---|----------------------------|-----------------------------|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 85         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 86         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 87         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution    |
| 88         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 89         |   | \$5,000.                   | Person X Payroll            |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution |
| 90         |   | \$5,000.                   | Person X Payroll            |

Name of organization Employer identification number

# Mount Desert Island Hospital

01-0211797

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Par | t II if additional space is needed.       |                              |
|------------------------------|--|---|------------------------------|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received         |
| 1.0                          | Publicly Traded Securities                                       |   |                              |
| 18                           |  |   |                              |
|                              |  | <u> </u>                                  | 05/17/23                     |
| (a)<br>No.                   | (b)  | (c)                                       | (d)                          |
| from                         | Description of noncash property given                            | FMV (or estimate) (See instructions.)     | Date received                |
| Part I                       | Publicly Traded Securities                                       | , ,                                       |                              |
| 20                           |  |   |                              |
|                              |  | <sub>\$</sub> 2,489.                      | 09/06/23                     |
|                              |  |   |                              |
| (a)<br>No.                   | (b)  | (c)                                       | (d)                          |
| from                         | Description of noncash property given                            | FMV (or estimate) (See instructions.)     | Date received                |
| Part I                       | Publicly Traded Securities                                       | (000                                      |                              |
| 39                           |  |   |                              |
|                              |  | <sub>\$</sub> 14,932.                     | 05/18/23                     |
|                              |  |   |                              |
| (a)<br>No.                   | (b)  | (c)                                       | (d)                          |
| from                         | Description of noncash property given                            | FMV (or estimate) (See instructions.)     | Date received                |
| Part I                       |  | , ,                                       |                              |
|                              |  |   |                              |
|                              |  |   |                              |
|                              |  | <sup>4</sup>                              |                              |
| (a)<br>No.                   | (b)  | (c)                                       | (d)                          |
| from                         | Description of noncash property given                            | FMV (or estimate) (See instructions.)     | Date received                |
| Part I                       |  | , ,                                       |                              |
|                              |  |   |                              |
|                              |  |   |                              |
|                              |  |   | <u> </u>                     |
| (a)<br>No.                   | (b)  | (c)                                       | (d)                          |
| from                         | Description of noncash property given                            | FMV (or estimate) (See instructions.)     | Date received                |
| Part I                       |  | ,,  |                              |
|                              |  |   |                              |
|                              |  |   |                              |
| 323453 12-26                 |  |   | Schedule B (Form 990) (2023) |

Name of organization **Employer identification number** 01-0211797 Mount Desert Island Hospital Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

exempt function activities \$ \_

4 Did the filing organization file Form 1120-POL for this year?

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL,

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

 Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization **Employer identification number** 01-0211797 Mount Desert Island Hospital Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political campaign activity expenditures 3 Volunteer hours for political campaign activities Part I-B Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 \_\_\_\_\_\_\$ 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Nο Yes No 4a Was a correction made? b If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527

| political action committee (PAC). | If additional space is needed, prov | ide information in Part | V.  |   |
|-----------------------------------|-------------------------------------|-------------------------|---|---|
| (a) Name                          | (b) Address                         | (c) EIN                 | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0 |
|                                   |                                     |                         |   |   |
|                                   |                                     |                         |   |   |
|                                   |                                     |                         |   |   |
|                                   |                                     |                         |   |   |
|                                   |                                     |                         |   |   |
|                                   |                                     |                         |   |   |

5 Enter the names, addresses, and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

|  |                         | mnt under sectio  |                           |  | Jation under                       |
|--|-------------------------|---|---------------------------|--|------------------------------------|
| Part II-A Complete if the org  | janization is exe       | mpi under sectio  | n soricijs) and in        | eu Form 5766 (e                        | election under                     |
|  | ation helongs to an aff | iliated aroun (and list i   | n Part IV each affiliated | group member's nan                     | ne address FIN                     |
| 0 0  | re of excess lobbying   | 0 1 (   | TT art IV cacif armated   | group member 3 han                     | no, address, Env,                  |
|  | , ,                     | nd "limited control" pro  | ovisions annly            |  |                                    |
| Limi   | ts on Lobbying Expe     |   | ,                         | (a) Filing<br>organization's<br>totals | <b>(b)</b> Affiliated group totals |
| 1a Total lobbying expenditures to infl   | uence public opinion (  | (grassroots lobbying)   |                           |  |                                    |
| <b>b</b> Total lobbying expenditures to infl   |                         |   | r                         |  |                                    |
| c Total lobbying expenditures (add I   |                         |   | r                         |  |                                    |
| d Other exempt purpose expenditur  |                         |   |                           |  |                                    |
| e Total exempt purpose expenditure   |                         | ······································                                    |                           |  |                                    |
| f Lobbying nontaxable amount. Ent  |                         |   |                           |  |                                    |
| If the amount on line 1e, column (a) of  |                         | bying nontaxable am   |                           |  |                                    |
| not over \$500,000,  | ` '                     | the amount on line 1e   |                           |  |                                    |
| over \$500,000 but not over \$1,000  |                         | 00 plus 15% of the exc  |                           |  |                                    |
| over \$1,000,000 but not over \$1,000  |                         | 00 plus 19% of the exc  |                           |  |                                    |
| over \$1,500,000 but not over \$1,5  |                         | 00 plus 10% of the exce   |                           |  |                                    |
| over \$17,000,000 but not over \$17,   | \$1,000,                | •   | :SS 0ver \$1,500,000.     |  |                                    |
| g Grassroots nontaxable amount (er   | . 0=0/ (!! /6           |   |                           |  |                                    |
| • ,  | ,                       |   |                           |  |                                    |
| <ul><li>h Subtract line 1g from line 1a. If zer</li><li>i Subtract line 1f from line 1c. If zero</li></ul> |                         |   |                           |  |                                    |
|  |                         | line 1i did the ergeniz   |                           |  |                                    |
| j If there is an amount other than ze  | _                       |   |                           | ı                                      | Yes No                             |
| reporting section 4911 tax for this  | •                       |   | Castian FO1/h)            |  | Yes No                             |
| (Some organizations t  | hat made a section 5    | eraging Period Under<br>601(h) election do not<br>ate instructions for li | have to complete all      | of the five columns I                  | pelow.                             |
|  | Lobbying Expe           | nditures During 4-Ye  | ar Averaging Period       |  |                                    |
| Calendar year (or fiscal year beginning in)  | <b>(a)</b> 2020         | <b>(b)</b> 2021   | <b>(c)</b> 2022           | (d) 2023                               | (e) Total                          |
| 2a Lobbying nontaxable amount  |                         |   |                           |  |                                    |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))  |                         |   |                           |  |                                    |
| c Total lobbying expenditures  |                         |   |                           |  |                                    |
| d Grassroots nontaxable amount   |                         |   |                           |  |                                    |
| e Grassroots ceiling amount (150% of line 2d, column (e))  |                         |   |                           |  |                                    |
| f Grassroots lobbying expenditures   |                         |   |                           |  |                                    |

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description   | (                | a)            | (1         | <del>)</del> |
|-------|--|------------------|---------------|------------|--------------|
|       | e lobbying activity.   | Yes              | No            | Am         | ount         |
| 1     | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |                  |               |            |              |
| а     | Volunteers?  |                  | Х             |            |              |
| b     | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |                  | Х             |            |              |
|       | Media advertisements?  |                  | Х             |            |              |
| d     | Mailings to members, legislators, or the public?   |                  | Х             |            |              |
|       | Publications, or published or broadcast statements?  |                  | Х             |            |              |
|       | Grants to other organizations for lobbying purposes?   | Х                |               | 1          | 3,380.       |
|       | Direct contact with legislators, their staffs, government officials, or a legislative body?  |                  | Х             |            |              |
|       | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |                  | Х             |            |              |
|       | Other activities?  |                  | Х             |            |              |
|       | Total. Add lines 1c through 1i   |                  |               |            | 3,380.       |
| 2 a   | Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?  |                  | Х             |            | ,            |
|       | If "Yes," enter the amount of any tax incurred under section 4912  |                  |               |            |              |
|       | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |                  |               |            |              |
|       | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |                  |               |            |              |
|       | t III-A Complete if the organization is exempt under section 501(c)(4), section  | on 501(c)        | (5), or se    | ction      |              |
|       | 501(c)(6).   | ` '              | ,, ,,         |            |              |
|       |  |                  |               | Yes        | No           |
| 1     | Were substantially all (90% or more) dues received nondeductible by members?   |                  | 1             |            |              |
| 2     | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |                  |               |            |              |
| 3     | Did the organization agree to carry over lobbying and political campaign activity expenditures from the  |                  |               |            |              |
|       | t III-B Complete if the organization is exempt under section 501(c)(4), section  |                  |               | ection     |              |
|       | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered   |                  |               |            | e 3, is      |
|       | answered "Yes."  |                  |               |            |              |
| 1     | Dues, assessments and similar amounts from members   |                  | 1             |            |              |
| 2     | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political  |                  |               |            |              |
|       | expenses for which the section 527(f) tax was paid).   |                  |               |            |              |
| а     | Current year   |                  | 2a            |            |              |
|       | Carryover from last year   |                  |               |            |              |
| c     | Total  |                  |               |            |              |
| 3     | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  |                  |               |            |              |
| 4     | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc   |                  |               |            |              |
| -     | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and  |                  |               |            |              |
|       | expenditures next year?  | Jonaida          | 4             |            |              |
| 5     | Taxable amount of lobbying and political expenditures. See instructions  |                  | 5             |            |              |
|       | t IV Supplemental Information  |                  |               |            |              |
|       | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group   | list). Part I    | II-Δ lines 1  | and 2 (see |              |
|       | actine descriptions required for face A, fine 1,1 act 15, fine 4,1 act 16, fine 6,1 act 17 (animated group actions); and Part II-B, line 1. Also, complete this part for any additional information.                           | ) 113t), 1 art 1 | 17A, 1111C3 T | and 2 (300 |              |
|       | ct II-B, Line 1, Lobbying Activities:  |                  |               |            |              |
|       |  |                  |               |            |              |
| Moı   | unt Desert Island Hospital was a member of the Amer  | ican I           | Hospit        | al         |              |
|       |  |                  | <u></u>       |            |              |
| Ass   | sociation and the Maine Hospital Association in the  | fisc             | al yea        | r end      | ed           |
| Apı   | ril 30, 2024. A portion of the dues paid to these o  | rgani            | zation        | s wer      | e            |
| ava   | ailable for lobbying expenditures on behalf of Moun  | t Des            | ert Is        | land       |              |
| Hos   | spital and the other member organizations in furthe  | rance            | of th         | eir        |              |
|       |  |                  | 0 - 1 1       |            | 000\ 0000    |

332043 11-06-23

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

Mount Desert Island Hospital

**Employer identification number** 01-0211797

| Par      | organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, lir |   | nds or Accou         | unts.Complete if the                           |
|----------|--|---|----------------------|--|
|          | organization answered fes on Form 990, Part IV, III  | (a) Donor advised funds                 | (b) Fur              | nds and other accounts                         |
| 1        | Total number at end of year  | (a) Borior davised rande                | (2) : (3)            | ido di la ottioi doccarito                     |
| 2        | Aggregate value of contributions to (during year)  |   |                      |  |
| 3        | Aggregate value of grants from (during year)   |   |                      |  |
| 4        | Aggregate value at end of year   |   |                      |  |
| 5        | Did the organization inform all donors and donor advisors in                                 | writing that the assets held in donor   |                      |  |
| J        | are the organization's property, subject to the organization's                               | -                                       |                      | Yes No   |
| 6        | Did the organization inform all grantees, donors, and donor a                                |   |                      |  |
| Ü        | for charitable purposes and not for the benefit of the donor of                              |   |                      |  |
|          |  |   | · ·                  | Yes No   |
| Par      |  |   |                      |  |
| 1        | Purpose(s) of conservation easements held by the organizat                                   |   |                      | <u>.                                      </u> |
| ·        | Preservation of land for public use (for example, recrea                                     |   | on of a historically | important land area                            |
|          | Protection of natural habitat  | · —                                     | on of a certified hi |  |
|          | Preservation of open space   |   |                      |  |
| 2        | Complete lines 2a through 2d if the organization held a quali                                | fied conservation contribution in the   | form of a conserv    | ation easement on the last                     |
| _        | day of the tax year.   | nod concervation contribution in the    | om or a conserv      | Held at the End of the Tax Year                |
| а        | Total number of conservation easements   |   | 2a                   |  |
|          | Total acreage restricted by conservation easements   |   |                      |  |
|          | Number of conservation easements on a certified historic str                                 |   |                      |  |
|          | Number of conservation easements included on line 2c acqu                                    |   |                      |  |
|          | on a historic structure listed in the National Register                                      |   | 2d                   |  |
| 3        | Number of conservation easements modified, transferred, re                                   |   |                      | n during the tax                               |
|          | year   | , ,                                     | , 0                  | <b>G</b>                                       |
| 4        | Number of states where property subject to conservation ea                                   | sement is located                       |                      |  |
| 5        | Does the organization have a written policy regarding the pe                                 |   | <del>—</del><br>g of |  |
|          | violations, and enforcement of the conservation easements i                                  |   |                      | Yes No   |
| 6        | Staff and volunteer hours devoted to monitoring, inspecting,                                 |   |                      |  |
|          |  |   |                      |  |
| 7        | Amount of expenses incurred in monitoring, inspecting, hand                                  | dling of violations, and enforcing con- | servation easeme     | nts during the year                            |
|          |  |   |                      |  |
| 8        | Does each conservation easement reported on line 2d above                                    | e satisfy the requirements of section   | 170(h)(4)(B)(i)      |  |
|          | and section 170(h)(4)(B)(ii)?  |   |                      | Yes No   |
| 9        | In Part XIII, describe how the organization reports conservat                                | on easements in its revenue and exp     | ense statement a     | and  |
|          | balance sheet, and include, if applicable, the text of the foot                              | note to the organization's financial st | atements that des    | scribes the                                    |
|          | organization's accounting for conservation easements.  |   |                      |  |
| Par      | t III Organizations Maintaining Collections o  | f Art, Historical Treasures, o          | or Other Simil       | lar Assets.                                    |
|          | Complete if the organization answered "Yes" on Form  | 990, Part IV, line 8.                   |                      |  |
| 1a       | If the organization elected, as permitted under FASB ASC 95                                  | 58, not to report in its revenue statem | ent and balance      | sheet works                                    |
|          | of art, historical treasures, or other similar assets held for pul                           | blic exhibition, education, or research | in furtherance of    | fpublic  |
|          | service, provide in Part XIII the text of the footnote to its fina                           | ncial statements that describes these   | e items.             |  |
| b        | If the organization elected, as permitted under FASB ASC 95                                  | 58, to report in its revenue statement  | and balance shee     | et works of                                    |
|          | art, historical treasures, or other similar assets held for public                           | exhibition, education, or research in   | furtherance of pu    | ublic service,                                 |
|          | provide the following amounts relating to these items.                                       |   |                      |  |
|          | (i) Revenue included on Form 990, Part VIII, line 1  |   |                      | \$   |
|          | (ii) Assets included in Form 990, Part X   |   |                      | \$   |
| 2        | If the organization received or held works of art, historical tre                            | asures, or other similar assets for fin | ancial gain, provid  | de   |
|          | the following amounts required to be reported under FASB A                                   | SC 958 relating to these items:         |                      |  |
| а        | Revenue included on Form 990, Part VIII, line 1  |   |                      | \$   |
| <u>b</u> | Assets included in Form 990, Part X  |   |                      | \$   |
| LHA      | For Paperwork Reduction Act Notice, see the Instruction                                      | s for Form 990.                         |                      | Schedule D (Form 990) 2023                     |

332051 09-28-23

| Pai  | t III Organizations Maintaining C  | Collections of A       | rt, Histo        | orical Tr      | easures, d      | or Othe                               | er Simil   | ar Ass     | e <b>ts</b> (contin | ued)       |
|------|--|------------------------|------------------|----------------|-----------------|---------------------------------------|------------|------------|---------------------|------------|
| 3    | Using the organization's acquisition, accessi  | on, and other record   | ls, check        | any of the     | following tha   | t make s                              | ignificant | use of it  | S                   |            |
|      | collection items (check all that apply).   |                        |                  |                |                 |                                       |            |            |                     |            |
| а    |  |                        |                  |                |                 |                                       |            |            |                     |            |
| b    | Scholarly research   | е                      | · 📙 o            | ther           |                 |                                       |            |            |                     |            |
| С    | Preservation for future generations  |                        |                  |                |                 |                                       |            |            |                     |            |
| 4    | Provide a description of the organization's co   | ollections and explai  | n how the        | ey further th  | ne organizati   | on's exe                              | mpt purp   | ose in Pa  | ırt XIII.           |            |
| 5    | During the year, did the organization solicit of   | or receive donations   | of art, hist     | torical treas  | sures, or oth   | er similar                            | r assets   | _          | _                   |            |
|      | to be sold to raise funds rather than to be m  |                        |                  |                |                 |                                       |            |            | Yes                 | No_        |
| Pai  | t IV Escrow and Custodial Arran reported an amount on Form 990, Pa                         |                        | te if the o      | rganization    | answered "      | Yes" on I                             | Form 990   | , Part IV, | line 9, or          |            |
| 1a   | Is the organization an agent, trustee, custod  | ·                      | •                |                |                 |                                       |            | d _        | $\neg$              |            |
|      | on Form 990, Part X?   |                        |                  |                |                 |                                       |            | ∟          | Yes                 | └── No     |
| b    | If "Yes," explain the arrangement in Part XIII   | and complete the fo    | llowing ta       | ıble:          |                 |                                       |            |            | A                   |            |
|      |  |                        |                  |                |                 |                                       |            |            | Amount              |            |
|      | Beginning balance  |                        |                  |                |                 |                                       |            |            |                     |            |
|      | Additions during the year  |                        |                  |                |                 |                                       |            |            |                     |            |
| _    | Distributions during the year  |                        |                  |                |                 |                                       |            |            |                     |            |
| f    | Ending balance   |                        |                  |                |                 |                                       | <b>1f</b>  |            | 7,7                 |            |
|      | Did the organization include an amount on F  |                        | •                |                |                 |                                       |            | ∟          | Yes                 | No         |
| Pai  | If "Yes," explain the arrangement in Part XIII. <b>t V</b> Endowment Funds Complete if     |                        |                  |                |                 |                                       |            |            |                     |            |
| ı aı | Endowment I and Complete II  | (a) Current year       |                  | or year        | (c) Two year    |                                       |            | vears hack | ( (a) Four          | years back |
| 4.   | Deginning of year balance  | 12,551,589.            |                  | 364,900.       |                 | 7,696.                                |            | 958,392    |                     | 896,922.   |
|      | Beginning of year balance  | 250,000.               | 12,              | 304,500.       | ,               | 75,585. 1,000,000.                    |            |            |                     | 050,522.   |
|      | Contributions  | 995,464.               |                  | 206,804.       |                 | · · · · · · · · · · · · · · · · · · · |            |            |                     | 78,892.    |
|      | Net investment earnings, gains, and losses   | 993,404.               |                  | 200,004.       | -1,13           | 33,936. 1,904,005.                    |            |            | <del>-</del>        | 70,032.    |
|      | Grants or scholarships   |                        |                  |                |                 | +                                     |            |            | +                   |            |
| е    | Other expenditures for facilities  | 1,850,000.             |                  |                |                 |                                       |            |            |                     |            |
|      | and programs   | 22,344.                |                  | 20,115.        | 2,              | 4,445.                                |            | 14,701     |                     | 17,422.    |
|      | Administrative expenses  | 11,924,709.            | 12               | 551,589.       |                 |                                       |            | 347,696    |                     | 958,392.   |
|      | End of year balance  Provide the estimated percentage of the cur                           |                        |                  |                |                 | <del>-</del> ,,,,,,                   | ,,,        | 747,050    | ·  °,               | 330,332.   |
| 2    | Board designated or quasi-endowment  | 94.0300                | e (iirie rg<br>% | , coluitiii (a | ij) rielu as.   |                                       |            |            |                     |            |
|      | Permanent endowment 5.9700   | %                      |                  |                |                 |                                       |            |            |                     |            |
|      | c Term endowment • 0000 %  |                        |                  |                |                 |                                       |            |            |                     |            |
| C    | The percentages on lines 2a, 2b, and 2c sho  | Ī.                     |                  |                |                 |                                       |            |            |                     |            |
| 32   | Are there endowment funds not in the posse   | •                      | ation that       | are held a     | nd administs    | ared for th                           | he         |            |                     |            |
| ou   | organization by:   | 331011 Of the organiza | ation that       | are ricid a    | ila aariiilista | ica ioi ti                            |            |            | Г                   | Yes No     |
|      | -  |                        |                  |                |                 |                                       |            |            |                     | X          |
|      | (i) Unrelated organizations? (ii) Related organizations?                                   |                        |                  |                |                 |                                       |            |            | a                   | X          |
| b    | b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? |                        |                  |                |                 |                                       |            |            | ··                  |            |
| 4    | Describe in Part XIII the intended uses of the   |                        |                  |                |                 |                                       |            |            |                     | <u> </u>   |
| Pai  | t VI Land, Buildings, and Equipm   |                        |                  |                |                 |                                       |            |            |                     |            |
|      | Complete if the organization answere   | d "Yes" on Form 990    | D, Part IV,      | line 11a. S    | See Form 990    | ), Part X,                            | line 10.   |            |                     |            |
|      | Description of property  | (a) Cost or o          | ther             | (b) Cost       | or other        | (c) Ad                                | ccumulate  | ed         | (d) Book            | value      |
|      | ,  | basis (investr         | nent)            | basis (        |                 |                                       | oreciation |            | ` ,                 |            |
| 1a   | Land   |                        |                  | 4,00           | 7,948.          |                                       |            |            | 4,007               | 7,948.     |
|      | Buildings  |                        |                  | 31,42          | 4,941.          | 20,3                                  | 359,8      | 78.        | 11,065              | ,063.      |
|      | Leasehold improvements   |                        |                  | 4              | 4,545.          |                                       | 28,8       | 60.        |                     | 685.       |
|      | Equipment  |                        |                  |                | 1,659.          | 19,9                                  | 994,9      | 33.        | 10,866              | 726.       |
|      | Other  |                        |                  | 7 <u>,</u> 78  | 3,963.          |                                       |            |            |                     | 3,963.     |
| Tota | . Add lines 1a through 1e. (Column (d) must e  | qual Form 990, Part    | X, line 10       | c, column      | (B))            |                                       |            | <u> </u>   | 33,739              | 385.       |
|      |  |                        |                  |                |                 |                                       |            | Sahadul    | o D /Earm           | 000) 2023  |

|  | t Island Hosp              | oltal Ul                                    | -0211/9/ Page 3        |
|--|----------------------------|---|------------------------|
| Part VII Investments - Other Securities  Complete if the organization answered "Yes" | on Form 990 Part IV line   | a 11h See Form 990 Part Y line 12           |                        |
| (a) Description of Security or category (including name of security)                 | (b) Book value             | (c) Method of valuation: Cost or end        | d-of-vear market value |
| (A) E' '   1   1   1   1   | (b) Book value             | (c) Mothod of Valuation. Cost of Chic       | or your market value   |
| (O) Olasa bala and the first and the   |                            |   |                        |
| (3) Other  |                            |   |                        |
| (A)  |                            |   |                        |
| (A)<br>(B)   |                            |   |                        |
| (C)  |                            |   |                        |
| (D)  |                            |   |                        |
| (E)  |                            |   |                        |
| (F)  |                            |   |                        |
| (G)  |                            |   |                        |
| (H)  |                            |   |                        |
| Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))                     |                            |   |                        |
| Part VIII Investments - Program Related.   |                            |   |                        |
| Complete if the organization answered "Yes"  | on Form 990, Part IV, line | e 11c. See Form 990, Part X, line 13.       |                        |
| (a) Description of investment  | (b) Book value             | (c) Method of valuation: Cost or end        | d-of-year market value |
| (1)  |                            |   |                        |
| (2)  |                            |   |                        |
| (3)  |                            |   |                        |
| (4)  |                            |   |                        |
| (5)  |                            |   |                        |
| (6)  |                            |   |                        |
| (7)  |                            |   |                        |
| (8)  |                            |   |                        |
| (9)  |                            |   |                        |
| Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))                     |                            |   |                        |
| Part IX Other Assets   |                            |   |                        |
| Complete if the organization answered "Yes"  | on Form 990, Part IV, line | e 11d. See Form 990, Part X, line 15.       |                        |
| (a) [  | Description                |   | (b) Book value         |
| (1)  |                            |   |                        |
| (2)  |                            |   |                        |
| (3)  |                            |   |                        |
| (4)  |                            |   |                        |
| (5)  |                            |   |                        |
| (6)  |                            |   |                        |
| (7)  |                            |   |                        |
| (8)  |                            |   |                        |
| (9)  |                            |   |                        |
| Total. (Column (b) must equal Form 990, Part X, line 15, co.                         | I. (B))                    |   |                        |
| Part X Other Liabilities   |                            |   |                        |
| Complete if the organization answered "Yes"  | on Form 990, Part IV, line | e 11e or 11f. See Form 990, Part X, line 25 |                        |
| 1. (a) Description of liability  |                            |   | (b) Book value         |
| (1) Federal income taxes   |                            |   |                        |
| (2) Deferred compensation  |                            |   | 3,362,352              |
| (3) Malpractice insurance obl  | igations                   |   | 663,961                |
| (4) Lease obligations  |                            |   | 788,954                |
| (5)  |                            |   |                        |
| (6)  |                            |   |                        |
| (7)  |                            |   |                        |
| (8)  |                            |   |                        |
| (9)  |                            |   |                        |
| Total (Column (b) must equal Form 990, Part X, line 25, co.                          | (R))                       |   | 4.815.267              |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

7,767.

84,447,948.

6,756,622.

91,204,570.

54,026.

|     | Mc                                  | unt Desert             | Taland         | Uognita'         | 1     |                  | <b>01</b> _ | 02117 | 707   | _    |
|-----|-------------------------------------|------------------------|----------------|------------------|-------|------------------|-------------|-------|-------|------|
|     | (                                   |                        |                |                  |       |                  |             |       | 1 3 1 | Page |
| Pai | rt XI Reconciliation of Re          | -                      |                |                  | ts Wi | tn Revenue per R | etur        | n     |       |      |
|     | Complete if the organization        | n answered "Yes" on    | Form 990, Pa   | rt IV, line 12a. |       |                  |             |       |       |      |
| 1   | Total revenue, gains, and other su  | pport per audited fina | ancial stateme | nts              |       |                  | 1           | 107,2 | 211,  | 681  |
| 2   | Amounts included on line 1 but no   | ot on Form 990, Part \ | /III, line 12: |                  |       |                  |             |       |       |      |
| а   | Net unrealized gains (losses) on ir | vestments              |                |                  | 2a    | 934,765.         |             |       |       |      |
| b   | Donated services and use of facil   | ties                   |                |                  | 2b    |                  |             |       |       |      |
|     | Recoveries of prior year grants     |                        |                |                  | 2c    |                  |             |       |       |      |
| d   |                                     |                        |                |                  | 2d    | 92,406.          |             |       |       |      |
| е   | Add lines 2a through 2d             |                        |                | _                |       |                  | 2e          | 1,0   | )27,  | 171  |
| 3   | Subtract line 2e from line 1        |                        |                |                  |       |                  | 3           | 106,1 | L84,  | 510  |
| 4   | Amounts included on Form 990, F     |                        |                |                  |       |                  |             |       |       |      |
| а   | Investment expenses not include     | d on Form 990, Part V  | III, line 7b   |                  | 4a    | 54,026.          |             |       |       |      |
| b   | Other (Describe in Part XIII.)      |                        |                |                  | 4b    | 8,431,019.       |             |       |       |      |
|     |                                     |                        |                | _                |       |                  | 4c          |       |       | 045  |
| 5   | Total revenue. Add lines 3 and 4c   | . (This must equal For | m 990, Part I, | line 12.)        |       |                  |             | 114,6 | 569,  | 555  |
| Pa  | rt XII Reconciliation of Ex         | penses per Audi        | ted Financ     | ial Statemer     | nts W | ith Expenses per | Retu        | ırn   |       |      |
|     | Complete if the organization        | n answered "Yes" on    | Form 990, Pa   | rt IV, line 12a. |       |                  |             |       |       |      |
| 1   | Total expenses and losses per au    | dited financial statem | ents           |                  |       |                  | 1           | 84,4  | 155,  | 715  |
| 2   | Amounts included on line 1 but no   |                        |                |                  |       |                  |             |       |       |      |
| а   | Donated services and use of facil   | ties                   |                |                  | 2a    |                  |             |       |       |      |
|     | Prior year adjustments              |                        |                |                  | 2b    |                  |             |       |       |      |
|     | <b></b> .                           |                        |                |                  | 2c    |                  |             |       |       |      |
| Ч   | Other (Describe in Part XIII.)      |                        |                |                  | 2d    | 7.767.           |             |       |       |      |

#### 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIII Supplemental Information

Amounts included on Form 990, Part IX, line 25, but not on line 1:

a Investment expenses not included on Form 990, Part VIII, line 7b

Subtract line **2e** from line **1** 

**b** Other (Describe in Part XIII.)

c Add lines 4a and 4b

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### Part V, line 4:

Endowment amounts restricted by the Board of Directors are released by the Board as needed for special projects supplying benefit to the community at large. These funds are intended solely for the use of expanding services, and not for sustaining current operations.

#### Part X, Line 2:

The Hospital and BBRV are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (Code). MDMC is a for-profit entity and is, therefore, subject to income taxes. Income taxes are recorded based upon the asset and liability method as prescribed by Financial

Accounting Standards Board (FASB) ASC 740, Income Taxes. At April 30

2024, and 2023, MDMC has certain net operating loss carryforwards which have been reduced by a valuation allowance of an equal amount as it is not presently considered likely that the deferred tax assets will be realized.

Tax-exempt organizations could be required to record an obligation for income taxes as the result of a tax position they have historically taken on various tax exposure items including unrelated business income or tax status. Under guidance issued by the FASB, assets and liabilities are established for uncertain tax positions taken or positions expected to be taken in income tax returns when such positions are judged to not meet the "more-likely-than-not" threshold, based upon the technical merits of the position. The Organization has evaluated the positions taken on its filed tax returns. The Organization has concluded no uncertain income tax positions exist at April 30, 2024.

| Part | ΛΙ, | ттие | Ζū | _ | Other | Adj | Justments | • |
|------|-----|------|----|---|-------|-----|-----------|---|
|      |     |      |    |   |       |     |           |   |

| Rental property expenses                        | 7,767.  |
|---|---------|
| Change in value of beneficial interest in trust | 84,639. |
| Total to Schedule D, Part XI, Line 2d           | 92,406. |

#### Part XI, Line 4b - Other Adjustments:

| Provision for bad debts                    | 5,881,991. |
|--|------------|
| Fundraising expenses, net against revenues | 820,605.   |
| Pledge discount adjustment                 | 1,728,423. |
| Total to Schedule D, Part XI, Line 4b      | 8,431,019. |

#### Part XII, Line 2d - Other Adjustments:

| Rental | property | expenses |  |
|--------|----------|----------|--|
|--------|----------|----------|--|

### **SCHEDULE G** (Form 990)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

| Mount D   | esert Island Hospi   | ltal   |                                    |   | 01-0211                | 797                               |  |   |
|---|--|--|------------------------------------|---|------------------------|-----------------------------------|--|---|
| Part I Fundraising Activities required to complete this par | Complete if the organization answ  | ered "Y  | es" o                              | n Form 990, Part IV,  | line 17. Form 990-EZ   | Z filers are not                  |  |   |
| Indicate whether the organization rais                      | sed funds through any of the following set of the solicitars of solicita | tion of<br>tion of<br>I fundra<br>I (inclue<br>profess                     | non-g<br>gover<br>aising<br>ding o | overnment grants nment grants events fficers, directors, true fundraising services? | stees, or Yes          |                                   |  |   |
| (i) Name and address of individual or entity (fundraiser)   | (ii) Activity  | (iii) Did<br>fundraiser<br>have custody<br>or control of<br>contributions? |                                    | I or control of I   |                        | (iv) Gross receipts from activity | (v) Amount paid<br>to (or retained by)<br>fundraiser<br>listed in col. (i) | (vi) Amount paid<br>to (or retained by)<br>organization |
|   |  | Yes  | No                                 |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
| Total   |  |  |                                    |   |                        |                                   |  |   |
| 3 List all states in which the organization or licensing.   |  |  |                                    | s or has been notified  | d it is exempt from re | egistration                       |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
|   |  |  |                                    |   |                        |                                   |  |   |
| For Paperwork Reduction Act Notice, se                      | ee the Instructions for Form 990 o   | r 990-l  | EZ.                                |   | Schedule               | G (Form 990) 2023                 |  |   |

LHA 332081 09-13-23 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

|                 |      | of fundraising event contributions and gro       |                            |                             |                    | ots greater than \$5,000.  |
|-----------------|------|--|----------------------------|-----------------------------|--------------------|----------------------------|
|                 |      |  | (a) Event #1               | <b>(b)</b> Event #2         | (c) Other events   | (d) Total events           |
|                 |      |  | Isleford                   |                             | None               | (add col. (a) through      |
|                 |      |  | Dock Benefit               | Showhouse                   |                    | col. <b>(c)</b> )          |
| Φ               |      |  | (event type)               | (event type)                | (total number)     | 001. ( <b>0</b> ))         |
| Revenue         |      |  |                            |                             |                    |                            |
| Şe.             | 1    | Gross receipts                                   | 414,533.                   | 74,947.                     |                    | 489,480.                   |
| ш               |      |  |                            |                             |                    |                            |
|                 | 2    | Less: Contributions                              | 388,433.                   | 67,867.                     |                    | 456,300.                   |
|                 |      |  | 0.5.4.0.0                  |                             |                    |                            |
|                 | 3    | Gross income (line 1 minus line 2)               | 26,100.                    | 7,080.                      |                    | 33,180.                    |
|                 |      |  |                            |                             |                    |                            |
|                 | 4    | Cash prizes                                      |                            |                             |                    |                            |
|                 | _    |  |                            |                             |                    |                            |
| Ś               | 5    | Noncash prizes                                   |                            |                             |                    |                            |
| Direct Expenses |      | Dont/facility agets                              | 20,776.                    | 16,839.                     |                    | 37,615.                    |
| xpe             | ь    | Rent/facility costs                              | 20,770•                    | 10,037.                     |                    | 37,013.                    |
| H<br>H          | 7    | Food and beverages                               | 45,991.                    | 25,000.                     |                    | 70,991.                    |
| ji ec           | ′    | rood and beverages                               | 13,331.                    | 23,000.                     |                    | 10,331.                    |
|                 | R    | Entertainment                                    |                            |                             |                    |                            |
|                 |      | Other direct expenses                            | 30,442.                    | 4,245.                      |                    | 34,687.                    |
|                 |      | Direct expense summary. Add lines 4 through      | 0 1 1 (1)                  | , -                         |                    | 143,293.                   |
|                 |      | Net income summary. Subtract line 10 from li     | . ,                        |                             |                    | -110,113.                  |
| Pa              | rt I |  |                            | n 990, Part IV, line 19, or | reported more than |                            |
|                 |      | \$15,000 on Form 990-EZ, line 6a.                |                            |                             |                    |                            |
| Φ               |      |  | (a) Bingo                  | (b) Pull tabs/instant       | (c) Other gaming   | (d) Total gaming (add      |
| Revenue         |      |  | (-, 9 -                    | bingo/progressive bingo     | (-, gg             | col. (a) through col. (c)) |
| Rev             |      |  |                            |                             |                    |                            |
|                 | 1    | Gross revenue                                    |                            |                             |                    |                            |
|                 | _    |  |                            |                             |                    |                            |
| ses             | 2    | Cash prizes                                      |                            |                             |                    |                            |
| ens             | 2    | Nanagah prizas                                   |                            |                             |                    |                            |
| Direct Expenses | 3    | Noncash prizes                                   |                            |                             |                    |                            |
| ect             | 4    | Rent/facility costs                              |                            |                             |                    |                            |
| ä               | 7    | Tienth acinty costs                              |                            |                             |                    |                            |
|                 | 5    | Other direct expenses                            |                            |                             |                    |                            |
|                 |      |  | Yes %                      | Yes %                       | Yes %              |                            |
|                 | 6    | Volunteer labor                                  | No                         |                             | No                 |                            |
|                 |      |  |                            |                             |                    |                            |
|                 | 7    | Direct expense summary. Add lines 2 through      | 5 in column (d)            |                             |                    |                            |
|                 |      |  |                            |                             |                    |                            |
|                 | 8    | Net gaming income summary. Subtract line 7       | from line 1, column (d)    |                             |                    |                            |
|                 |      |  |                            |                             |                    |                            |
|                 |      | ter the state(s) in which the organization condu | _                          |                             |                    |                            |
|                 |      | the organization licensed to conduct gaming ac   | ctivities in each of these | states?                     |                    | Yes No                     |
| b               | It " | No," explain:                                    |                            |                             |                    |                            |
|                 |      |  |                            |                             |                    |                            |
| 102             | W/e  | ere any of the organization's gaming licenses re | avoked suspended orto      | erminated during the tax    | vear?              | Yes No                     |
|                 |      | Yes," explain:                                   | •                          | -                           | •                  | 103140                     |
|                 | ••   | ,  |                            |                             |                    |                            |
|                 |      |  |                            |                             |                    |                            |
|                 |      |  |                            |                             |                    |                            |

Schedule G (Form 990) 2023

332082 09-13-23

| Schedule G (Form 990) 2023 Mount Desert Island  | Hospital UI-U   | Z11/:         | 9 / Page <b>3</b> |
|---|---|---------------|-------------------|
| 11 Does the organization conduct gaming activities with nonmembers?                   |   | Ye            | s No              |
| 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of   |   |               |                   |
|   | · · · · · · · · · · · · · · · · · · ·                 |               | - DN-             |
| to administer charitable gaming?  |   | └── Ye        | s L No            |
| 13 Indicate the percentage of gaming activity conducted in:                           |   |               |                   |
| a The organization's facility   |   | 13a           | %                 |
| <b>b</b> An outside facility  |   | 13b           | %                 |
| 14 Enter the name and address of the person who prepares the organization's           |   |               |                   |
| Litter the fiame and address of the person who prepares the organization's            | garriing/special events books and records.            |               |                   |
| Name  |   |               |                   |
| Address   |   |               |                   |
| 15a Does the organization have a contract with a third party from whom the org        | anization receives gaming revenue?                    | Ye            | es No             |
|   | Ф   |               |                   |
| <b>b</b> If "Yes," enter the amount of gaming revenue received by the organization    | \$ and the amount                                     |               |                   |
| of gaming revenue retained by the third party \$                                      |   |               |                   |
| c If "Yes," enter name and address of the third party:                                |   |               |                   |
|   |   |               |                   |
| Name  |   |               |                   |
| Name  |   | -             |                   |
|   |   |               |                   |
| Address   |   |               |                   |
|   |   |               |                   |
| <b>16</b> Gaming manager information:   |   |               |                   |
|   |   |               |                   |
| Name  |   |               |                   |
| Name  |   |               |                   |
|   |   |               |                   |
| Gaming manager compensation \$  |   |               |                   |
|   |   |               |                   |
| Description of services provided  |   |               |                   |
| · · · · · · · · · · · · · · · · · · ·   |   |               |                   |
|   | -   |               |                   |
|   |   |               |                   |
|   |   |               |                   |
| Director/officer Employee Indeper   | ndent contractor                                      |               |                   |
|   |   |               |                   |
| 17 Mandatory distributions:   |   |               |                   |
| a Is the organization required under state law to make charitable distributions       | from the gaming proceeds to                           |               |                   |
|   | s from the gaming proceeds to                         |               |                   |
| retain the state gaming license?  |   | . └── Ye      | es L No           |
| <b>b</b> Enter the amount of distributions required under state law to be distributed | to other exempt organizations or spent in the         |               |                   |
| organization's own exempt activities during the tax year \$                           |   |               |                   |
| Part IV Supplemental Information. Provide the explanations requir                     | ed by Part I, line 2b, columns (iii) and (v): and Par | rt III. lines | s 9, 9b, 10b      |
| 15b, 15c, 16, and 17b, as applicable. Also provide any additional in                  |   | ,             | 3 0, 00, 100,     |
| 13b, 13c, 16, and 17b, as applicable. Also provide any additional in                  | iornation. See instructions.                          |               |                   |
|   |   |               |                   |
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| Schedule G | (Form 990)                          | Mount Desert        | Island | Hospital | 01-0211797 <sub>Pag</sub> | e <b>4</b> |
|------------|-------------------------------------|---------------------|--------|----------|---------------------------|------------|
| Part IV    | (Form 990) <b>Supplemental Info</b> | rmation (continued) |        |          |                           |            |
|            |                                     |                     |        |          |                           |            |
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|            |                                     |                     |        |          |                           |            |
|            |                                     |                     |        |          |                           |            |

#### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a. Attach to Form 990.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Mount Desert Island Hospital

Employer identification number

01-0211797

| Pai | t I   Financial Assistance a   | and Certain O                      | ther Commur              | nity Benefits at                      | Cost                                    |                   |    |                     |          |
|-----|--|------------------------------------|--------------------------|---------------------------------------|---|-------------------|----|---------------------|----------|
|     | ·  |                                    |                          |                                       |   |                   |    | Yes                 | No       |
| 1a  | Did the organization have a financia   | l assistance policy                | during the tax ye        | ar? If "No," skip to                  | question 6a                             |                   | 1a | Х                   |          |
|     |  |                                    |                          |                                       |   |                   | 1b | X                   |          |
| 2   | If "Yes," was it a written policy? If the organization had multiple hospital four its various hospital facilities during the | acilities, indicate whic           | ch of the following b    | est describes applica                 | tion of the financial a                 | ssistance policy  |    |                     |          |
|     | Applied uniformly to all hospital  |                                    | Appli Appli              | ed uniformly to mo:                   | st hospital facilities                  | 3                 |    |                     |          |
|     | Generally tailored to individual hospital facilities   |                                    |                          |                                       |   |                   |    |                     |          |
| 3   | Answer the following based on the financial assi   | stance eligibility criteria t      | hat applied to the large | est number of the organiza            | ation's patients during th              | e tax vear.       |    |                     |          |
| а   | Did the organization use Federal Po  |                                    |                          | =                                     | · -                                     | · ·               |    |                     |          |
|     | If "Yes," indicate which of the follow   | •                                  | -                        |                                       |   |                   | За | Х                   |          |
|     | 100% X 150%  |                                    | Other                    | %                                     | *************************************** |                   |    |                     |          |
| b   | Did the organization use FPG as a fa   |                                    | a eliaibility for pro    |                                       | care? If "Yes." indi                    | cate which        |    |                     |          |
|     | of the following was the family incom  |                                    |                          | •                                     |   |                   | 3b | Х                   |          |
|     | 200% X 250%  | 300%                               | 350%                     |                                       | ther 9                                  |                   |    |                     |          |
| С   | If the organization used factors other   |                                    |                          |                                       |   |                   |    |                     |          |
| Ī   | eligibility for free or discounted care  |                                    |                          |                                       |   | -                 |    |                     |          |
|     | threshold, regardless of income, as  |                                    | 0 0 ,                    |                                       |   |                   |    |                     |          |
| 4   | Did the organization's financial assistance policy "medically indigent"?   |                                    |                          | ts during the tax year pro            |   |                   | 4  | Х                   |          |
| 5a  | Did the organization budget amounts for  |                                    |                          |                                       |   |                   | 5a | Х                   |          |
| b   | If "Yes," did the organization's finan   | cial assistance exp                | enses exceed th          | e budgeted amoun                      | t?                                      |                   | 5b | Х                   |          |
|     | If "Yes" to line 5b, as a result of bud  |                                    |                          |                                       |   |                   |    |                     |          |
|     | care to a patient who was eligible fo  | ~                                  | · -                      | · · · · · · · · · · · · · · · · · · · |   |                   | 5c |                     | Х        |
| 6a  | Did the organization prepare a comm  |                                    |                          |                                       |   |                   | 6a | Х                   |          |
|     | If "Yes," did the organization make i  |                                    |                          |                                       |   |                   | 6b | Х                   |          |
|     | Complete the following table using the workshee  |                                    |                          |                                       |   |                   |    |                     |          |
| 7   | Financial Assistance and Certain Ot  | her Community Be                   | nefits at Cost           |                                       |   |                   |    |                     |          |
|     | Financial Assistance and   | (a) Number of                      | (b) Persons              | (c) Total community                   | (d) Direct offsetting                   | (e) Net community | (f | ) Percer            | nt       |
| Mea | ans-Tested Government Programs   | `activities or programs (optional) | served<br>(optional)     | benefit expense                       | revenue                                 | benefit expense   |    | of total<br>expense | !        |
| а   | Financial Assistance at cost (from   |                                    |                          |                                       |   |                   |    |                     |          |
|     | Worksheet 1)   |                                    |                          | 460,926.                              |   | 460,926.          |    | .54                 | ક્ર      |
| b   | Medicaid (from Worksheet 3,  |                                    |                          |                                       |   |                   |    |                     |          |
|     | column a)  |                                    |                          | 9,876,106.                            | 8,869,353.                              | 1,006,753.        | 1  | .18                 | 용        |
| С   | Costs of other means-tested  |                                    |                          |                                       |   |                   |    |                     |          |
|     | government programs (from  |                                    |                          |                                       |   |                   |    |                     |          |
|     | Worksheet 3, column b)   |                                    |                          | 18,470,992.                           | 14,236,989.                             | 4,234,003.        | 4  | .96                 | ક        |
| d   | Total. Financial Assistance and  |                                    |                          |                                       |   |                   |    |                     |          |
|     | Means-Tested Government Programs   |                                    |                          | 28,808,024.                           | 23,106,342.                             | 5,701,682.        | 6  | .68                 | ક        |
|     | Other Benefits   |                                    |                          |                                       |   |                   |    |                     |          |
| е   | Community health   |                                    |                          |                                       |   |                   |    |                     |          |
|     | improvement services and   |                                    |                          |                                       |   |                   |    |                     |          |
|     | community benefit operations   |                                    |                          |                                       |   |                   |    |                     |          |
|     | (from Worksheet 4)   |                                    |                          | 2,316,216.                            | 171,074.                                | 2,145,142.        | 2  | <u>.51</u>          | <u>ક</u> |
| f   | Health professions education   |                                    |                          |                                       |   |                   |    |                     |          |
|     | (from Worksheet 5)   |                                    |                          | 555,524.                              |   | 555,524.          |    | .65                 | 용        |
| g   | Subsidized health services   |                                    |                          |                                       |   |                   |    |                     |          |
|     | (from Worksheet 6)   |                                    |                          | 12,877,180.                           | 8,818,905.                              | 4,058,275.        | 4  | .76                 | 용        |
| h   | Research (from Worksheet 7)  |                                    |                          |                                       |   |                   |    |                     |          |
| i   | Cash and in-kind contributions   |                                    |                          |                                       |   |                   |    |                     |          |
|     | for community benefit (from  |                                    |                          |                                       |   |                   |    |                     |          |
|     | Worksheet 8)   |                                    |                          | 38,000.                               |   | 38,000.           |    | .04                 |          |
|     | Total. Other Benefits  |                                    |                          | 15,786,920.                           | 8,989,979.                              | 6,796,941.        |    | .96                 |          |
|     | Total. Add lines 7d and 7j   |                                    |                          | 44,594,944.                           | 32,096,321.                             | 12,498,623.       | 14 | .64                 | ક        |

Part II Community Building Activities. Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

|      | , ,   | (a) Number of (b) Persons (c) Total (d) Direct (e                                      |  |                                       |                           |  | (e) Net  |                                      | (f) Percent |                    |          |
|------|---|--|--|---------------------------------------|---------------------------|--|----------|--------------------------------------|-------------|--------------------|----------|
|      |   | (a) Number of (b) Persons (c) Total activities or programs served (optional) community |  |                                       |                           |  |          | community                            |             | otal expe          |          |
|      |   | (optional)   |  | building exp                          | ense                      |  |          | building expense                     |             |                    |          |
| _1_  | Physical improvements and housing           |  |  |                                       |                           |  |          |                                      |             |                    |          |
| _2_  | Economic development                        |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 3    | Community support                           |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 4    | Environmental improvements                  |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 5    | Leadership development and                  |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      | training for community members              |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 6    | Coalition building                          |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 7    | Community health improvement                |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      | advocacy                                    |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 8    | Workforce development                       |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 9    | Other                                       |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 10   | Total                                       |  |  |                                       |                           |  |          |                                      |             |                    |          |
| Pai  | rt III Bad Debt, Medicare, &                | & Collection P   | ractices                                 |                                       |                           |  |          |                                      |             |                    |          |
| Sect | ion A. Bad Debt Expense                     |  |  |                                       |                           |  |          |                                      |             | Yes                | No       |
| 1    | Did the organization report bad deb         | t expense in accor   | dance with Health                        | care Financi                          | al Managen                | nent Ass                               | ocia     | tion                                 |             |                    |          |
|      | Statement No. 15?                           |  |  |                                       |                           |  |          |                                      | 1           | X                  |          |
| 2    | Enter the amount of the organization        | n's bad debt exper   | ise. Explain in Par                      | t VI the                              |                           |  |          |                                      |             |                    |          |
|      | methodology used by the organizati          |  |  |                                       |                           | 2                                      | 3        | ,511,867                             | •           |                    |          |
| 3    | Enter the estimated amount of the o         |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      | patients eligible under the organizat       | ion's financial assis  | stance policy. Exp                       | lain in Part V                        | 'I the                    |  |          |                                      |             |                    |          |
|      | methodology used by the organizati          |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      | for including this portion of bad deb       |  |  | , , , , , , , , , , , , , , , , , , , | •                         | 3                                      |          | 0                                    |             |                    |          |
| 4    | Provide in Part VI the text of the foo      | •  |  |                                       |                           | s bad d                                | ebt      |                                      |             |                    |          |
|      | expense or the page number on whi           | •  |  |                                       |                           |  |          |                                      |             |                    |          |
| Sect | ion B. Medicare                             |  |  |                                       |                           |  |          |                                      |             |                    |          |
| 5    | Enter total revenue received from M         | edicare (including   | DSH and IMF)                             |                                       |                           | 5                                      | 14       | ,236,989                             |             |                    |          |
| 6    | Enter Medicare allowable costs of ca        |  |  |                                       |                           |  |          | ,470,992                             |             |                    |          |
| 7    | Subtract line 6 from line 5. This is th     |  |  |                                       |                           | 7                                      | -4       | ,234,003                             |             |                    |          |
| 8    | Describe in Part VI the extent to whi       |  |  |                                       |                           | ــــــــــــــــــــــــــــــــــــــ |          |                                      | ┪           |                    |          |
| Ū    | Also describe in Part VI the costing        |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      | Check the box that describes the m          |  | 4,00 4004 10 4010                        | arriano ario ari                      | nount ropon               | .04 011 111                            |          |                                      |             |                    |          |
|      | X Cost accounting system                    | Cost to char   | rge ratio                                | Other                                 |                           |  |          |                                      |             |                    |          |
| Sect | ion C. Collection Practices                 | 0000 10 01141  | 90 14110                                 | _ 00.                                 |                           |  |          |                                      |             |                    |          |
|      | Did the organization have a written of      | debt collection poli   | cy during the tax                        | vear?                                 |                           |  |          |                                      | 9a          | Х                  |          |
|      | If "Yes," did the organization's collection | •  | ,  |                                       |                           |  |          |                                      | "           |                    |          |
|      | collection practices to be followed for pat |  | -  |                                       | -                         | -                                      | , tall 1 | TOVIOIONO ON LITO                    | 9b          | X                  |          |
| Pai  | rt IV   Management Compar                   |  |  |                                       |                           |  | es, key  | employees, and phy                   |             |                    | uctions) |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      | (a) Name of entity                          |  | scription of primar<br>ctivity of entity | У                                     | (c) Organiz<br>profit % o |  |          | Officers, direct-<br>s, trustees, or |             | Physicia<br>ofit % |          |
|      |   |  | civity or ornitry                        |                                       | ownersh                   |  | ke       | y employees'                         | Ρ'          | stock              | 01       |
|      |   |  |  |                                       |                           |  | pro      | ofit % or stock<br>ownership %       | ow          | nership            | % %      |
|      |   |  |  |                                       |                           |  |          | •                                    |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  | 1        |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  |          |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  | $\vdash$ |                                      |             |                    |          |
|      |   |  |  |                                       |                           |  | $\vdash$ |                                      |             |                    |          |

| Part V   Facility information  |                  |                         |                     |          |      |                   |     |     |                  |           |
|--|------------------|-------------------------|---------------------|----------|------|-------------------|-----|-----|------------------|-----------|
| Section A. Hospital Facilities                                       |                  | _                       |                     |          | ital | Research facility |     |     |                  |           |
| (list in order of size, from largest to smallest - see instructions) | l_               | gica                    | <u></u>             | _        | dsc  |                   |     |     |                  |           |
| How many hospital facilities did the organization operate            | jŧa              | Sur                     | pit                 | ]ŧa      | Ιž   | ڇَ                |     |     |                  |           |
| during the tax year?   | l ss             | ∞                       | Soc                 | l so     | ess  | 띯                 | s   |     |                  |           |
| Name, address, primary website address, and state license number     | icensed hospital | Gen. medical & surgical | Children's hospital | g        | 300  | ř                 | our | r   |                  | Facility  |
| (and if a group return, the name and EIN of the subordinate hospital | Se               | mec                     | <u>re</u>           | ij       | ब्र  | arc               | 4 h | the |                  | reporting |
| organization that operates the hospital facility):                   | Cer              | en.                     | 읦                   | eac      | Ιij  | ese               | R-2 | R-o | Other (december) | group     |
| 1 Mount Dogort Igland Hognital                                       | ╀▔               | Ğ                       | 0                   | ۱Ĕ       | 0    | ш.                |     | Ш   | Other (describe) |           |
| 1 Mount Desert Island Hospital                                       | 4                |                         |                     |          |      |                   |     |     |                  |           |
| 10 Wayman Lane, P.O. Box 8 Bar Harbor, ME 04509-0008                 | 4                |                         |                     |          |      |                   |     |     |                  |           |
| Bar Harbor, ME 04509-0008  | 4                |                         |                     |          |      |                   |     |     |                  |           |
| www.mdihospital.org  | 4                |                         |                     |          | l    |                   |     |     |                  |           |
| 37457  | Х                | Х                       |                     |          | Х    |                   | Х   |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | -                |                         |                     |          |      |                   |     |     |                  |           |
|  | +                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  | -                |                         |                     |          |      |                   |     |     |                  |           |
|  | -                |                         |                     | <u> </u> |      |                   |     |     |                  |           |
|  | -                |                         |                     |          |      |                   |     |     |                  |           |
|  | 4                |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  | 4                |                         |                     |          |      |                   |     |     |                  |           |
|  | -                |                         |                     | <u> </u> |      |                   |     |     |                  |           |
|  | 4                |                         |                     |          |      |                   |     |     |                  |           |
|  | 4                |                         |                     |          |      |                   |     |     |                  |           |
|  | 4                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  | _                |                         |                     |          |      |                   |     |     |                  |           |
|  | _                |                         |                     |          |      |                   |     |     |                  |           |
|  | _                |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  |                  |                         |                     |          |      |                   |     |     |                  |           |
|  | ]                |                         |                     | 1        |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | 1                |                         |                     |          |      |                   |     |     |                  |           |
|  | -                | 1                       | I                   | 1        | 1    | l                 | ı   |     |                  |           |

#### Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group: Mount Desert Island Hospital

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

|     |  |      | Yes | No       |
|-----|--|------|-----|----------|
| Cor | nmunity Health Needs Assessment  |      |     |          |
| 1   | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the   |      |     |          |
|     | current tax year or the immediately preceding tax year?  | 1    |     | Х        |
| 2   | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or  |      |     |          |
|     | the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C  | 2    |     | X        |
| 3   | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a  |      |     |          |
|     | community health needs assessment (CHNA)? If "No," skip to line 12   | 3    | Х   |          |
|     | If "Yes," indicate what the CHNA report describes (check all that apply):  |      |     |          |
| a   | A definition of the community served by the hospital facility  |      |     |          |
| k   |  |      |     |          |
| c   | Existing health care facilities and resources within the community that are available to respond to the health needs   |      |     |          |
|     | of the community   |      |     |          |
| C   |  |      |     |          |
| e   |  |      |     |          |
| f   | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority   |      |     |          |
|     | groups   |      |     |          |
| ç   |  |      |     |          |
| ŀ   | The process for consulting with persons representing the community's interests   |      |     |          |
| i   | The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)  |      |     |          |
| j   | Other (describe in Section C)  |      |     |          |
| 4   | Indicate the tax year the hospital facility last conducted a CHNA: 20 23   |      |     |          |
| 5   | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad   |      |     |          |
|     | interests of the community served by the hospital facility, including those with special knowledge of or expertise in public   |      |     |          |
|     | health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the   |      |     |          |
|     | community, and identify the persons the hospital facility consulted  | 5    | Х   |          |
| 6   | a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other  |      | 37  |          |
|     | hospital facilities in Section C   | 6a   | Х   |          |
| k   | was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"  |      | 37  |          |
|     | list the other organizations in Section C  | 6b   | X   |          |
| 7   | Did the hospital facility make its CHNA report widely available to the public?   | 7    | Х   |          |
|     | If "Yes," indicate how the CHNA report was made widely available (check all that apply):   |      |     |          |
| 8   |  |      |     |          |
| k   |  |      |     |          |
| C   |  |      |     |          |
|     |  |      |     |          |
| 8   | Did the hospital facility adopt an implementation strategy to meet the significant community health needs  |      | v   |          |
| _   | identified through its most recently conducted CHNA? If "No," skip to line 11  | 8    | Х   |          |
| 9   | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 23   |      | v   |          |
|     | Is the hospital facility's most recently adopted implementation strategy posted on a website?  | 10   | Х   |          |
|     | a If "Yes," (list ur): see Part V, Section C   | 401- |     |          |
|     | o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?   | 10b  |     |          |
| "   | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why |      |     |          |
|     | such needs are not being addressed.  |      |     |          |
| 40- | ·  |      |     |          |
| 128 | a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?  | 10-  |     | х        |
|     | *  | 12a  |     | <u> </u> |
|     | b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?   | 12b  |     |          |
| C   | to all of its begoing facilities?  |      |     |          |
|     | for all of its hospital facilities? \$   |      |     |          |

Financial Assistance Policy (FAP)

| Nar              | ne of ho          | espital facility or letter of facility reporting group: Mount Desert Island Hospital  |    |     |    |
|------------------|-------------------|---|----|-----|----|
|                  |                   |   |    | Yes | No |
| 13               |                   | e hospital facility have in place during the tax year a written financial assistance policy that: ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?  | 13 | Х   |    |
| ā                | X                 | "indicate the eligibility criteria explained in the FAP:  Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of and FPG family income limit for eligibility for discounted care of 250 %  |    |     |    |
| k<br>c<br>c<br>f |                   | •   |    |     |    |
| ŀ                |                   | Other (describe in Section C)   |    | v   |    |
|                  |                   | ned the basis for calculating amounts charged to patients?  | 14 | X   |    |
| 15               |                   | ned the method for applying for financial assistance?   | 15 | Λ   |    |
| a<br>k           | explain  X  X  X  | "indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) and the method for applying for financial assistance (check all that apply):  Described the information the hospital facility may require an individual to provide as part of their application  Described the supporting documentation the hospital facility may require an individual to submit as part of their application  Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process  Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  Other (describe in Section C)   |    | W.  |    |
| 16               |                   | idely publicized within the community served by the hospital facility?  | 16 | X   |    |
| 6<br>0<br>0<br>6 | X X X X X X X X X | "indicate how the hospital facility publicized the policy (check all that apply):  The FAP was widely available on a website (list url): see Part V, Section C  The FAP application form was widely available on a website (list url): see Part V, Section C  A plain language summary of the FAP was widely available on a website (list url): see Part V, Section C  The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)  The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)  A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)  Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention |    |     |    |
| ŀ                | X                 | Notified members of the community who are most likely to require financial assistance about availability of the FAP The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations   |    |     |    |

Schedule H (Form 990) 2023

Other (describe in Section C)

| Pa    | rt V     | Facility Information (continued)  |       |     |    |
|-------|----------|---|-------|-----|----|
| Billi | ng and   | Collections   |       |     |    |
| Nan   | e of ho  | pspital facility or letter of facility reporting group: Mount Desert Island Hospital  |       |     |    |
|       |          |   |       | Yes | No |
| 17    | Did the  | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial             |       |     |    |
|       | assista  | ance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon                   |       |     |    |
|       | nonpa    | yment?  | 17    | X   |    |
| 18    |          | all of the following actions against an individual that were permitted under the hospital facility's policies during the            |       |     |    |
|       | tax yea  | ar before making reasonable efforts to determine the individual's eligibility under the facility's FAP:                             |       |     |    |
| а     | Ш        | Reporting to credit agency(ies)   |       |     |    |
| b     | Щ        | Selling an individual's debt to another party   |       |     |    |
| С     |          | Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a                         |       |     |    |
|       |          | previous bill for care covered under the hospital facility's FAP  |       |     |    |
| d     | Ш        | Actions that require a legal or judicial process  |       |     |    |
| е     |          | Other similar actions (describe in Section C)   |       |     |    |
| f     | X        | None of these actions or other similar actions were permitted   |       |     |    |
| 19    | Did the  | e hospital facility or other authorized party perform any of the following actions during the tax year before making                |       |     |    |
|       |          | able efforts to determine the individual's eligibility under the facility's FAP?  | 19    |     | X  |
|       | If "Yes  | " check all actions in which the hospital facility or a third party engaged:  |       |     |    |
| а     | Ш        | Reporting to credit agency(ies)   |       |     |    |
| b     | Щ        | Selling an individual's debt to another party   |       |     |    |
| С     |          | Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a                         |       |     |    |
|       |          | previous bill for care covered under the hospital facility's FAP  |       |     |    |
| d     | Ш        | Actions that require a legal or judicial process  |       |     |    |
| е     |          | Other similar actions (describe in Section C)   |       |     |    |
| 20    |          | e which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or        |       |     |    |
|       |          | ecked) in line 19 (check all that apply):   |       |     |    |
| а     | X        | Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the                 |       |     |    |
|       |          | FAP at least 30 days before initiating those ECAs (if not, describe in Section C)   |       |     |    |
| b     | X        | Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section 2015). | on C) |     |    |
| С     | X        | Processed incomplete and complete FAP applications (if not, describe in Section C)  |       |     |    |
| d     |          | Made presumptive eligibility determinations (if not, describe in Section C)   |       |     |    |
| е     |          | Other (describe in Section C)   |       |     |    |
| f     |          | None of these efforts were made   |       |     |    |
|       |          | ting to Emergency Medical Care  |       |     |    |
| 21    |          | e hospital facility have in place during the tax year a written policy relating to emergency medical care                           |       |     |    |
|       |          | quired the hospital facility to provide, without discrimination, care for emergency medical conditions to                           |       | v   |    |
|       |          | uals regardless of their eligibility under the hospital facility's financial assistance policy?                                     | 21    | X   |    |
|       | If "No," | " indicate why:   |       |     |    |
| a     | H        | The hospital facility did not provide care for any emergency medical conditions   |       |     |    |
| b     | H        | The hospital facility's policy was not in writing   |       |     |    |
| C     |          | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)             |       |     |    |
| d     |          | Other (describe in Section C)   |       |     |    |

| Part V Facility Information (continued)  |                |     |    |  |  |  |
|--|----------------|-----|----|--|--|--|
| Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)  |                |     |    |  |  |  |
| Name of hospital facility or letter of facility reporting group: Mount Desert Island Hospital  |                |     |    |  |  |  |
|  |                | Yes | No |  |  |  |
| 22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eliginal individuals for emergency or other medically necessary care:  | ible           |     |    |  |  |  |
| a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period   |                |     |    |  |  |  |
| b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period                              |                |     |    |  |  |  |
| c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combinatio with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior | n              |     |    |  |  |  |
| 12-month period  |                |     |    |  |  |  |
| d The hospital facility used a prospective Medicare or Medicaid method   |                |     |    |  |  |  |
| 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided  |                |     |    |  |  |  |
| emergency or other medically necessary services more than the amounts generally billed to individuals who had  |                |     |    |  |  |  |
| insurance covering such care?  | 23             |     | X  |  |  |  |
| If "Yes," explain in Section C.  |                |     |    |  |  |  |
| 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?  | y<br><b>24</b> |     | Х  |  |  |  |
| If "Yes," explain in Section C.  |                |     |    |  |  |  |

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

#### Mount Desert Island Hospital:

Part V, Section B, Line 5: The 2023 Community Health Needs Assessment (CHNA), covering the fiscal years ending 2024-2026, was conducted by Mount Desert Island Hospital in coordination with Healthy Acadia. In keeping with previous versions, our 2023-2024 CHNA process relied on the nationally-vetted Mobilizing for Action through Planning and Partnerships (MAPP) process and tools developed and published by the National Association of County and City Health Officers (NACCHO). In gathering information to complete this CHNA, the organizations conducted surveys, public discussion forums, and focus groups with community members, institutions, and partners. The organizations also used data analytic tools and census reports to ensure that the CHNA reached a large and representative portion of the community. For additional information, please refer to the supplemental information disclosed on this Form 990, Schedule H, Part VI, Line 2, as well as the full CHNA.

#### Mount Desert Island Hospital:

Part V, Section B, Line 6a: The 2023 Community Health Needs Assessment (CHNA), covering the fiscal years ending 2024-2026, was conducted by Mount Desert Island Hospital in coordination with Healthy Acadia, a 501(c)(3) non-profit organization dedicated to building healthy communities.

However, many other individuals and organizations contributed to the 2024-2026 needs assessment, a full list of which can be found on the Hospital's complete CHNA, beginning on page 7.

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

#### Mount Desert Island Hospital:

Part V, Section B, Line 6b: The 2023 Community Health Needs Assessment (CHNA), covering the fiscal years ending 2024-2026, was conducted by Mount Desert Island Hospital in coordination with Healthy Acadia, a 501(c)(3) non-profit organization dedicated to building healthy communities.

However, many other individuals and organizations contributed to the 2024-2026 needs assessment, a full list of which can be found on the Hospital's complete CHNA, beginning on page 7.

#### Mount Desert Island Hospital:

Part V, Section B, Line 11: The Hospital's 2023 CHNA Action Plan identified a series of core health needs, labeled as "Themes", and a variety of strategies to address each of these needs in a way that would be most efficient and effective for the community served by the Hospital.

These themes were then later explored and discussed in the Hospital's Initial Implementation Plan which was approved by the Hospital's Board by August 2, 2024.

The primary "Theme Areas" identified in the CHNA and its Action Plan were:

- 1. Access to Care
- 2. Aging in Place
- 3. Basic Needs
- 4. Community Connected
- 5. Housing
- 6. Mental and Behavioral Health

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Through the CHNA and its Action plan, across these six themes, multiple goals and strategies arose that are relevant in all areas and to addressing the significant needs identified in the CHNA.

Goal 1: Improve knowledge of and communication about existing resources and services.

#### Goal 1 Strategies:

- Connect with local websites and social media platforms such as the local Facebook group Bar Harbor Barter & Swap.
- Conduct public talks and/or community forums.
- Use traditional and social media, including newspapers, newsletters, flyers, television, radio, podcasts, Facebook, Twitter, and Instagram to increase awareness.
- Leverage or create community bulletin boards at locations frequented by many people in regular travels, such as food shops, banks and restaurants, post offices, libraries, schools, banks, laundromats, and gyms.
- Coordinate with 211 to maximize the effectiveness of that tool for finding services in the LSA.
- Promote use of 211 as a resource.
- Explore the "Bundle" smart phone app that Heart of Maine United Way developed for Piscataquis County as a model.
- Goal 2: Offer free support to access and enroll in existing services and programs.

#### Goal 2 Strategies:

- Expand and better coordinate navigator programs.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- Design programs and recruit volunteers to help people understand and apply for existing programs.
- Coordinate to promote and publicize existing programs and services.
- Engage those outside the health and social services sectors, such as the business community, schools, faith-based organizations, libraries, and first-responders, to help publicize options and where to find help in accessing services.
- Expand online and social media avenues for learning about and accessing services.

#### Goal 3: Improve coordination of existing services.

#### Goal 3 Strategies:

- Hold monthly breakfasts or informal meetings for non-profit staff and other interested parties to network, share information, and plan ways of coordinating activities and improving ability to refer people to other options.
- Create systems for a "warm hand-off" between services, both clinical and social.
- Leverage town office staff and connect with town select boards and comprehensive planning efforts to promote LSA-wide ongoing communication and joint planning.
- Explore Washington County's "The Connection Initiative" sponsored by the Community Caring Collaborative
- Goal 4: Improve wireless and telecommunication services and expand
  broadband capacity in ways that will support telehealth, help attract and
  retain employees, and foster overall economic growth and remote work

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

#### opportunities in the LSA.

#### Goal 4 Strategies:

- Investigate opportunities through Connectivity Maine.
- Engage the business community in solutions.
- Research state, federal, and philanthropic grant opportunities.
- Leverage the services offered by libraries and schools.
- Design systems and options for affordable access for low and limited income residents.
- Collaborate with libraries and other community centers to offer computer literacy programs and trainings.

### Goal 5: Improve transportation options.

#### Goal 5 Strategies:

- Focus on connectivity and coordination with services and social/community engagement opportunities.
- Promote and publicize existing public transportation services, such as

  Island Connections, the Island Explorer, and transportation resources

  through MDIH and insurance designed to access health care.
- Encourage existing transportation resources to collaborate to promote easy access, such as publicity and coordinating their trip schedules.
- Prioritize needs of people without access to a motor vehicle, including older residents, low-income residents, and children.
- Explore creating a "water taxi" program to the unbridged islands as a lower cost alternative to the ferries; perhaps identify someone willing to donate a used lobster boat that can be retrofitted for passenger seating as the vehicle.
- Improve pedestrian and bicycle lanes for transportation and physical

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#### Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

#### activity options.

- Encourage car-pooling and other alternative modes of transportation.
- Leverage the opening of the new Acadia Gateway Center for proactive work that will increase public transportation, rideshare, and parking options.

Additional information regarding the health need themes, goals, and strategies can be found in the full CHNA and Action Plan.

#### Mount Desert Island Hospital:

Part V, Section B, Line 16j: The policy was provided, in writing, to patients on admission to the Hospital facility.

The Hospital works with community service organizations to post the Plain Language Summary in public libraries, local municipality facilities, the local YMCA/YWCA, and the Healthy Acadia website.

Additionally, a qualified interpreter is made available to patients who need assistance translating the FAP, application, and related documents to another language, and translated copies of our Financial Assistance Policy and Application are available in French and Spanish.

Part V, Section B, Lines 7a, 7b, and 10, Publication of Reports:

The Hospital makes its annual reports and other various resources and publications publicly available on its website. The home page for the

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Hospital's various reports can be found online at:

https://www.mdihospital.org/about-us/reports-resources/

Prior year Community Health Needs Assessments, Implementation Plans, and other benefits reports may also be found on the Hospital's website at the link provided above.

The Hospital's 2020 Implemenation Plan can be downloaded directly from the previous link as a Word Document. The Action Plan proposed with the 2024-2026 CHNA can be found within the full 2024-2026 CHNA document.

The 2024-2026 Initial Implementation Plan may be found at the following

website:

https://www.mdihospital.org/wp-content/uploads/2025/

02/MDIH-Community-Health-Needs-Assessment-2024-2026

-PC-BOT-Approved-8.2.2024.pdf

The Hospital's 2024-2026 Community Health Needs Assessment (CHNA) is

freely available online on the Hospital's website at:

https://www.mdihospital.org/wp-content/uploads/

\2025/02/2024-MDI-Region-CHNA-Action-Plan-

FINAL-REPORT-5.1.2024.pdf

The Hospital's 2024-2026 CHNA can also be found online at:

https://static1.squarespace.com/static/

5d5fec1f2b3df90001522875/t/663ae39d3e53895271fe7e17/

1715135395937/2024+MDI+Region+CHNA+Action+Plan+(2).pdf

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

The Hospital's Community Benefits Report for the year ending April 2023

is available online at:

https://www.mdihospital.org/wp-content/uploads/2023/

12/Community-Benefits-Report-FY23-web.pdf

Lastly, the Hospital's Impact Report for the year ending April 2024 is

available online at:

https://www.mdihospital.org/wp-content/uploads/

2024/10/MDI-Hospital-Impact-Report-2024-webupdateOct2.pdf

Schedule H, Part V, Section B, Line 16a-16c:

The Hospital's Financial Assistance Program and related information can

be found online at:

https://www.mdihospital.org/insurance-and-billing/

financialassistance/

The Hospital's free care/reduced cost application is available online

at:

https://www.mdihospital.org/wp-content/uploads/

2021/07/MDIH-FA-FORM-2019-1.pdf

The Hospital also provides checklist and guides to accompany its

financial assistance application process, available online at:

https://www.mdihospital.org/insurance-and-billing-faqs/

financial-assistance-application-checklist/

The Hospital's Financial Assistance Plain Language Summary is available

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

#### online at:

https://www.mdihospital.org/wp-content/uploads/

2019/05/Plain-Language-Summary-of-Financial-

Assistance-Program-1557-revised-02-2020.pdf

Lastly, the Hospital's complete Financial Assistance Policy is

available online at:

https://www.mdihospital.org/wp-content/uploads/

2019/10/MDIH-Finance-Assistance-and-Free-Care-

Policy-Approved-FC-2-24-2020.pdf

Schedule H, Part V, Section B, Line 20d:

MDI Hospital does not assume or engage in presumptive eligibility in assessing financial assistance or government assistance. However, any individual residing in the State of Maine who indicates the financial inability to pay a bill for a medically necessary service shall be evaluated for Financial Assistance. The patient's potential eligibility for governmental or other coverage will be assessed. This may include Medicaid and participation in Health Insurance Exchange coverage and subsidies. Additionally, a Financial Assistance Application/Disclosure Form is used to document each patient's overall financial situation.

Credit reports may be used to verify the individual's financial circumstances. If an engaged collection agency suspects or gains knowledge that someone may need to apply for one of our programs, the agency sends out a financial assistance application to the patient or guarantor and proceeds to notify MDIH of the outreach. Accordingly,

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

| How many non-hospital health | care facilities did the organization | operate during the tax year? | 10 | ) |
|------------------------------|--------------------------------------|------------------------------|----|---|
|                              |                                      |                              |    | , |

| Nar | ne and address                     | Type of facility (describe) |
|-----|------------------------------------|-----------------------------|
| 1   | Cadillac Family Practice           |                             |
|     | 322 Main Street                    |                             |
|     | Bar Harbor, ME 04609               | Outpatient Clinic           |
| 2   | Community Health Center            |                             |
|     | 16 Community Lane                  |                             |
|     | Southwest Harbor, ME 04679         | Outpatient Clinic           |
| 3   | Trenton Health Center              |                             |
|     | 394 Bar Harbor Road                |                             |
|     | Trenton, ME 04605                  | Outpatient Clinic           |
| 4   | Cooper Gilmore Health Center       |                             |
|     | 17 Hancock Street                  |                             |
|     | Bar Harbor, ME 04609               | Outpatient Clinic           |
| 5   | MDI Behavioral Health Center       |                             |
|     | 322 Main Street                    |                             |
|     | Bar Harbor, ME 04609               | Outpatient Clinic           |
| 6   | MDI General Surgery                |                             |
|     | 17 Hancock Street                  |                             |
|     | Bar Harbor, ME 04609               | Outpatient Clinic           |
| 7   | Lisa Stewart Women's Health Center |                             |
|     | 330 Main Street                    |                             |
|     | Bar Harbor, ME 04609               | Outpatient Clinic           |
| 8   | MDI Orthopedics                    |                             |
|     | 10 Wayman Lane                     |                             |
|     | Bar Harbor, ME 04609               | Outpatient Clinic           |
| 9   | MDI Urology                        |                             |
|     | 10 Wayman Lane                     |                             |
| 1.5 | Bar Harbor, ME 04609               | Outpatient Clinic           |
| 10  | Northeast Harbor Health Center     |                             |
|     | Kimball Road                       |                             |
|     | Northeast Harbor, ME 04679         | Outpatient Clinic           |

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8, and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (for example, open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

#### Part I, Line 7:

The costing methodology utilized for this table was derived from Worksheet

2, ratio of patient care cost to charges with data from filed cost reports

for the fiscal year.

#### Part I, Line 7g:

The Hospital provides to the community several provider-based physician and specialty practices to serve this rural island population. These practices are listed on Part V of this schedule. The facility subsidizes their operating costs to maintain access and coordination of care to our population.

#### Part I, Line 7, Column (f):

The Bad Debt expense included on Form 990, Part IX, Line 25(A),
but subtracted for purposes of calculating the percentage in
this column is \$ 5,881,991.

#### Part II, Community Building Activities:

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Beyond being a hub of health and care services in the Downeast Region of

Maine, Mount Desert Island Hospital engages in multiple community building

activities that promote the overall health and wellbeing of the

communities it serves.

## Volunteerism:

In a time of social isolation and a loneliness epidemic, the Hospital fosters multiple programs and initiatives that promote collaboration, connection, citizenship, philanthropy, and the common good of the community. The volunteers who donate their time to MDI Hospital, our Health Centers, and Birch Bay Retirement Village play an important role in the experience of our patients, families, and residents. They work alongside healthcare professionals, help in clinical and non-clinical areas, and support our mission to care for our community. Volunteer opportunities through the Hospital include nutrition services; emergency department; nursing department; materials management, and medical and administrative services.

## MDI Hospital Auxiliary:

Beyond directly volunteering to facilitate hospital services, the MDI
Hospital Auxiliary Program has for decades provided an opportunity for the
Hospital and the community to meet, collaborate, and improve the health of
the region together. This volunteer group is comprised of community
members, Hospital employees and retirees. Auxiliary members devote many
hours each year to various fundraising efforts including their annual
auction and raffle, bakes sales, and jewelry sales. The MDI Hospital
Auxiliary acts as a liaison between MDI Hospital and the local. Community
members organize events and volunteer their time and skills to raise

financial support for a variety of needs around MDI Hospital. Members

support our annual fundraising efforts through volunteering at various

events, baking delicious treats and serving as ambassadors for the

Hospital. These efforts help to provide important philanthropic support

for needed programs and services.

## Community Health Education:

Mount Desert Island Hospital dedicates significant time and resources to providing a wide array of community engagement and health education programs, designed to improve the general health literacy and day-to-day wellbeing of persons living and working in the community served by the Hospital. Classes and resources offered by the Hospital for community health programs cover the following topics: childbirth and child support; diabetes education; general wellness, fitness, and healthy living; tobacco, drug, and alcohol avoidance programs; nutritional education; affordable care act and patient rights education; and "Serv Safe" courses for restaurant and food establishments.

## Social Services:

The Hospital understands that health resources available at home is just as important as the health care received at a hospital. To that end,

Social Services at MDI Hospital serve many important roles in delivery and management of care in our organization and beyond. Our goal is to provide compassionate, professional, confidential support for people suffering from mental health and substance abuse issues. As a liaison between the Hospital and MDI Behavioral Health Center, Clinical Social Work professionals facilitate scheduling of therapy, substance abuse services, outpatient psychiatric consultations, and prescription of medications as

needed. We also help coordinate psychiatric admissions, gather information for psychiatric consultations, and provide counseling support. As part of the Care Management Team, our staff meets with Hospital patients to address mental health needs and provide patients with information about available resources. In addition, we offer guidance for families of Hospital patients regarding coping with the health of loved ones, discharge planning, and accessing services like prescription assistance. Our staff also coordinates with providers and services outside MDI Hospital's system to ensure a smooth transition for our patients. Our Social Services staff is also involved in facilitation of a free support group for cancer survivors and employee wellness programs for local employees of MDI Hospital and other local employers.

# Community Partnerships:

Mount Desert Island Hospital understands that its community is composed of a wide variety or stakeholders, individuals, businesses, and cultural groups. To facilitate the wellbeing of this broad collection of personalities and backgrounds, the Hospital routinely collaborates with community partners, government agencies, or other charitable organizations to bolster and improve the health of its community. For example, the Hospital coordinates services and resources with food and clothing banks to address food insecurity. The Hospital also collaborates with local businesses to secure fundraising and grant opportunities, and to help spread health education and healthy lifestyle literature throughout the local service area.

Part III, Line 2:

The estimated cost of bad debt expense as reported is derived from the

accounting systems and software the organization uses to calculate the cost-to-charge ratio from the as-filed Medicare Cost Reports.

Mount Desert Island Hospital (MDI Hospital) estimates the cost of bad debt expense using accounting systems and software from our organization to calculate the cost of care from the as filed Medicare Cost Reports. This estimate best represents the value of providing care for those services that will be considered or deemed uncollectible. The value of these services at cost is estimated to be \$3,511,867. This is the amount the Hospital must forgive as a benefit to the community for providing services.

## Part III, Line 3:

The Hospital's financial assistance policy provides administrative and accounting guidelines for the identification, classification, and reporting of patients receiving financial assistance as distinguished from bad debts. Accordingly, the Hospital has estimated that no amount of bad debt expense at cost is attributable to patients eligible under the organization's financial assistance policy.

### Part III, Line 4:

See Footnote 2 of the attached audited financial statements.

## Part III, Line 8:

The IRS Form 990, Schedule H instructions and guidance provide a template in Worksheet 2 as a way to determine the overall cost to charge ratio that could be applied throughout Schedule H in order to convert charges to cost. Where applicable, we have utilized the Worksheet 2 template

calculation. The only area where we did not utilize this template calculation was in Schedule H, Part III, Section B, Line 6, Medicare allowable costs and payments related to the subsidized health services.

Instead, the Hospital utilized the Medicare Cost Report estimated cost and payment for these services. The Hospital believes that provider-based clinics listed in the Cost Report should be considered a community benefit due to the fact that without the Hospital subsidizing and offering the services that these clinics offer, the community-at-large would have to travel 45 minutes or more to the nearest similar hospital. As such, Mount Desert Island Hospital believes that by offering and subsidizing these clinics within its community, thus enabling community members to have easy access and an easier commute for these services, the entire community at large benefits.

Additionally, the Hospital has elected to treat its Medicare Shortfall as
Costs of Other Means Tested Government Programs, as reported on this Form
990, Schedule H, Part I, Line 7c. Mount Desert Island Hospital has
determined that, in accordance with publications issued by the American
Hospital Association and other industry associations, that this Medicare
Shortfall should represent a net community benefit. The Hospital considers
such net Medicare benefits to be substantially equivalent to a government
health program for which eligibility depends on the recipient's income or
assets. Additionally, given the shortfall reported on this Schedule H,
Part I and III (Medicare revenues are only 77% of Medicare costs), it
seems to the Hospital that Medicare reimbursement rates and other related
revenues do not represent the true cost to the Hospital of treating
Medicare patients. Furthermore, by treating patients eligible for Medicare
at a net shortfall, the Hospital alleviates the Federal government's

burden to directly provide medical or other care services. As the Hospital provides patient services to those eligible for Medicare benefits, this is also an indication of increased services to promote the overall health of the Hospital's surrounding community; as the Hospital operates in a rural region of its State, and as the State of Maine as a whole has a rapidly aging median age and has one of the oldest average ages in the United States, treating Medicare-eligible patients is critical to providing care to the Hospital's community.

# Part III, Line 9b:

The Hospital would not initiate collection efforts against a patient that qualified for a sliding fee scale unless that patient failed to meet his or her obligation under a mutually agreed upon payment arrangement. After it was determined that the patient did not qualify for a readjustment to his or her payment terms, the Hospital would follow normal notification practices dictated by our collection policy, which follows the 501(r)regulations. Upon the qualifying defaults a patient's account may result in collection efforts. If the collection agency suspects or gains knowledge that someone may need to apply for one of the programs, the agency sends out a financial assistance application to the patient or guarantor and proceeds to notify MDIH of the outreach. Information about our free and sliding scale programs is on our website, on our account statements, and posted in public areas and at our provider clinics. Our Plain Language Summary is posted within our community as well. We also make available a Patient Financial Counselor to help advocate, assist and navigate the process.

Part VI, Line 2:

The 2023 Community Health Needs Assessment (CHNA), covering the fiscal years ending 2024-2026, was conducted by Mount Desert Island Hospital in coordination with Healthy Acadia. In keeping with previous versions, our 2023-2024 CHNA process relied on the nationally-vetted Mobilizing for Action through Planning and Partnerships (MAPP) process and tools developed and published by the National Association of County and City Health Officers (NACCHO). MAPP outlines a four-step assessment process intended to take two years. We modified the process in accordance with the characteristics and small population size of our rural region and our six-month timeline.

To start, we convened a Steering Committee to help guide and advise the project. The Steering Committee was composed of leaders from organizations across the MDI region who reflect various perspectives and sectors.

As part of the four-step MAPP process, we developed and fielded two surveys:

- 1. Community Partner Survey
- 2. Community Health Survey

Through these surveys, available in both English and Spanish, thousands of community members were invited to answer questions and share their personal perceptions about the health of the community. Dozens of community partners, including Steering Committee members helped publicize and disseminate the survey widely in the region through various modalities, including social media sites, organization's electronic and print newsletters, and posters with a QR code and phone number to request a paper survey at locations including town offices, libraries, gyms,

Schedule H (Form 990)

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community centers and faith organizations.

Additionally, starting in September 2023, community interviews and group discussions were regularly conducted to gather insight, data, and information from the community regarding their health priorities and concerns. These topics were then further scrutinized in themed working groups, and the committees leading the health assessments solicited feedback on their reports to ensure the documents accurately summarized the perspectives and experiences of the community.

The CHNA generated responses from community members living, working, playing, and/or receiving services in the local service area ("LSA"). The resulting data were analyzed, organized, and used to identify and frame our six themes further explored and discussed in the full CHNA.

Through the survey process, significant efforts were made to ensure that respondents matched the LSA population and recognized data collection norms. This was fulfilled through a diverse survey dissemination effort and frequent evaluation of respondent demographics. Data on town, gender, age, race and ethnicity, household income, and healthcare payment methods were collected. In response to recommendations in the 2020 CHNA report, special considerations and strategic outreach was focused to ensure participation among community members who are traditionally underrepresented in these types of surveys, including people who have low incomes, identify as Black, Indigenous, and people of color (BIPOC), identify as lesbian, gay, bisexual, pansexual, transgender, genderqueer, queer, intersexed, agender, asexual (LGBTQIA+), disabled or having disabilities, essential workers, unemployed and underemployed individuals,

and seasonal residents. In response to recommendations in the 2020 CHNA Report, we added features to the demographic data collection: (1) income data; (2) actual name of the town rather than zip code for greater specificity; and (3) expansion of the question "How do you pay for healthcare?" to clarify data on employer-provided, personally purchased, and various types of government-sponsored insurance. A high number of survey responses is always desirable, of course. CHNA Coordinators and Steering Committee Members are pleased that with a population of 15,000 in our LSA, we heard from a large and representative group of community members with varied interests and opinions regarding the health of their communities, where strengths and challenges exist, and what priorities they would like addressed.

We also conducted a review of relevant literature and existing data, such as those published by the U.S. Census Bureau and the Maine Center for Disease Control and Prevention, and as framed within the context of 2023 U.S. Census Bureau data.

The combined process led to identifying six major themes and a working group was convened to address each of these themes. People with expertise in these areas as well as members of the general public were invited to join a working group to be sure the compositions included myriad perspectives and passions. The six themes are 1) Access to Care; 2) Aging in Place; 3) Basic Needs; 4) Community Connectedness; 5) Housing; and 6) Mental and Behavioral Health, including Substance Use. The working groups helped delineate strengths, challenges, goals and strategies within each theme.

Part VI, Line 3:

The Financial Assistance Policy (FAP) information is sent with all account statements and is printed on the back of the statement. A notice of the FAP in plain language is also available on our Hospital website, posted in public areas, and available within the departments and provider clinics of our organization. The Hospital provides a Patient Financial Counselor to help navigate the process to ensure that our patients have access to the care and services they need. MDI Hospital is committed to providing access to quality healthcare services with compassion, dignity, and respect for those we serve, particularly the poor, indigent, and underserved in our communities, regardless of their ability to pay. We assist our patients who cannot afford to pay for part or all of the services received by working with our community to identify those in need and find the financial resources that may be made available to them. MDI Hospital has adopted guiding principles when handling billing, collections, and financial support functions for our patients. We provide effective communications with patients regarding hospital bills and make affirmative efforts to help patients apply for public and private financial support programs, including providing resources to perform the application process on behalf of the patient. We have implemented policies and procedures for assisting low-income patients in a consistent manner that is in compliance with the State of Maine Chapter 150 Guidelines for Free and Reduced Care. These policies are reviewed by the Finance Committee of the Board of Trustees at a minimum annually, or as deemed necessary. The adjustment for Amounts Generally Billed is made annually after the acceptance of MDI Hospital's Medicare Cost Report by the regional Fiscal Intermediary (MAC). A Patient Financial Counselor is also available to assist with triaging patient needs and working with our patients to align resources. This

representative is available to explain and review patient payment obligations. We also have a Patient Advocate to facilitate issues that arise during this process. Information about Hospital-based financial support polices and external support programs that provide coverage for services is made available to patients during the pre-registration and registration processes and/or through communications with patients seeking financial assistance.

Support is available to uninsured and underinsured patients who do not qualify for public programs or other means of assistance. Notification about financial assistance programs at MDI Hospital, including contact information, is available through messaging included on patient bills, at provider clinics, in public areas, through care management and billing support staff, in registration areas, and at the reception areas in the Hospital and at our provider clinics. Patient brochures describing the financial counseling services, our financial assistance policies, financial assistance application, and the applicable services which are available in these areas as well as on our public website, www.mdihospital.org. The annual review of these policies is done through the Board Appointed Finance Committee.

### Part VI, Line 4:

Mount Desert Island Hospital serves the Mount Desert Island region local service area, which includes the towns of Bar Harbor, Cranberry Isles, Frenchboro, Hancock, Lamoine, Mount Desert, Southwest Harbor, Swan's Island, Tremont, and Trenton, all of which are located in the Downeast and Acadia Region of the State of Maine, specifically Hancock County.

In 2020, the population of Hancock County totaled 55,478, an increase of 2 percent or 1,060 since 2010, according to U.S. Census Bureau data. The population for the ten towns in the LSA was approximately 15,000 in 2023.

The LSA includes three municipalities on unbridged islands: Cranberry Isles, Frenchboro, and Swans Island.

Census Bureau 2020 data related to health status show Hancock County with demographics that suggest complex and high-usage health-related needs. For example, Maine has the oldest population in the United States and Hancock County has a greater than average number of older adults compared to the overall population in Maine. The County's median age is 48.9 years compared to 45.1 years for Maine. In other words, Maine has the oldest population in the nation and Hancock County is the third oldest county in Maine. The percentage of Hancock County adults over age 65 is 25.7% compared to 22.6% in Maine.

Adults in Hancock County without health coverage total 10.2% compared to the statewide average of 6.6%. Hancock County's poverty rate of 10.9% is slightly higher than for all of Maine at 10.8%. Household income parallels those comparisons with a median of \$64,149 in Hancock County and \$69,543 statewide.

Regarding access to services, 2020 Census data reveal limitations on access compared to other areas in Maine. For example, Hancock County has one primary care provider per 950 residents, while Maine overall has one provider per 930 residents. The results for dentists are more dramatic with one dentist per 2030 residents in Hancock County and one for every 1401 residents statewide.

According to the Maine Department of Labor, Hancock County unemployment levels are higher than the statewide average, 6% unemployment in Hancock County, compared to 4.5% statewide. Hancock County has the third highest unemployment rate in the State, just below Washington and Piscatquis counties. Seasonal fluctuations in employment are significant and complicate the County and local data because two of the most substantial portions of the economy are highly seasonal - tourism and the fishing industries.

# Part VI, Line 5:

Mount Desert Island Hospital serves a close-knit island and surrounding communities through a 25-bed critical access facility in Bar Harbor and a network of area health centers-all designed to provide comprehensive healthcare for residents and visitors.

Since it was established in 1897, the nonprofit hospital has grown into a premier rural healthcare organization with a retirement community and six primary care health centers, as well as a full-service behavioral health center and a dental clinic.

Today, MDI Hospital employs more than 500 people and is the second-largest employer on Mount Desert Island. Our active medical staff includes hospitalists, primary care physicians and practitioners, highly skilled nurses, orthopedic surgeons, general surgeons, psychiatrists, care managers, a board-certified emergency physician, an oncologist, an ophthalmologist, a pathologist, a radiologist, and a urologist.

MDI Hospital's groundbreaking teaching partnership with Penn Medicine,
established in 2011, has evolved into a model for future urban-rural
partnerships across the nation and has established MDI Hospital as a
premier rural hospital for emergency medicine and critical care. The
hospital's Emergency Department, a critical link in Downeast Maine's
trauma delivery system, serves the Mount Desert Island community 24 hours
a day, 365 days a year.

MDI Hospital received a five-star rating, the highest awarded, from the Centers for Medicare and Medicaid Services in 2020. In addition, the organization's inpatient, outpatient, emergency and surgical care services have been consistently recognized by Avatar International, the Leapfrog Group, the National Rural Health Association, Harvard Pilgrim and Healthgrades.

At MDI Hospital and Health Centers, we are dedicated to providing compassionate, high-quality healthcare to every patient who walks through our doors. As an independent, nonprofit critical access health system, we serve our community with respect, dignity, and care-welcoming all individuals, regardless of background, circumstances, or ability to pay.

MDI Hospital also serves as a critical education center for the future of the State's healthcare profession, providing technical and professional educational opportunities in a rural health care setting. The Hospital offers multiple programs and incentives to ensure that its community continues to attract and retain health service professionals, which in turn helps protect the viability and future wellbeing of the community.

As a Hospital and Health Center serving a rural part of the State, the Hospital ensures it can provide a comprehensive line of services that, were it not for Mount Desert Island Hospital, would not be available in the Downeast Region. Such services include: Adult Day Programs; Anticoagulation Clinics; Behavioral Health services; Breast Health services; Cancer Patient Navigator programs; Cardiac Rehabilitation services; Cardiology services; Cardiopulmonary services; Care Management; Critical Care/ICU access; Dental/Oral Health services; Diabetes Education; Elder Care; Emergency Department access; Family Medicine; Health Coaching; Laboratory services; Medical Imaging; Music Therapy; Nursing; Nutrition Counseling; Obstetrics; Occupational Medicine; Oncology & Hematology services; Ophthalmology services; Orthopedics services; Palliative Care; Platelet-Rich Plasma Therapy; Pediatric services; Pharmacy access; Physical Medicine; Physical Therapy; Prescription Assistance; Primary Care services; Pulmonology services; Short Term Rehab; Speech Therapy; Sports Medicine; Surgery and Surgical Centers; Urogynecology services; Urology services; Weekend Care Clinic access; and Women's Health.

The Hospital openly and directly shares information with its patients regarding pricing, care options, and health logistics to assist patients in navigating what health and care options fits their needs and lifestyle most appropriately. The Hospital also routinely gathers information about its community's needs via volunteer programs, community assessments, and patient surveys. The Hospital is also managed by an Independent Board of Directors made up of members of the community with a vested interest in seeing the health and wellbeing of the Downeast Region improve and prosper.

## SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information.

Employer identification number Name of the organization 01-0211797 Mount Desert Island Hospital Part I **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (c) IRC section (b) EIN (d) Amount of (e) Amount of (a) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table ......
For Paperwork Reduction Act Notice, see the Instructions for Form 990.

OMB No. 1545-0047

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV. line 22. Part III Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance              | <b>(b)</b> Number of recipients | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | <b>(e)</b> Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|--|---------------------------------|--------------------------|---------------------------------------|--|---------------------------------------|
|  |                                 |                          |                                       |  |                                       |
| holarships for students pursuing a degree in |                                 |                          |                                       |  |                                       |
| dical or healthcare-related fields           | 14                              | 37,500.                  | 0.                                    |  |                                       |
|  |                                 |                          |                                       |  |                                       |
|  |                                 |                          |                                       |  |                                       |
|  |                                 |                          |                                       |  |                                       |
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|  |                                 |                          |                                       |  |                                       |

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

## Part I, Line 2:

All high school seniors who are graduates of MDI High School and who are committed to pursuing a degree and career in medical and healthcare services are considered eligible. Potential applicants must work with their school's guidance office to prepare and submit an application to the Hospital on behalf of the Auxiliary Scholarship Committee (the "ASC"). After determining the number of eligible applications and the amount of funds available from available funds, the ASC will determine the amount of scholarships that can be awarded in a given year. A chosen

| Part IV   Supplemental Information  |
|---|
| scholarship-recipient may be awarded a grant for multiple years so long as  |
| the recipient continues to meet predefined criteria. Separate and unique    |
| books and records are maintained to substantiate and track all scholarships |
| awarded and to ensure they are used for their intended purpose.             |
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# SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2023

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Mount Desert Island Hospital

 $\begin{array}{c} \textbf{Employer identification number} \\ 01-0211797 \end{array}$ 

| Pa | art I Questions Regarding Compensation   |    |     |          |
|----|--|----|-----|----------|
|    |  |    | Yes | No       |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, |    |     |          |
|    | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.             |    |     |          |
|    | First-class or charter travel Housing allowance or residence for personal use  |    |     |          |
|    | Travel for companions Payments for business use of personal residence  |    |     |          |
|    | Tax indemnification and gross-up payments  Health or social club dues or initiation fees                               |    |     |          |
|    | Discretionary spending account  Personal services (such as maid, chauffeur, chef)                                      |    |     |          |
|    |  |    |     |          |
| b  | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or          |    |     |          |
|    | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain               | 1b |     |          |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,       |    |     |          |
|    | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?                  | 2  | Х   |          |
|    |  |    |     |          |
| 3  | Indicate which, if any, of the following the organization used to establish the compensation of the organization's     |    |     |          |
|    | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to     |    |     |          |
|    | establish compensation of the CEO/Executive Director, but explain in Part III.   |    |     |          |
|    | Compensation committee   |    |     |          |
|    | Independent compensation consultant  X Compensation survey or study  |    |     |          |
|    | Form 990 of other organizations  X Approval by the board or compensation committee                                     |    |     |          |
|    |  |    |     |          |
| 4  | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing           |    |     |          |
|    | organization or a related organization:  | _  |     | v        |
| a  | Receive a severance payment or change-of-control payment?  | 4a |     | X        |
| b  | Participate in or receive payment from a supplemental nonqualified retirement plan?                                    | 4b |     | X        |
| С  | Participate in or receive payment from an equity-based compensation arrangement?                                       | 4c |     | <u> </u> |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.          |    |     |          |
|    | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                               |    |     |          |
| 5  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |          |
| 5  | contingent on the revenues of:   |    |     |          |
| а  | The organization?  | 5a |     | х        |
|    | Any related organization?  | 5b |     | X        |
|    | If "Yes" on line 5a or 5b, describe in Part III.   |    |     |          |
| 6  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |          |
| •  | contingent on the net earnings of:   |    |     |          |
| а  | The organization?  | 6a |     | Х        |
| b  | Any related organization?  | 6b |     | Х        |
|    | If "Yes" on line 6a or 6b, describe in Part III.   |    |     |          |
| 7  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments       |    |     |          |
|    | not described on lines 5 and 6? If "Yes," describe in Part III   | 7  | Х   |          |
| 8  | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the        |    |     |          |
|    | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III            | 8  |     | Х        |
| 9  | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in                 |    |     |          |
|    | Regulations section 53.4958-6(c)?  | 9  |     |          |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                                |      | (B) Breakdown of W       | J-2 and/or 1099-MIS compensation          | C and/or 1099-NEC                   | other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation in column (B)            |
|--------------------------------|------|--------------------------|---|-------------------------------------|----------------|-------------------------|------------------------------------|---|
| (A) Name and Title             |      | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other reportable compensation | compensation   |                         |                                    | reported as deferred<br>on prior Form 990 |
| (1) Stuart Davidson, MD        | (i)  | 526,649.                 | 46,875.                                   | 42,400.                             | 0.             | 42,621.                 | 658,545.                           | 0.  |
| Physician                      | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (2) Charles Hendricks, MD      | (i)  | 525,680.                 | 27,518.                                   | 24,010.                             | 0.             | 24,087.                 | 601,295.                           | 0.  |
| Physician                      | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (3) Joseph Dougherty, MD       | (i)  | 365,766.                 | 25,000.                                   | 30,669.                             | 0.             | 33,930.                 | 455,365.                           | 0.  |
| Physician                      | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (4) Christina Maguire          | (i)  | 333,286.                 | 15,375.                                   | 36,975.                             | 0.             | 26,301.                 | 411,937.                           | 0.  |
| President & CEO                | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (5) David Sugerman, MD         | (i)  | 335,663.                 | 7,500.                                    | 2,202.                              | 0.             | 49,328.                 | 394,693.                           | 0.  |
| Physician                      | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (6) Katherine Gassman, MD      | (i)  | 346,721.                 | 27,500.                                   | 147.                                | 0.             | 14,686.                 | 389,054.                           | 0.  |
| Physician                      | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (7) Peter Witham, MD           | (i)  | 216,270.                 | 10,000.                                   | 688.                                | 0.             | 41,081.                 | 268,039.                           | 0.  |
| Trustee/Physician              | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (8) Michelle Smith             | (i)  | 176,819.                 | 7,841.                                    | 225.                                | 0.             | 45,768.                 | 230,653.                           | 0.  |
| Vice President/Treasurer & CFO | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (9) Julian Kuffler, MD         | (i)  | 169,291.                 | 0.  | 4,702.                              | 0.             | 41,099.                 | 215,092.                           | 0.  |
| Trustee/Physician              | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
|                                | (i)  |                          |   |                                     |                |                         |                                    |   |
|                                | (ii) |                          |   |                                     |                |                         |                                    |   |
|                                | (i)  |                          |   |                                     |                |                         |                                    |   |
|                                | (ii) |                          |   |                                     |                |                         |                                    |   |
|                                | (i)  |                          |   |                                     |                |                         |                                    |   |
|                                | (ii) |                          |   |                                     |                |                         |                                    |   |
|                                | (i)  |                          |   |                                     |                |                         |                                    |   |
|                                | (ii) |                          |   |                                     |                |                         |                                    |   |
|                                | (i)  |                          |   |                                     |                |                         |                                    |   |
|                                | (ii) |                          |   |                                     |                |                         |                                    |   |
|                                | (i)  |                          |   |                                     |                |                         |                                    |   |
|                                | (ii) |                          |   |                                     |                |                         |                                    |   |
|                                | (i)  |                          |   |                                     |                |                         |                                    |   |
|                                | (ii) |                          |   |                                     |                |                         |                                    |   |

| a board compensation committee. |                          |
|---------------------------------|--------------------------|
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| Sc                              | chedule J (Form 990) 202 |

## SCHEDULE K (Form 990)

Part I

С

Department of the Treasury Internal Revenue Service

## **Supplemental Information on Tax-Exempt Bonds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2023 Open to Public Inspection

**Employer identification number** 

Name of the organization

Mount Desert Island Hospital 01-0211797 See Part VI for Column (f) Continuations **Bond Issues** (c) CUSIP# (g) Defeased (h) On behalf (i) Pooled (a) Issuer name (b) Issuer EIN (d) Date issued (e) Issue price (f) Description of purpose of issuer financing Yes Yes No No Yes No Financing MRI 11/01/20 6,596,038. Equipment, Constr A MHHEFA Series 2020B Х 01-0314384 None X Х Refinance B MHHEFA Series 2023B 12/05/23 8,236,713. Cadillac building 01-0314384 X Х Х None

| Part II | Proceeds |
|---------|----------|
|         |          |

| Fai | t II Proceeds   |      |        |      |         |     |    |     |    |
|-----|---|------|--------|------|---------|-----|----|-----|----|
|     |   | Δ    | 1      | E    |         | (   | )  |     | )  |
| 1   | Amount of bonds retired   | 62   | 4,962. | 69   | 8,288.  |     |    |     |    |
| 2   | Amount of bonds legally defeased  |      |        |      |         |     |    |     |    |
| 3   | Total proceeds of issue   | 6,51 | 6,000. | 9,36 | 51,915. |     |    |     |    |
| 4   | Gross proceeds in reserve funds   |      |        | 69   | 8,288.  |     |    |     |    |
| 5   | Capitalized interest from proceeds  |      |        |      |         |     |    |     |    |
| 6   | Proceeds in refunding escrows   |      |        |      | 88,217. |     |    |     |    |
| 7   | Issuance costs from proceeds  |      |        | 14   | 10,296. |     |    |     |    |
| 8   | Credit enhancement from proceeds  |      |        |      | 31.     |     |    |     |    |
| 9   | Working capital expenditures from proceeds                                  |      |        | 6,13 | 35,083. |     |    |     |    |
| 10  | Capital expenditures from proceeds  | 6,51 | 6,000. |      |         |     |    |     |    |
| 11  | Other spent proceeds  |      |        |      |         |     |    |     |    |
| 12  | Other unspent proceeds  |      |        |      |         |     |    |     |    |
| 13  | Year of substantial completion  |      |        | 2    | 2025    |     |    |     |    |
|     |   | Yes  | No     | Yes  | No      | Yes | No | Yes | No |
| 14  | Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, |      |        |      |         |     |    |     |    |
|     | if issued prior to 2018, a current refunding issue)?                        |      | X      |      | X       |     |    |     |    |
| 15  | Were the bonds issued as part of a refunding issue of taxable bonds (or, if |      |        |      |         |     |    |     |    |
|     | issued prior to 2018, an advance refunding issue)?                          |      | X      |      | X       |     |    |     |    |
| 16  | Has the final allocation of proceeds been made?                             | X    |        |      | X       |     |    |     |    |
| 17  | Does the organization maintain adequate books and records to support the    |      |        |      |         |     |    |     |    |
|     | final allocation of proceeds?   | X    |        | X    |         |     |    |     |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

|    |   |     | Α     | В   |       | С   |    |     | )  |
|----|---|-----|-------|-----|-------|-----|----|-----|----|
| 1  | Was the organization a partner in a partnership, or a member of an LLC,                   | Yes | No    | Yes | No    | Yes | No | Yes | No |
|    | which owned property financed by tax-exempt bonds?  |     | X     |     | X     |     |    |     | i  |
| 2  | Are there any lease arrangements that may result in private business use of               |     |       |     |       |     |    |     | i  |
|    | bond-financed property?   |     | X     |     | X     |     |    |     | l  |
| За | Are there any management or service contracts that may result in private                  |     |       |     |       |     |    |     |    |
|    | business use of bond-financed property?   |     | X     |     | X     |     |    |     | i  |
| b  | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside |     |       |     |       |     |    |     |    |
|    | counsel to review any management or service contracts relating to the financed property?  |     |       |     |       |     |    |     | ĺ  |
| С  | Are there any research agreements that may result in private business use of              |     |       |     |       |     |    |     |    |
|    | bond-financed property?   |     | X     |     | X     |     |    |     | ĺ  |
| d  | If "Yes" to line 3c, does the organization routinely engage bond counsel or other         |     |       |     |       |     |    |     |    |
|    | outside counsel to review any research agreements relating to the financed property?      |     |       |     |       |     |    |     | l  |
| 1  | Enter the percentage of financed property used in a private business use by entities      |     | •     |     | •     |     | •  |     |    |
|    | other than a section 501(c)(3) organization or a state or local government                |     | .00 % |     | .00 % |     | %  |     |    |
| 5  | Enter the percentage of financed property used in a private business use as a             |     |       |     |       |     |    |     |    |
|    | result of unrelated trade or business activity carried on by your organization,           |     |       |     |       |     |    |     |    |
|    | another section 501(c)(3) organization, or a state or local government                    |     | .00 % |     | .00 % |     | %  |     |    |
| 3  | Total of lines 4 and 5  |     | .00 % |     | .00 % |     | %  |     |    |
| 7  | Does the bond issue meet the private security or payment test?                            |     | X     |     | X     |     |    |     |    |
| Ва | Has there been a sale or disposition of any of the bond-financed property to a non-       |     |       |     |       |     |    |     |    |
|    | governmental person other than a 501(c)(3) organization since the bonds were issued?      |     | x     |     | X     |     |    |     | ĺ  |
| b  | If "Yes" to line 8a, enter the percentage of bond-financed property sold or               |     | •     |     | •     |     | •  |     |    |
|    | disposed of   |     | %     |     | %     |     | %  |     |    |
| С  | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations                |     |       |     |       |     |    |     |    |
|    | sections 1.141-12 and 1.145-2?  |     |       |     |       |     |    |     | ĺ  |
| 9  | Has the organization established written procedures to ensure that all                    |     |       |     |       |     |    |     |    |
|    | nonqualified bonds of the issue are remediated in accordance with the                     |     |       |     |       |     |    |     | ĺ  |
|    | requirements under Regulations sections 1.141-12 and 1.145-2?                             | X   |       | X   |       |     |    |     | i  |
| ar | t IV Arbitrage  |     | •     |     |       |     |    |     |    |
|    |   |     | Α     |     | В     |     | С  |     | ,  |
| 1  | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and                   | Yes | No    | Yes | No    | Yes | No | Yes | No |
|    | Penalty in Lieu of Arbitrage Rebate?  |     | X     |     | X     |     |    |     |    |
| 2  | If "No" to line 1, did the following apply?   |     |       |     | •     |     |    |     |    |
| а  | Rebate not due yet?   | Х   |       | Х   |       |     |    |     |    |
|    | Exception to rebate?  |     | Х     |     | X     |     |    |     |    |
|    | No rebate due?  |     | Х     |     | X     |     |    |     | ĺ  |
|    | If "Yes" to line 2c, provide in Part VI the date the rebate computation was               |     | -     |     |       |     |    |     |    |
|    | performed   |     |       |     |       |     |    |     |    |
| _  | Is the bond issue a variable rate issue?  |     | Х     |     | X     |     |    |     |    |

| Part IV Arbitrage (continued)   |            |                |           |    |     |    |     |          |
|---|------------|----------------|-----------|----|-----|----|-----|----------|
|   |            | 4              | Е         | 3  |     | C  |     | D        |
| 4a Has the organization or the governmental issuer entered into a qualified                   | Yes        | No             | Yes       | No | Yes | No | Yes | No       |
| hedge with respect to the bond issue?   |            | Х              |           | X  |     |    |     |          |
| b Name of provider  |            |                |           |    |     |    |     |          |
| c Term of hedge   |            |                |           |    |     |    |     |          |
| d Was the hedge superintegrated?  |            |                |           |    |     |    |     |          |
| e Was the hedge terminated?   |            |                |           |    |     |    |     |          |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)?                    |            | X              |           | X  |     |    |     |          |
| b Name of provider  |            |                |           |    |     |    |     |          |
| c Term of GIC   |            |                |           |    |     |    |     |          |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? |            |                |           |    |     |    |     |          |
| 6 Were any gross proceeds invested beyond an available temporary period?                      |            | X              |           | X  |     |    |     |          |
| 7 Has the organization established written procedures to monitor the                          |            |                |           |    |     |    |     |          |
| requirements of section 148?  | X          |                | X         |    |     |    |     |          |
| Part V Procedures To Undertake Corrective Action  |            |                |           |    |     |    |     |          |
|   |            | 4              | E         | 3  |     | Ç  |     | <b>D</b> |
| Has the organization established written procedures to ensure that violations                 | Yes        | No             | Yes       | No | Yes | No | Yes | No       |
| of federal tax requirements are timely identified and corrected through the                   |            |                |           |    |     |    |     |          |
| voluntary closing agreement program if self-remediation isn't available under                 |            |                |           |    |     |    |     |          |
| applicable regulations?   | X          |                | X         |    |     |    |     |          |
| Part VI Supplemental Information. Provide additional information for responses to questions   | on Schedul | e K. See instr | ructions. |    |     |    |     |          |
| Schedule K, Part I, Bond Issues:  |            |                |           |    |     |    |     |          |
| (a) Issuer Name: MHHEFA Series 2020B  |            |                |           |    |     |    |     |          |
| (f) Description of Purpose:   |            |                |           |    |     |    |     |          |
| Financing MRI Equipment, Construction, EMR System   | m.         |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
| (a) Issuer Name: MHHEFA Series 2023B  |            |                |           |    |     |    |     |          |
| (f) Description of Purpose:   |            |                |           |    |     |    |     |          |
| Refinance Cadillac building mortgage; central ut  | ility p    | olant u        | .pgrades  | 5. |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |
|   |            |                |           |    |     |    |     |          |

# **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection **Employer identification number** 

|     | Mount Desert Island Hospital 01-02               |                               |   |   |                                      |         |     |     |
|-----|--|-------------------------------|---|---|--------------------------------------|---------|-----|-----|
| Pai | rt I Types of Property                           |                               |   |   |                                      |         |     |     |
|     |  | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d<br>Method of d<br>noncash contrib | etermin | •   | s   |
| 1   | Art - Works of art                               |                               |   |   |                                      |         |     |     |
| 2   | Art - Historical treasures                       |                               |   |   |                                      |         |     |     |
| 3   | Art - Fractional interests                       |                               |   |   |                                      |         |     |     |
| 4   | Books and publications                           |                               |   |   |                                      |         |     |     |
| 5   | Clothing and household goods                     |                               |   |   |                                      |         |     |     |
| 6   | Cars and other vehicles                          |                               |   |   |                                      |         |     |     |
| 7   | Boats and planes                                 |                               |   |   |                                      |         |     |     |
| 8   | Intellectual property                            |                               |   |   |                                      |         |     |     |
| 9   | Securities - Publicly traded                     | X                             | 5   | 79,622.   | Stock excha                          | ange    | va  | 1ue |
| 10  | Securities - Closely held stock                  |                               |   |   |                                      |         |     |     |
| 11  | Securities - Partnership, LLC, or                |                               |   |   |                                      |         |     |     |
|     | trust interests                                  |                               |   |   |                                      |         |     |     |
| 12  | Securities - Miscellaneous                       |                               |   |   |                                      |         |     |     |
| 13  | Qualified conservation contribution -            |                               |   |   |                                      |         |     |     |
|     | Historic structures                              |                               |   |   |                                      |         |     |     |
| 14  | Qualified conservation contribution - Other      |                               |   |   |                                      |         |     |     |
| 15  | Real estate - Residential                        |                               |   |   |                                      |         |     |     |
| 16  | Real estate - Commercial                         |                               |   |   |                                      |         |     |     |
| 17  | Real estate - Other                              |                               |   |   |                                      |         |     |     |
| 18  | Collectibles                                     |                               |   |   |                                      |         |     |     |
| 19  | Food inventory                                   |                               |   |   |                                      |         |     |     |
| 20  | Drugs and medical supplies                       |                               |   |   |                                      |         |     |     |
| 21  | Taxidermy  |                               |   |   |                                      |         |     |     |
| 22  | Historical artifacts                             |                               |   |   |                                      |         |     |     |
| 23  | Scientific specimens                             |                               |   |   |                                      |         |     |     |
| 24  | Archeological artifacts                          |                               |   |   |                                      |         |     |     |
| 25  | Other ()   |                               |   |   |                                      |         |     |     |
| 26  | Other ()   |                               |   |   |                                      |         |     |     |
| 27  | Other ( )  |                               |   |   |                                      |         |     |     |
| 28  | Other ( )  |                               |   |   |                                      |         |     |     |
| 29  | Number of Forms 8283 received by the organi      | zation durin                  | g the tax year for o                                      | contributions   |                                      |         |     |     |
|     | for which the organization completed Form 82     |                               |   |   |                                      |         |     |     |
|     |  |                               |   |   |                                      |         | Yes | No  |
| 30a | During the year, did the organization receive b  | y contributio                 | on any property rep                                       | ported in Part I, lines 1 throu   | igh 28, that it                      |         |     |     |
|     | must hold for at least 3 years from the date of  | the initial co                | ontribution, and wh                                       | nich isn't required to be used  | for                                  |         |     |     |
|     | exempt purposes for the entire holding period    | ?                             |   |   |                                      | 30a     |     | Х   |
| b   | If "Yes," describe the arrangement in Part II.   |                               |   |   |                                      |         |     |     |
| 31  | Does the organization have a gift acceptance     | policy that re                | equires the review  | of any nonstandard contrib  | utions?                              | 31      | Х   |     |
| 32a | Does the organization hire or use third parties  |                               |   |   |                                      |         |     |     |
|     |  |                               | •   |   |                                      | 32a     | Х   |     |
| b   | If "Yes," describe in Part II.                   |                               |   |   |                                      |         |     |     |
| 33  | If the organization didn't report an amount in o | column (c) fo                 | r a type of propert                                       | y for which column (a) is ch  | ecked,                               |         |     |     |
|     | describe in Part II.                             |                               |   |   | <u> </u>                             |         |     |     |
|     |  |                               |   |   |                                      |         |     |     |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

# **SCHEDULE 0** (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization

Mount Desert Island Hospital

Employer identification number 01-0211797

Form 990, Part III, Line 4a, Program Service Accomplishments: medication therapy management, health coaching, care management, coagulation management, financial and insurance workshops, and our oral health program which included education and outreach to the community, schools, and service providers. The Hospital provides volunteers as Certified Application Counselors to help enroll and educate members of our community into the Health Insurance Exchange options. Throughout the year, staff from the Hospital make presentations to area school children regarding smoking cessation, wellness, health, activity, nutrition, and oral health. Additionally, community groups such as the YMCA, Alcoholics Anonymous, Cancer Support, and Palliative Care use the Hospital's conference rooms for their meetings. Many hospital staff members serve other nonprofits in capacities such as volunteer hours and board of directors' memberships, as well as memberships in service organizations such as the local Healthy Acadia, Rotary, Chamber of Commerce, and Lions/Lioness clubs.

Form 990, Part VI, Section B, line 11b:

The Form 990 is prepared by an outside independent accounting firm with input and assistance from Finance Department staff. The Trustees are provided with an electronic copy of the full Form 990 and all supporting schedules. Once the Finance Committee has completed its review, all Board of Trustees members are provided with a copy of the Form 990. Trustees are given the opportunity to comment and review the Form 990 before it is filed with the IRS. The President & CEO and the VP of Finance & CFO are available to answer any inquiries from members of the Board of Trustees.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Form 990, Part VI, Section B, Line 12c:

Mount Desert Island Hospital monitors and enforces compliance with the conflict of interest policy by requiring all trustees, officers, and committee members to annually sign a statement affirming that each person has received, read, and understands the conflict of interest policy and that no such conflict exists. Additionally, interested persons have a duty to disclose any actual or possible conflicts of interest at the time they arise. After disclosing a potential conflict of interest and answering any questions that might be asked concerning such interest, the affected person shall withdraw from any meetings, deliberations, votes, or other matters concerning the conflict.

To ensure that the Hospital does not engage in activities that could jeopardize its tax exempt status, the Board of Trustees or a committee appointed by the Board of Trustees periodically reviews compensation and similar arrangements to ensure they are reasonable and are the result of arms-length bargaining. In conducting these reviews the Board of Trustees may use outside advisors.

Form 990, Part VI, Section B, Line 15:

The process used by Mount Desert Island Hospital for determining the President & CEO's compensation includes a review and approval by the governing body of the Organization, specifically the Compensation Committee of the Board of Trustees. The governing body and this committee use market data from an independent source to compare compensation models of similarly sized organizations within like demographic and geographic areas to align compensation packages.

Schedule O (Form 990) 2023 Page 2 Name of the organization **Employer identification number** Mount Desert Island Hospital 01-0211797 The compensation of other officers and key employees is reviewed by the Human Resources Department using the same market data guidelines to compare and establish compensation for these positions. Form 990, Part VI, Section C, Line 19: The annual report and Form 990 are available to the public on the Hospital's website. Governing documents, the conflict of interest policy, and the financial statements are available upon request. Form 990, Part VII, Section A, Line 1: Dr. Peter Witham and Dr. Julius Kuffler are employees affiliated with Mount Desert Island Hospital. Compensation paid to them is for their services in these roles, and not for their services as members of the Board of Trustees.

Form 990, Part IX, Line 11g, Other Fees:

Purchased services:

Program service expenses 3,918,267.

Management and general expenses 5,495,625.

Fundraising expenses 0.

Total expenses 9,413,892.

Contract labor:

Program service expenses 4,638,901.

Management and general expenses

0

| Name of the organization  Mount Desert Island Hospital | Employer identification number 01-0211797 |
|--|---|
| Fundraising expenses                                   | 0.  |
| Total expenses   | 4,638,901.                                |
| Consulting fees:                                       |   |
| Program service expenses                               | 5,201.                                    |
| Management and general expenses                        | 0.  |
| Fundraising expenses                                   | 163,874.                                  |
| Total expenses   | 169,075.                                  |
| Total Other Fees on Form 990, Part IX, line 11g, Col A | 14,221,868.                               |
| Form 990, Part XI, line 9, Changes in Net Assets:      |   |
| Change in value of beneficial interest in trust        | 84,639.                                   |
| Pledge discount adjustment                             | -1,728,423.                               |
| Total to Form 990, Part XI, Line 9                     | -1,643,784.                               |
|  |   |
| Form 990, Part XII, Line 2c:                           |   |
| The audit process has not changed from the prior year. |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |

## SCHEDULE R (Form 990)

**Related Organizations and Unrelated Partnerships** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

| sert istand nospital                           |  |   |  |   | mployer identific<br>01-02117   |   |   |
|--|--|---|--|---|---|---|---|
| es. Complete if the organization answered "Y   | es" on Form 990, Part IV, line 3               | 33.   |  |   |   |   |   |
| (b)<br>Primary activity                        | (c) Legal domicile (state of foreign country)  | (d)<br>or Total inco  |  |   |   | ontrolling  | I   |
|  |  |   |  |   |   |   |   |
| pt Organizations. Complete if the organization | on answered "Yes" on Form 99                   | 0, Part IV, line 34,  | because it had one   | e or mor  | re related tax-exe  | mpt   |   |
| (b) Primary activity                           | (c) Legal domicile (state or foreign country)  | (d)<br>Exempt Code<br>section   | (e) Public charity status (if section 501(c)(3))   | Dire  | (f)<br>ect controlling<br>entity  | contr<br>ent  |   |
|  | Maine  | 501(c)(3)   |  |   |   |   | NO  |
|  |  |   |  |   |   |   |   |
|  |  |   |  |   |   |   |   |
|  | pt Organizations. Complete if the organization | es. Complete if the organization answered "Yes" on Form 990, Part IV, line 3  (b) (c) Legal domicile (state of foreign country)  pt Organizations. Complete if the organization answered "Yes" on Form 99  (b) (c) Legal domicile (state of foreign country)  pt Organizations. Complete if the organization answered "Yes" on Form 99  (b) (c) Legal domicile (state or foreign country) | es. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.  (b) (c) (d) Total incomplete if the organization answered "Yes" on Form 990, Part IV, line 34.  (b) Legal domicile (state or foreign country)  pt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34,  (b) (c) (d) Exempt Code section | es. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.  (b) | es. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.  (b) | es. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.  (b) | es. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.  (b) |

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)  | (b)              | (c)                                       | (d) | (e)               | (f) | (g)                         | (I              | h) | (i)             | (    | j)     | (k)                     |
|--|------------------|---|-----|-------------------|-----|-----------------------------|-----------------|----|-----------------|------|--------|-------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal<br>domicile<br>(state or<br>foreign |     |                   |     | Share of end-of-year assets | Diananantianata |    | Code V-LIBI     | Gene | ral or | Percentage<br>ownership |
|  |                  | country)                                  |     | sections 512-514) |     |                             | Yes             | No | K-1 (Form 1065) | Yes  | No     |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |
|  |                  |   |     |                   |     |                             |                 |    |                 |      |        |                         |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)  | (b)              | (c)                                    | (d)                       | (e)   | (f)                   | (g)                               | (h)                  | (i    | ti)                       |
|--|------------------|--|---------------------------|---|-----------------------|-----------------------------------|----------------------|-------|---------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile<br>(state or<br>foreign | Direct controlling entity | Type of entity<br>(C corp, S corp,<br>or trust) | Share of total income | Share of<br>end-of-year<br>assets | Percentage ownership | 512(b | b)(13)<br>rolled<br>tity? |
|  |                  | country)                               |                           | ,   |                       |                                   |                      | Yes   | No                        |
| Mount Desert Management Company - 01-0538776   |                  |  |                           |   |                       |                                   |                      |       |                           |
| P.O. Box 8, 10 Wayman Lane                     | Real Estate      |  |                           |   |                       |                                   |                      |       |                           |
| Bar Harbor, ME 04609                           | Development      | ME                                     | N/A                       | C CORP  | N/A                   | N/A                               | N/A                  |       | X                         |
|  |                  |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  |                  |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  |                  |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  |                  |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  | 1                |  |                           |   |                       |                                   |                      |       |                           |
|  |                  | 1 1 1                                  |                           |   |                       | 1                                 |                      |       |                           |

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

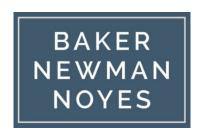
| Note  | te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.             |            |                             |   |       | Yes | No |  |  |  |
|---|---|------------|-----------------------------|---|-------|-----|----|--|--|--|
| 1   | During the tax year, did the organization engage in any of the following transactions with one o  | or more re | elated organizations listed | in Parts II-IV?                           |       |     | X  |  |  |  |
| а   | a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity |            |                             |   |       |     |    |  |  |  |
| b   | Gift, grant, or capital contribution to related organization(s)                                   |            |                             |   | 1b    |     | X  |  |  |  |
| С   | c Gift, grant, or capital contribution from related organization(s)                               |            |                             |   |       |     |    |  |  |  |
| d   | d Loans or loan guarantees to or for related organization(s)                                      |            |                             |   |       |     |    |  |  |  |
| е   | Loans or loan guarantees by related organization(s)   |            |                             |   | 1e    |     | Х  |  |  |  |
|   |   |            |                             |   |       |     |    |  |  |  |
| f   | Dividends from related organization(s)  |            |                             |   | 1f    |     | X  |  |  |  |
| b Gift, grant, or capital contribution to related organization(s) c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees by related organization(s)  f Dividends from related organization(s) g Sale of assets from related organization(s) i Exchange of assets from related organization(s) i Exchange of assets from related organization(s) j Lease of facilities, equipment, or other assets to related organization(s) i Exchange of assets with related organization(s) i Reformance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Reimbursement paid to related organization(s) p Reimbursement paid to related organization(s) f Reimbursement paid to related organization(s) for expenses f Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) f If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.  (d) Name of related organization  (b) Transaction Type (a:s)  Actual per Books |   |            |                             |   |       |     | Х  |  |  |  |
|   |   |            |                             |   | 1h    |     | X  |  |  |  |
| i Exchange of assets with related organization(s)   |   |            |                             |   |       |     |    |  |  |  |
| j   | Lease of facilities, equipment, or other assets to related organization(s)                        |            |                             |   | 1j    |     | Х  |  |  |  |
|   |   |            |                             |   |       |     |    |  |  |  |
| k   | Lease of facilities, equipment, or other assets from related organization(s)                      |            |                             |   | 1k    | X   | Х  |  |  |  |
|   |   |            |                             |   |       |     |    |  |  |  |
| m   | Performance of services or membership or fundraising solicitations by related organization(s)     |            |                             |   | 1m    | Х   | X  |  |  |  |
|   |   |            |                             |   |       |     |    |  |  |  |
|   |   |            |                             |   | 10    | X   |    |  |  |  |
|   |   |            |                             |   |       |     |    |  |  |  |
| р   | Reimbursement paid to related organization(s) for expenses  |            |                             |   | 1p    |     | Х  |  |  |  |
| q   | Reimbursement paid by related organization(s) for expenses  |            |                             |   | 1q    |     | Х  |  |  |  |
|   |   |            |                             |   |       |     |    |  |  |  |
| r   | Other transfer of cash or property to related organization(s)                                     |            |                             |   | 1r    |     | Х  |  |  |  |
| s   | Other transfer of cash or property from related organization(s)                                   |            |                             |   | 1s    |     | Х  |  |  |  |
| 2   | If the answer to any of the above is "Yes," see the instructions for information on who must con  | mplete th  | nis line, including covered | relationships and transaction thresholds. |       |     |    |  |  |  |
|   |   | ction      |                             |   | olved |     |    |  |  |  |
| 1) E  | Birch Bay Retirement Village L  |            | 192,888.                    | Actual per Books                          |       |     |    |  |  |  |
| 2) E  | Birch Bay Retirement Village D  |            | 1,268,498.                  | Actual per Books                          |       |     |    |  |  |  |
| 3)  |   |            |                             |   |       |     |    |  |  |  |
| 4)  |   |            |                             |   |       |     |    |  |  |  |
| 5)  |   |            |                             |   |       |     |    |  |  |  |
| 3)  |   |            |                             |   |       |     |    |  |  |  |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a)                    | (b)              | (c)                        | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (e)         | (f)         | (g)         | (t      | 1)           | (i)  | (j)              | (k)           |
|------------------------|------------------|----------------------------|---|-------------|-------------|-------------|---------|--------------|--|------------------|---------------|
| Name, address, and EIN | Primary activity | Legal domicile             | Predominant income  | partners se | c. Share of | Share of    | Dispre  | opor-<br>ate | Code V-UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | Genera<br>managi | or Percentage |
| of entity              |                  | (state or foreign country) | excluded from tax under   | orgs.?      | total       | end-of-year | allocat | ions?        | of Schedule K-1  | partne           | ownership     |
|                        |                  | country)                   | sections 512-514)   | Yes No      | income      | assets      | Yes     | No           | (Form 1065)  | Yes N            | 0             |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             |             |             |         |              |  |                  |               |
|                        |                  |                            |   |             | 1           |             |         |              |  |                  |               |

Electronic Filing PDF Attachment



### **Mount Desert Island Hospital and Subsidiaries**

Consolidated Financial Statements and Additional Information

Years Ended April 30, 2024 and 2023 With Independent Auditors' Report

Baker Newman & Noyes LLC

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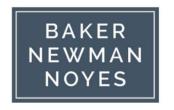


### CONSOLIDATED FINANCIAL STATEMENTS AND ADDITIONAL INFORMATION

April 30, 2024 and 2023

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### INDEPENDENT AUDITORS' REPORT

Board of Trustees Mount Desert Island Hospital and Subsidiaries

### **Opinion**

We have audited the consolidated financial statements of Mount Desert Island Hospital and Subsidiaries (the Organization), which comprise the consolidated balance sheets as of April 30, 2024 and 2023, the related consolidated statements of operations, changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of April 30, 2024 and 2023, and the results of their operations, changes in net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a period of one year after the date that the financial statements are issued or available to be issued.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control—related matters that we identified during the audit.

Bater Newman's Noyes LLC

Portland, Maine August 12, 2024

### CONSOLIDATED BALANCE SHEETS

April 30, 2024 and 2023

### **ASSETS**

|  | <u>2024</u>                 | <u>2023</u>          |
|--|-----------------------------|----------------------|
| Current assets:                                    | Ф ( <b>220</b> 4 <b>7</b> ( | Ф 0 111 004          |
| Cash and cash equivalents                          | \$ 6,239,476                | \$ 8,111,084         |
| Accounts receivable                                | 14,711,984                  | 15,546,485           |
| Due from Birch Bay Village Association             | 264,511                     | 209,943              |
| Estimated third-party payor settlements            | 115,991                     | -<br>520 (74         |
| Inventories  | 627,030                     | 530,674              |
| Prepaid expenses and other current assets          | 957,836                     | 694,196              |
| Current portion of pledges receivable              | 3,876,781                   | 1,211,800            |
| Current portion of trustee held funds              | 1,054,699                   | <u>757,721</u>       |
| Total current assets                               | 27,848,308                  | 27,061,903           |
| Assets limited as to use or donor restricted:      |                             |                      |
| Board-designated funds                             | 11,388,455                  | 11,858,247           |
| Donor-restricted funds                             | 7,956,539                   | 5,433,348            |
| Total investments                                  | 19,344,994                  | 17,291,595           |
| Trustee held funds, net of current portion         | 3,254,330                   | _                    |
| Grant receivable                                   | 5,000,000                   | _                    |
| Pledges receivable, net of current portion         | 10,566,249                  | 1,383,520            |
| Beneficial interest in perpetual trusts            | 1,854,875                   | 1,770,236            |
| Total assets limited as to use or donor restricted | 40,020,448                  | 20,445,351           |
| Property and equipment, net                        | 38,029,623                  | 31,240,265           |
| Right-of-use assets                                | 387,238                     | 513,586              |
| Other assets:                                      |                             |                      |
| Resident priority and construction deposits        | 352,489                     | 313,136              |
| Investments to fund deferred compensation          | 3,362,352                   | 3,450,568            |
| Other assets                                       | 1,321,502                   | 2,450,201            |
| Total other assets                                 | 5,036,343                   | 6,213,905            |
| Total assets                                       | \$ <u>111,321,960</u>       | \$ <u>85,475,010</u> |

### LIABILITIES AND NET ASSETS

|  |    | <u>2024</u>            | <u>2023</u>               |
|--|----|------------------------|---------------------------|
| Current liabilities: Accounts payable and accrued expenses Accrued payroll and benefit related liabilities Estimated third porty payon settlements | \$ | 6,866,426<br>6,596,049 | \$ 5,519,805<br>6,002,975 |
| Estimated third-party payor settlements Deferred revenue   |    | 33,750                 | 4,314,714<br>3,620        |
| Current portion of long-term obligations Current portion of lease obligations - finance  |    | 998,738<br>123,922     | 833,578                   |
| Current portion of lease obligations - operating   | -  | 215,330                | 200,919                   |
| Total current liabilities  |    | 14,834,215             | 16,875,611                |
| Resident priority and construction deposits  |    | 352,489                | 313,136                   |
| Long-term obligations, less current portion  |    | 18,653,450             | 12,928,131                |
| Lease obligations, less current portion - finance  |    | 270,163                | _                         |
| Lease obligations, less current portion - operating  |    | 179,539                | 319,482                   |
| Deferred compensation  |    | 3,362,352              | 3,450,568                 |
| Other long-term liabilities  | -  | 1,406,123              | 2,421,167                 |
| Total liabilities  |    | 39,058,331             | 36,308,095                |
| Net assets:  |    |                        |                           |
| Without donor restrictions   |    | 43,009,185             | 39,368,011                |
| With donor restrictions  | -  | 29,254,444             | 9,798,904                 |
| Total net assets   |    | 72,263,629             | 49,166,915                |
|  |    |                        |                           |
|  | -  |                        |                           |
| Total liabilities and net assets   | \$ | 111,321,960            | \$ <u>85,475,010</u>      |

### CONSOLIDATED STATEMENTS OF OPERATIONS

### Years Ended April 30, 2024 and 2023

|  | <u>2024</u>         | <u>2023</u>            |
|--|---------------------|------------------------|
| Revenues without donor restrictions, gains and other support:      | ФОО 242 220         | Φ <b>7.4.70.4.102</b>  |
| Patient service revenues   | \$80,342,320        | \$74,794,193           |
| Resident revenue   | 5,836,264           | 5,321,932              |
| Commission revenue   | 39,600              | 109,600                |
| Other revenue  | 2,277,661           | 2,857,002              |
| Gifts and bequests   | 1,466,820           | 1,562,987              |
| Net assets released from restrictions used for operations          | 494,221             | 531,085                |
| Total revenues without donor restrictions, gains and other support | 90,456,886          | 85,176,799             |
| Expenses:  |                     |                        |
| Salaries and employee benefits                                     | 55,165,900          | 53,992,816             |
| Supplies and other expenses  | 30,137,095          | 28,943,380             |
| Healthcare provider tax  | 1,246,296           | 1,253,674              |
| Depreciation and amortization                                      | 3,221,486           | 2,995,809              |
| Interest   | 624,949             | 642,032                |
| Total expenses   | 90,395,726          | 87,827,711             |
| Operating gain (loss)  | 61,160              | (2,650,912)            |
| Other income (loss):   |                     |                        |
| Interest income  | 509,398             | 31,381                 |
| Recognized gain in fair value of investments                       | 936,572             | 414,247                |
| Loss on sale of property and equipment                             | (217,821)           | (243,892)              |
| Other miscellaneous expense  | (974,696)           | (919,517)              |
| Gain on refinance of long-term obligations                         |                     | 43,682                 |
| Total other income (loss)  | 253,453             | (674,099)              |
| Excess (deficiency) of revenues, gains and                         |                     |                        |
| other support over expenses  | 314,613             | (3,325,011)            |
| Net assets released from restrictions used for                     |                     |                        |
| purchase of property and equipment                                 | 3,326,561           | 173,604                |
| purchase of property and equipment                                 | _3,340,301          | 1/3,004                |
| Increase (decrease) in net assets without donor restrictions       | \$ <u>3,641,174</u> | \$ <u>(3,151,407</u> ) |

### CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

Years Ended April 30, 2024 and 2023

|   | Without<br>Donor     | With<br>Donor        |                      |
|---|----------------------|----------------------|----------------------|
|   | Restrictions         | Restrictions         | <u>Total</u>         |
| Balances at May 1, 2022                                   | \$42,519,418         | \$ 8,949,563         | \$51,468,981         |
| Deficiency of revenues, gains and other                   |                      |                      |                      |
| support over expenses                                     | (3,325,011)          | _                    | (3,325,011)          |
| Change in value of beneficial interest in                 |                      | (50.051)             | (50.051)             |
| perpetual trusts  | <del>-</del>         | (79,071)             | (79,071)             |
| Restricted contributions                                  | _                    | 1,633,101            | 1,633,101            |
| Net assets released from restrictions used for operations |                      | (531,085)            | (531,085)            |
| Net assets released from restrictions used                | _                    | (331,063)            | (331,063)            |
| for purchase of property and equipment                    | 173,604              | (173,604)            | <u> </u>             |
| for purchase of property and equipment                    |                      | (173,001)            |                      |
| Balances at April 30, 2023                                | 39,368,011           | 9,798,904            | 49,166,915           |
| Excess of revenues, gains and other                       |                      |                      |                      |
| support over expenses                                     | 314,613              | _                    | 314,613              |
| Change in value of beneficial interest in                 | ,                    |                      | ,                    |
| perpetual trusts  | _                    | 84,639               | 84,639               |
| Restricted contributions                                  | _                    | 23,191,683           | 23,191,683           |
| Net assets released from restrictions                     |                      |                      |                      |
| used for operations                                       | _                    | (494,221)            | (494,221)            |
| Net assets released from restrictions used                |                      | ,                    |                      |
| for purchase of property and equipment                    | 3,326,561            | (3,326,561)          |                      |
| Balances at April 30, 2024                                | \$ <u>43,009,185</u> | \$ <u>29,254,444</u> | \$ <u>72,263,629</u> |

### CONSOLIDATED STATEMENTS OF CASH FLOWS

### Years Ended April 30, 2024 and 2023

|   | <u>2024</u>                            | <u>2023</u>                      |
|---|--|----------------------------------|
| Cash flows from operating activities:   | e 22 00 C 71 A                         | Ф (2.202.0CC)                    |
| Change in net assets  | \$ 23,096,714                          | \$ (2,302,066)                   |
| Adjustments to reconcile change in net assets   |  |                                  |
| to net cash used by operating activities:   | (0.4.620)                              | 70.071                           |
| Change in beneficial interest in perpetual trusts   | (84,639)                               | 79,071                           |
| Depreciation and amortization   | 3,221,486                              | 2,995,809                        |
| Loss on sale of property and equipment  | 217,821                                | 243,892                          |
| Gain on refinance of long-term obligations  | (02 ( 550)                             | (43,682)                         |
| Change in net unrealized and realized gains on investments  | (936,572)                              |                                  |
| Restricted contributions  | (23,191,683)                           | (1,633,101)                      |
| Change in pledges receivable, net   | (11,847,710)                           | 1,079,286                        |
| Changes in operating assets and liabilities:  | 004 504                                | (4.600.602)                      |
| Accounts receivable   | 834,501                                | (4,688,602)                      |
| Other receivables and assets  | 1,074,131                              | (43,002)                         |
| Grant receivable  | (5,000,000)                            | _                                |
| Estimated third-party payor settlements   | (4,430,705)                            | (3,092,851)                      |
| Prepaid expenses and other current assets and inventories   | (359,996)                              | 160,689                          |
| Accounts payable and accrued expenses   | 840,554                                | 1,875,387                        |
| Accrued payroll and employee benefits   | 593,074                                | 161,625                          |
| Deferred revenue  | 30,130                                 | 3,620                            |
| Other long-term liabilities   | (1,015,044)                            | (54,209)                         |
| Lease obligations   | (162,114)                              | 6,815                            |
| Net cash used by operating activities   | (17,120,052)                           | (5,665,566)                      |
| Cash flows from investing activities:   |  |                                  |
| Purchases of property and equipment   | (9,252,650)                            | (2,250,548)                      |
| Purchase of investments   | (6,074,615)                            | (2,366,347)                      |
| Proceeds from sales of investments  | 4,957,788                              | 518,967                          |
| Increase in trustee held funds  | (3,551,308)                            | (383)                            |
| Net cash used by investing activities   | (13,920,785)                           | (4,098,311)                      |
| Cash flows from financing activities:   |  |                                  |
| Restricted contributions  | 23,191,683                             | 1,633,101                        |
| Repayments of long-term obligations   | (3,864,490)                            | (2,345,641)                      |
| Proceeds of long-term obligations, net of premiums  | 9,842,036                              | 1,130,089                        |
| Net cash provided by financing activities   | 29,169,229                             | 417,549                          |
| Net decrease in cash and cash equivalents   | (1,871,608)                            | (9,346,328)                      |
| Cash and cash equivalents at beginning of year  | 8,111,084                              | 17,457,412                       |
| Cash and cash equivalents at end of year  | \$ <u>6,239,476</u>                    | \$ <u>8,111,084</u>              |
| Supplemental disclosure of cash flow information: Cash paid during the year for interest Property and equipment included in accounts payable and accrued expenses See note 14 with respect to certain noncash | \$ <u>465,473</u><br>\$ <u>506,067</u> | \$ <u>658,315</u><br>\$ <u>-</u> |
| activities related to leases.   |  |                                  |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 1. Organization

Mount Desert Island Hospital (Hospital) located in Bar Harbor, Maine is a not-for-profit healthcare facility designated as a critical access hospital (CAH) by Medicare for reimbursement purposes. Birch Bay Retirement Village (BBRV or Community) operates a facility (Inn) consisting of 32 assisted living and 23 independent living units. Mount Desert Management Company (MDMC) is a for-profit entity (owned by BBRV) established to develop cottages, which are part of the Community and are located in close proximity to the Inn. Once the cottages were completed and sold, ownership of the cottages transferred from MDMC to Birch Bay Village Association (BBVA or Association). The Association is a separate entity owned by the shareholders/cottage owners. Its assets, liabilities and operations are not included in these consolidated financial statements.

The Hospital was a member of the Maine Rural Health Collaborative (Collaborative), a limited liability company, along with five other Maine healthcare organizations. The purpose of the Collaborative was to promote the effective, efficient and rational expenditure of each member's resources to preserve and enhance future access to critical, primary, and preventative healthcare services within the communities served by the members. The Collaborative membership voted to dissolve the Collaborative effective December 31, 2023.

The Hospital was established as a member of the Community Care Partnership of Maine (CCPM) in 2023. CCPM is an Accountable Care Organization (ACO) that is comprised of twenty-one member organizations. Members seek out opportunities to collaborate together in pursuit of one common goal: to improve the health of the communities we serve.

### 2. Summary of Significant Accounting Policies

### Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Hospital and its whollyowned subsidiaries, BBRV and its subsidiary MDMC (collectively, Organization). Intercompany balances and transactions have been eliminated from the consolidated financial statements.

### Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The more significant areas which are affected by the use of estimates include accounts receivable valuation, the reserves for self-insurance, reserves for medical malpractice liability and estimated third-party payor settlements.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 2. Summary of Significant Accounting Policies (Continued)

### Cash and Cash Equivalents

All highly liquid savings deposits and investments with maturities of three months or less when purchased are considered to be cash equivalents.

The Organization maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. It has experienced no losses in such accounts, and management believes it is not exposed to any significant risk on cash and cash equivalents.

### Accounts Receivable

Accounts receivable are stated at the amount management expects to collect from outstanding balances. Balances that are still outstanding after management has used reasonable collection efforts are written off.

When the Hospital has an unconditional right to payment, subject only to the passage of time, the right is treated as a receivable. Patient accounts receivable, including billed accounts and unbilled accounts for which there is an unconditional right to payment, and estimated amounts due from third-party payors for retroactive adjustments, are receivables if the right to consideration is unconditional and only the passage of time is required before payment of that consideration is due. For accounts receivable, the estimated uncollectible amounts are generally considered implicit price concessions that are a direct reduction to patient accounts receivable rather than allowance for credit losses. Accounts receivable amounted to \$14,711,984, \$15,546,485 and \$10,857,883 as of April 30, 2024, 2023 and 2022, respectively.

### Investments

Investments are measured at fair value on the consolidated balance sheets. Investment income, including realized and unrealized gains and losses on investments, interest and dividends, is included in the excess (deficiency) of revenues, gains and other support over expenses unless the income is restricted by donor or law. Gains and losses on sales of investments are computed based on specific identification of the investment sold. Periodically, management reviews the investment portfolio for securities with unrealized losses in value that may be other than temporary and reclassifies such losses to other loss.

The fair value topic of the Accounting Standards Codification (ASC) defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). Under GAAP, certain assets and liabilities must be measured at fair value, and disclosures are required for items measured at fair value. Entities may elect to report financial instruments and certain other items at fair value on a contract-by-contract basis with changes in value reported in the excess (deficiency) of revenues, gains and other support over expenses. The Organization made this election to reflect changes in the fair value, including both increases and decreases in value whether realized or unrealized, in its excess (deficiency) of revenues, gains and other support over expenses.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 2. Summary of Significant Accounting Policies (Continued)

Investments in general are exposed to various risks such as interest rate, credit, and overall market volatility. As such, it is reasonably possible that changes in the value of investments will occur in the near term and that such changes could materially affect the amounts reported in the consolidated balance sheets.

### Inventories

Inventoried supplies, which include pharmaceuticals, are carried at the lower of cost (determined by the first-in, first-out method) or net realizable value.

### Trustee Held Funds and Assets Limited as to Use

In connection with its bonds payable to Maine Health and Higher Educational Facilities Authority (MHHEFA), the Organization is required to maintain certain funds which are held by bond trustees. In addition, the Board of Trustees periodically segregates certain general fund assets as internally designated assets in order to provide for the future replacement of property and equipment and other uses.

### Deferred Financing Costs

Deferred financing costs represent issuance costs incurred in relation to notes payable and other long-term obligations. The issuance costs are being amortized using the straight-line method over the life of the debt and are classified as part of long-term obligations on the balance sheet.

### Net Assets With Donor Restrictions

Net assets with donor restrictions include those assets whose use by the Organization has been limited by donors or law to a specific time period or purpose. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

### Beneficial Interest in Perpetual Trusts

Beneficial interests in perpetual trusts consist of the Organization's proportionate share of the fair value of assets held by trustees in trust for the benefit of the Organization in perpetuity, the income from which is available for distribution to the Organization periodically. The assets held in trust consist primariliy of cash equivalents and marketable securities. The fair values of perpetual trusts are measured using the net asset value as a practical expedient. Such amounts are included in net assets with donor restrictions in the accompanying consolidated balance sheets. Distribution from beneficial interests in perpetual trusts is included in other income (loss), unless restricted by donors.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 2. <u>Summary of Significant Accounting Policies (Continued)</u>

### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets to the Organization are reported at fair value at the date the promise is received. The gifts are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the consolidated statement of operations and changes in net assets as net assets released from restrictions.

### Grant Receivable

Grant receivable represents an award granted to the Organization under the 2024 Labor, Health and Human Services, and Educations Appropriations Bill passed by the President of the United States of America in March 2024. Total amount granted is \$5,000,000 and is to be used to expand the emergency department. Management of the Organization expects the funds to be received and used in fiscal year 2026. The Organization has recognized the award as a restricted contribution during the year ended April 30, 2024 and amounts are recorded within grant receivable on the accompanying 2024 consolidated balance sheet.

### Pledges Receivable

Pledges receivable represent promises to give by donors in connection with several major projects that are currently underway and to support the Organization's Master Expansion Capital Campaign. The Organization is in the final stage of building the medical education and housing and is mid-way in the construction of a new central utility plant which will include energy efficient dual fuel boilers, upgrades to the central heat, air conditioning and electrical systems. The Hospital is in the process of applying for Certificate of Need approval for the Master Expansion Project. Once obtained, the Hospital will embark on this Project, which is multi-year faceted and includes the expansion and renovation of the emergency department, renovation of the surgical services area and a new dedicated main entrance to the Hospital. All pledges receivable are expected to be collected in the next one to nineteen years. An allowance for pledges receivable is provided as necessary by management based on a review of the underlying pledges. The Organization has determined that approximately \$1,797,000 and \$299,000 allowance for uncollectible pledges receivable is necessary at April 30, 2024 and 2023, respectively. Amounts will be charged off against the established allowance when deemed necessary.

### **Property and Equipment**

Property and equipment is stated at cost or at fair value at the date of donation for assets contributed to the Organization. The provision for amortization and depreciation of property and equipment has been determined on the straight-line method in a manner which is intended to amortize the cost of assets over their estimated useful lives. Assets which have been purchased but not yet placed in service are included in construction in progress and no depreciation expense is recorded on such assets.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 2. <u>Summary of Significant Accounting Policies (Continued)</u>

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support, and excluded from the excess (deficiency) of revenues, gains, and other support over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

### Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively-determined rates per discharge, reimbursed costs, discounted charges and per diem payments. Patient service revenue is reported at the amount that reflects the consideration to which the Hospital expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payors (including health insurers and government programs), and others and include variable consideration (reductions to revenue) for retroactive revenue adjustments due to settlement of ongoing and future audits, reviews, and investigations.

The Hospital uses a portfolio approach to account for categories of patient contracts as a collective group rather than recognizing revenue on an individual contract basis. The portfolios primarily consist of major types of payors. Based on historical collection trends and other analyses, the Hospital believes that revenue recognized by utilizing the portfolio approach approximates the revenue that would have been recognized if an individual contract approach were used.

### Free and Discounted Care

The Hospital provides care to patients who meet certain criteria under its free and discounted care policy without charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as free and discounted care, they are not reported as revenue. The Hospital maintains records to identify the amount of charges foregone for services and supplies furnished under its free and discounted care policy, as well as the estimated cost of those services and supplies and equivalent service statistics.

The following information measures the level of free and discounted care provided during the years ended April 30:

|   | <u>2024</u>       | <u>2023</u>       |
|---|-------------------|-------------------|
| Charges foregone, based on established rates  | \$ <u>772,000</u> | \$ <u>323,000</u> |
| Estimated costs and expenses incurred to provide free and discounted care                 | \$ <u>468,000</u> | \$ <u>209,000</u> |
| Equivalent percentage of free and discounted care charges to all Hospital patient charges | <u>0.61</u> %     | <u>0.65</u> %     |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 2. <u>Summary of Significant Accounting Policies (Continued)</u>

Cost of providing free and discounted care services has been estimated based on an overall financial statement ratio of costs to charges applied to free and discounted care charges forgone.

### Performance Indicator

For purposes of display, transactions deemed by management to be ongoing, major or central to the provision of healthcare services are reported as operating revenues and expenses. Peripheral transactions are reported as nonoperating gains or losses.

The consolidated statements of operations include excess (deficiency) of revenues, gains and other support over expenses. Changes in net assets without donor restrictions which are excluded from this measure, consistent with industry practice, include net assets released from restrictions used for purchase of property and equipment.

### Income Taxes

The Hospital and BBRV are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (Code). MDMC is a for-profit entity and is, therefore, subject to income taxes. Income taxes are recorded based upon the asset and liability method as prescribed by Financial Accounting Standards Board (FASB) ASC 740, *Income Taxes*. At April 30, 2024 and 2023, MDMC has certain net operating loss carryforwards which have been reduced by a valuation allowance of an equal amount as it is not presently considered likely that the deferred tax assets will be realized.

Tax-exempt organizations could be required to record an obligation for income taxes as the result of a tax position they have historically taken on various tax exposure items including unrelated business income or tax status. Under guidance issued by the FASB, assets and liabilities are established for uncertain tax positions taken or positions expected to be taken in income tax returns when such positions are judged to not meet the "more-likely-than-not" threshold, based upon the technical merits of the position. The Organization has evaluated the positions taken on its filed tax returns. The Organization has concluded no uncertain income tax positions exist at April 30, 2024.

### **Leases**

The Organization determines if an arrangement is a lease at the inception of a contract. Leases with an initial term of twelve months or less are not recorded on the consolidated balance sheets. Leases are classified as operating or finance leases based on the terms of the lease agreement and certain characteristics of the identified asset.

Right-of-use assets represent the Organization's right to use an underlying asset during the lease term and lease obligations represent the Organization's obligation to make lease payments arising from the lease. Right-of-use assets and lease obligations are recognized at the commencement date, based on the net present value of fixed lease payments over the lease term. The Organization's lease terms include options to extend or terminate the lease when it is reasonably certain that the options will be exercised.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 2. <u>Summary of Significant Accounting Policies (Continued)</u>

The Organization determines the present value of future lease payments using the rate implicit in the lease or, if that rate cannot be readily determined, its incremental borrowing rate at the lease commencement date. As most of the Organization's leases do not provide an implicit rate, the Organization generally uses its incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. The Organization considers recent debt issuances, as well as publicly available data for instruments with similar characteristics, when calculating its incremental borrowing rate.

Operating fixed lease expense is recognized on a straight-line basis over the lease term. Finance lease assets are amortized on a straight-line basis, with interest costs reported separately, over the lesser of the useful life of the leased asset or lease term. Variable lease costs consist primarily of common area maintenance and are not significant to total lease expense.

### Reclassifications

Certain 2023 amounts have been reclassified to permit comparison with the 2024 consolidated financial statement presentation format.

### **Subsequent Events**

Events occurring after the consolidated balance sheet date are evaluated by management to determine whether such events should be recognized or disclosed in the consolidated financial statements. Management has evaluated subsequent events through August 12, 2024, which is the date the consolidated financial statements were available to be issued.

### 3. Patient Service Revenue and Estimated Third-Party Payor Settlements

Revenues generally relate to contracts with patients in which the Hospital's performance obligations are to provide healthcare services to patients. Revenues are recorded during the period obligations to provide healthcare services are satisfied. Performance obligations for inpatient services are generally satisfied over a period of days. Performance obligations for outpatient services are generally satisfied over a period of less than one day. The contractual relationships with patients, in most cases, also involve a third-party payor (Medicare, Medicaid, managed care health plans and commercial insurance companies, including plans offered through the health insurance exchanges) and the transaction prices for the services provided are dependent upon the terms provided by Medicare and Medicaid or negotiated with managed care health plans and commercial insurance companies, the third-party payors. The payment arrangements with third-party payors for the services provided to related patients typically specify payments at amounts less than standard charges.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 3. Patient Service Revenue and Estimated Third-Party Payor Settlements (Continued)

The Hospital has agreements with third-party payors that provide for payments at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows:

- Medicare The Hospital is designated as a CAH. Under that designation, the Hospital is reimbursed 101% of allowable costs for its inpatient and outpatient services provided to Medicare patients. These reimbursements are subject to the federal government's sequestration payment reduction of 2%, thereby reducing reimbursable costs to 99%. The Hospital is reimbursed for cost reimbursable items at tentative interim rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare fiscal intermediary. The Hospital's Medicare cost reports have been audited by the Medicare fiscal intermediary through April 30, 2019.
- MaineCare The Hospital's approval for CAH status also impacts reimbursement under the
  MaineCare program, whereby the Hospital is reimbursed 109% of allowable cost for inpatient and
  outpatient services. Other items not classified as inpatient or outpatient by MaineCare are
  reimbursed at cost or some specified discount from cost. The Hospital is reimbursed at a tentative
  rate with final settlement determined after submission of annual cost reports by the Hospital and
  audits thereof by the fiscal intermediary. Final settlements have been issued through April 30, 2019.
- Anthem Services provided to Anthem subscribers were reimbursed at a discount from established charges and settlements are performed annually. The Anthem settlement has been finalized for 2022.
- Other The Hospital has entered into payment agreements with certain commercial insurance carriers and health maintenance organizations. The basis for payment to the Hospital under these agreements includes prospectively-determined rates per discharge, discounts from established charges and prospectively-determined daily rates.

Revenues are based upon estimated amounts that the Hospital expects to be entitled to receive from patients and third-party payors. Revenues under managed care and commercial insurance plans are based upon the payment terms specified in the related contractual agreements. Revenues related to uninsured patients and uninsured copayment and deductible amounts for patients who have healthcare coverage may have discounts applied (uninsured discounts and contractual discounts) and the recorded revenue is based primarily on historical collection experience.

Revenues from third-party payors and the uninsured are summarized as follows at April 30:

|                                   | <u>2024</u>  | <u>2023</u>          |
|-----------------------------------|--------------|----------------------|
| Medicare                          | \$20,889,003 | \$20,194,432         |
| Medicaid                          | 8,837,655    | 6,731,477            |
| Anthem Blue Cross and Blue Shield | 10,444,501   | 9,723,245            |
| Other third-party payors          | 37,760,891   | 35,153,271           |
| Patients                          | 2,410,270    | 2,991,768            |
| Patient service revenue           | \$80,342,320 | \$ <u>74,794,193</u> |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 3. Patient Service Revenue and Estimated Third-Party Payor Settlements (Continued)

The collection of outstanding receivables for Medicare, Medicaid, other third-party payors and patients is the Hospital's primary source of operating cash and is critical to operating performance. The primary collection risks relate to uninsured patient accounts, including patient accounts for which the primary insurance carrier has paid the amounts covered by the applicable agreement, but patient responsibility amounts (deductibles and copayments) remain outstanding. Implicit price concessions relate primarily to amounts due directly from patients. Estimated implicit price concessions are recorded for all uninsured accounts, regardless of the aging of those accounts. Accounts are written off when all reasonable internal and external collection efforts have been performed. The estimates for implicit price concessions are based upon management's assessment of historical writeoffs and expected net collections, business and economic conditions, trends in federal, state and private employer healthcare coverage and other collection indicators. Management relies on the results of detailed reviews of historical writeoffs and collections at facilities that represent a majority of the Hospital's revenues and accounts receivable as a primary source of information in estimating the collectability of accounts receivable.

Revenue from the Medicare and MaineCare programs accounted for approximately 26% and 11% of the Hospital's patient service revenue for the year ended April 30, 2024 and 27% and 9% for the year ended April 30, 2023. Laws and regulations governing the Medicare and MaineCare programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Patient service revenue increased (decreased) by approximately \$3,248,000 and \$(1,523,500) in 2024 and 2023, respectively, as a result of prior year settlements and changes in prior year third-party payor estimates.

The State of Maine enacted legislation establishing a healthcare provider tax (State tax). As a result, the Hospital was subjected to and recorded \$1,246,296 and \$1,253,674 of State tax in 2024 and 2023, respectively.

### 4. Trustee Held Funds

As part of the agreements the Organization has with MHHEFA in conjunction with its bond issues, the Organization is required to maintain certain debt service and escrow funds. The total amounts held in these funds by a trustee are as follows at April 30:

|                           | <u>2024</u>         | <u>2023</u> |
|---------------------------|---------------------|-------------|
| 2023B – debt service      | \$ 264,077          | \$ -        |
| 2023B – construction fund | 3,254,330           | _           |
| 2020A                     | 386,667             | \$370,471   |
| 2020B                     | 308,396             | 298,796     |
| 2022A                     | 95,559              | 88,454      |
|                           | \$ <u>4,309,029</u> | \$757,721   |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 4. Trustee Held Funds (Continued)

In November 2023, the Organization entered into the Series 2023B revenue bond with MHHEFA. Financing was used to partially fund the central utility project and the remaining funds to refinance a mortgage note payable. The portion of the financing to be used for the central utility project are held by a trustee, under the terms of an escrow agreement which allows for withdrawals only for approved purchases.

All trustee held funds consist of cash equivalents and the market value of these instruments approximates cost.

### 5. <u>Investments</u>

Investments are designated as follows at April 30:

|   | <u>2024</u>          | <u>2023</u>          |
|---|----------------------|----------------------|
| Assets limited as to use – Board designated:        |                      |                      |
| J.C. Warren Employee Education Program              | \$ 302,477           | \$ 302,477           |
| MDI without donor restrictions fund                 | 11,009,616           | 11,555,073           |
| Other   | 76,362               | 697                  |
|   | 11,388,455           | 11,858,247           |
| Assets limited as to use – with donor restrictions: | 7,956,539            | _5,433,348           |
|   | \$ <u>19,344,994</u> | \$ <u>17,291,595</u> |

Investments with and without donor restrictions at fair value consist of the following at April 30:

|                           | <u>2024</u>  | <u>2023</u>  |
|---------------------------|--------------|--------------|
| Cash and cash equivalents | \$ 7,387,715 | \$ 4,447,167 |
| Exchange traded funds     | 1,174,987    | 360,807      |
| Mutual funds              | 9,534,437    | 8,511,071    |
| Fixed income              | 1,247,855    | 3,972,550    |
|                           | \$19,344,994 | \$17,291,595 |

The Hospital's primary responsibility is to provide healthcare services to the communities within its service area. In order to accomplish this goal, the Hospital maintains resources to assure monies are available to provide for future retirement of debt, replacement of capital equipment, and a return on investment in order to accommodate inflationary increases in equipment costs and to remain technologically current.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 5. <u>Investments (Continued)</u>

In accordance with the Board of Trustees' (Board) interpretation of the State of Maine's *Uniform Prudent Management of Institutional Funds Act* (UPMIFA), the Hospital includes earnings on endowment net assets with donor restrictions as accumulated appreciation on donor-restricted endowment funds until appropriated for expenditure by proper governing Board action. From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (underwater endowments). The Hospital has interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law.

The basic objectives of the Hospital's investment policy are to emphasize long-term growth of principal while avoiding excessive risk and to achieve returns in excess of spending plus the rate of inflation over the investment horizon in order to preserve the purchasing power of Hospital assets to fund new programs and capital purchases. The long-term asset mix of investments is based on the following allocation guidelines:

| Asset Class               | Range Minimum-Maximum |
|---------------------------|-----------------------|
| Equities                  | 40% - 80%             |
| Fixed income securities   | 15% - 60%             |
| Short-term bonds          | 0% - 20%              |
| Cash and cash equivalents | 0% - 10%              |

Total annualized returns of an actively managed portfolio are expected to meet or exceed, on a risk adjusted basis, the return of a balanced market index comprised of:

- 70% MSCI ACWI Index
- 25% Barclays Aggregate Bond Index
- 5% Barclays 1-3 year Government Aggregate Bond Index

It is expected the investment portfolio will display an overall level of risk which is consistent with the risk associated with the composite benchmark specified above. Risk is measured by the standard deviation of quarterly returns.

### 6. Property and Equipment

Property and equipment consists of the following at April 30:

|   | <u>2024</u>          | <u>2023</u>          |
|---|----------------------|----------------------|
| Land and improvements                             | \$ 5,839,036         | \$ 5,512,836         |
| Buildings and improvements                        | 42,178,347           | 41,119,862           |
| Fixed equipment                                   | 31,613,419           | 28,680,164           |
|   | 79,630,802           | 75,312,862           |
| Less allowances for depreciation and amortization | <u>(49,385,142</u> ) | <u>(46,217,452</u> ) |
|   | 30,245,660           | 29,095,410           |
| Construction in progress                          | <u>7,783,963</u>     | 2,144,855            |
|   |                      |                      |
|   | \$ <u>38,029,623</u> | \$ <u>31,240,265</u> |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 6. **Property and Equipment (Continued)**

The Organization realized a net loss on the sale of property and equipment of \$217,821 and \$243,892 for the years ended April 30, 2024 and 2023, respectively.

The Organization has entered into construction commitments totaling approximately \$12,500,000 for the new medical education and housing facility which is expected to be completed in September 2024 and the central utility plant which is expected to be online in March 2025. The Organization is funding these projects with donations received and through external financing received in fiscal year 2024. Subsequent to year end, the Organization entered into an agreement for certain professional services related to the Master Expansion Project with commitments totaling approximately \$2,600,000. The Organization intends to fund the Master Expansion Project through donations and grants received in addition to external financing.

### 7. Real Estate Development Costs

BBRV is a retirement community located in Hulls Cove, Maine, which consists of several different components located on the same campus. One component of the Community is a 55-unit facility referred to as the Inn, which consists of 32 assisted living suites and 23 independent living apartments.

The other component of the Community is 20 separate cottage units. The occupancy of the units at BBVA is made available to shareholders of BBVA through residency agreements. The cost of these cottages and operating results of BBVA are not reflected in the Hospital's consolidated financial statements.

The land the cottages are situated on is leased from BBRV to BBVA and is managed by MDMC. The land lease requires monthly rental payments for a period of 99 years. The initial base rent is \$600 per cottage per year. Lease payments were \$12,000 in both 2024 and 2023, and management fees were approximately \$219,000 and \$209,000 in 2024 and 2023, respectively. Due from BBVA of \$264,511 and \$209,943 at April 30, 2024 and 2023, respectively, represents land lease payments, cooperative fees and shared expenses expected to be received within one year.

As of April 30, 2024 and 2023, BBRV maintained priority deposits to reserve units in the Inn, as well as security deposits for residents, totaling \$352,489 and \$313,136, respectively. These funds are held separately. The priority deposits are noninterest bearing and are refundable.

### 8. Borrowings

### **Line of Credit**

The Hospital has an available commercial line of credit with interest at the prime lending rate (8.50% at April 30, 2024). Maximum borrowings under the agreement are \$1,000,000 and any outstanding amounts are due on demand. There were no amounts outstanding on the line of credit at April 30, 2024 and 2023. Advances are collateralized by the Hospital's unrestricted investments.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 8. **Borrowings (Continued)**

### **Long-Term Obligations**

Long-term obligations consist of the following at April 30:

|  | <u>2024</u>             | <u>2023</u>             |
|--|-------------------------|-------------------------|
| Mount Desert Island Hospital   |                         |                         |
| MHHEFA Revenue Bonds, Series 2023B, interest rates varying                                 |                         |                         |
| between 4.75% and 5.25%, principal due in amounts ranging                                  |                         |                         |
| from \$150,000 to \$415,000 through 2053, plus remaining                                   | \$ 8,657,405            | \$ -                    |
| premium of \$420,692 in 2024<br>MHHEFA Revenue Bonds, Series 2020B, interest rates varying | \$ 8,037,403            | <b>5</b> —              |
| between 2.75% and 5.00%, principal due in amounts ranging                                  |                         |                         |
| from \$165,000 to \$475,000 through 2040, plus remaining                                   |                         |                         |
| premium of \$413,526 in 2024 and \$438,588 in 2023   | 6,304,564               | 6,604,626               |
| \$600,000 note payable, interest rate is fixed at 5.00%, maturing                          |                         |                         |
| in March 2031, due in monthly installments of \$8,480,                                     |                         |                         |
| secured by real estate   | 594,020                 | _                       |
| \$3,600,000 mortgage note payable, interest rate at the prime rate                         |                         |                         |
| plus 0.75%, maturing January 6, 2036, due in monthly                                       |                         |                         |
| installments totaling \$25,796; collateralized by real estate.  Paid in full during 2024   |                         | 2,430,223               |
| 1 ald III full during 2024   | _                       | 2,430,223               |
| Birch Bay Retirement Village   |                         |                         |
| MHHEFA Revenue Bonds, Series 2022A, interest rate of 5.00%,                                |                         |                         |
| principal due in amounts ranging from \$130,000 through 2032,                              |                         |                         |
| plus remaining premium of \$66,779 in 2024 and \$74,956 in 2023                            | 916,779                 | 1,009,956               |
| MHHEFA Revenue Bonds, Series 2020A, interest rates varying                                 |                         |                         |
| between 4.0% and 5.0%, principal due in amounts ranging                                    |                         |                         |
| from \$345,000 to \$530,000 through 2031, plus remaining                                   | 2.506.651               | 2 044 205               |
| premium of \$520,952 in 2024 and \$478,505 in 2023   | 3,506,651<br>19,979,419 | 3,944,205<br>13,989,010 |
| Less current portion   | (998,738)               | (833,578)               |
| Less bond issuance costs   | (327,231)               | (227,301)               |
| 2000 cond libraries south  | (527,251)               | (227,301)               |
|  | \$ <u>18,653,450</u>    | \$ <u>12,928,131</u>    |

The Hospital and BBRV are required to make monthly deposits with the trustee to fund principal and interest payments on the bonds as they come due. The Hospital's 2023 and 2020 bonds are collateralized by a security interest in all gross receipts of the Hospital, its equipment and a mortgage lien on the Hospital real estate. BBRV's 2022 and 2020 bonds are collateralized by the gross receipts of BBRV, its equipment and fixtures, and a mortgage lien on BBRV's real estate.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 8. <u>Borrowings (Continued)</u>

In May 2022, BBRV entered into a note agreement with MHHEFA in conjunction with MHHEFA's issuance of Revenue Bond Series 2022A. Proceeds were used for insubstance defeasance of Revenue Bond Series 2012A. BBRV recognized a gain on refinance of long-term obligations totaling \$43,682 during the year ended April 30, 2023.

Under their agreements with MHHEFA, the Organization must meet certain restrictive loan covenants. The Organization was in compliance with these requirements at April 30, 2024 and 2023.

Scheduled principal repayments on long-term obligations are as follows:

| 2025       | \$ 998,738           |
|------------|----------------------|
| 2026       | 1,137,510            |
| 2027       | 1,186,476            |
| 2028       | 1,225,644            |
| 2029       | 1,285,026            |
| Thereafter | <u>14,146,025</u>    |
|            |                      |
|            | \$ <u>19,979,419</u> |

### 9. Net Assets With Donor Restrictions

Net assets with donor restrictions are available for the following purposes at April 30:

|   |             | <u>2024</u> |             | <u>2023</u>     |
|---|-------------|-------------|-------------|-----------------|
| Purpose restriction:                              |             |             |             |                 |
| U-Penn Pilot Project                              | \$          | 160,000     | \$          | 14,565          |
| Community Health Center                           |             | 133,557     |             | 133,557         |
| Palliative Care support                           |             | _           |             | 50,000          |
| Straus Center support                             |             | 136,527     |             | 187,791         |
| Master Campus Expansion Project                   | 2           | 2,909,931   | 2           | 2,967,477       |
| Generator Project                                 |             | 701,405     |             | 759,140         |
| MRI Project                                       |             | 101,828     |             | 255,035         |
| Kogod Education Center                            |             | 733,943     | 3           | ,059,611        |
| CORE Renovation Project                           |             | 1,651,372   |             | _               |
| Other   | _           | 434,361     | _           | 164,847         |
|   | 2           | 6,962,924   | 7           | 7,592,023       |
| Perpetual in nature:                              |             |             |             |                 |
| Expendable for free care and hospital operations  |             | 436,645     |             | 436,645         |
| Beneficial interest in trust funds held by others |             | 1,854,875   | 1           | ,770,236        |
|   |             | 2,291,520   | 2           | 2,206,881       |
| Total net assets with donor restrictions          | \$ <u>2</u> | 9,254,444   | \$ <u>9</u> | <u>,798,904</u> |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 9. Net Assets With Donor Restrictions (Continued)

The Hospital is the beneficiary of five trusts as of April 30, 2024 and 2023, a portion of the income from which is unrestricted and is to be paid to the Hospital in perpetuity for hospital operations. The Hospital's interest in the trusts is recognized as an asset based on the fair market value of the underlying assets, which totaled \$1,854,875 and \$1,770,236 as of April 30, 2024 and 2023, respectively. Increases and decreases in the carrying value of these assets are included in net assets with donor restrictions.

### 10. <u>Deferred Compensation</u>

The Hospital has established a deferred compensation plan that permits management and highly compensated employees to defer portions of their compensation based on Internal Revenue Service guidelines. The Hospital has recorded \$3,362,352 and \$3,450,568 at April 30, 2024 and 2023, respectively, to reflect its liability under this plan. The Hospital has a corresponding asset of \$3,362,352 and \$3,450,568 (assets consist entirely of mutual funds) at April 30, 2024 and 2023, respectively. Under the plan, all gains and losses in related investments increase or decrease the deferred compensation liability and corresponding asset.

### 11. Retirement Plan

The Hospital has an Employee Savings Retirement Plan (Plan) under Section 403(b) of the Code. The Plan allows employees to defer certain amounts into the Plan and also provides for employer matching contributions into the Plan on behalf of an employee who has reached age 21 and completed two (2) years of eligible service (1,000 hours worked in each of those years). The Hospital matches employee contributions of 1% - 4% of eligible earnings at 1.25% - 4.25%, respectively, and employee contributions in excess of 4% are matched at 4.25%. All eligible employees receiving the employer match are 100% vested. Pension expense was \$680,059 and \$650,381 for 2024 and 2023, respectively.

### 12. Concentrations

### Credit Risk

The Hospital grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors was as follows:

|                          | <u>2024</u>  | <u>2023</u>  |
|--------------------------|--------------|--------------|
| Medicare                 | 19%          | 19%          |
| MaineCare                | 11           | 9            |
| Anthem                   | 11           | 11           |
| Other third party payors | 44           | 45           |
| Patients                 | <u>15</u>    | <u>16</u>    |
|                          | <u>100</u> % | <u>100</u> % |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 12. <u>Concentrations (Continued)</u>

### Labor Force

The Hospital's unionized labor workforce are members of the National Nurses Organizing Committee and National Nurses United Local Unit #982. It is approximately 19% of the Hospital's work force. The current union contract is in effect through April 30, 2026.

### 13. Contingencies

The Hospital insures its medical malpractice risks on a claims made basis. At April 30, 2024 and 2023, there were no known malpractice claims outstanding which, in the opinion of management, will be settled for amounts in excess of insurance coverage nor are there any unasserted claims or incidents which require loss accrual. The Hospital intends to renew coverage on a claims made basis and anticipates that such coverage will be available.

In accordance with ASU No. 2010-24, *Presentation of Insurance Claims and Related Insurance Recoveries*, the Hospital recorded a liability of approximately \$664,000 and \$1,758,000 related to potential exposure arising from professional liability losses at April 30, 2024 and 2023, respectively. Amounts are included within other long-term liabilities on the accompanying consolidated balance sheets. The Hospital also recorded a receivable of approximately \$664,000 and \$1,758,000 at April 30, 2024 and 2023, respectively, related to estimated recoveries under insurance coverage for recoveries of the potential losses. Amounts are included within other assets on the accompanying consolidated balance sheets. In addition to the foregoing, at April 30, 2024 and 2023, the Hospital recorded an estimated liability of potentially incurred but not reported claims of approximately \$700,000 and \$663,000 at April 30, 2024 and 2023, respectively.

### Self-Insurance Program

The Hospital self-insures its employee health benefits and has estimated and recorded amounts to meet its expected obligations under the program. Total expense for health benefits was \$8,256,558 and \$9,242,706 in 2024 and 2023, respectively. The Hospital provided services totaling \$5,415,386 and \$5,923,152 in 2024 and 2023, respectively, which represents services rendered for Hospital employees for which the Hospital recorded revenue. Stop loss insurance coverage is in effect which mitigates the Hospital's exposure to loss on an individual and aggregate basis.

The Hospital also participates in a self-insured workers' compensation insurance plan through an industry cooperative. Current funding levels by the Hospital and other participants in the cooperative are expected to be adequate to meet future claims. Excess insurance has been purchased to mitigate the cooperative's exposure to loss on large aggregate claims over a certain level.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 14. Leases

The Organization utilizes leases for the use of certain medical buildings and medical equipment. All lease agreements generally require the Organization to pay maintenance, repairs, property taxes and insurance costs, which are variable amounts based on actual costs incurred during each applicable period. Such costs are not included in the determination of the right-of-use asset or lease obligation. Variable lease cost also includes escalating rent payments that are not fixed at commencement but are based on an index that is determined in future periods over the lease term based on changes in the Consumer Price Index or other measure of cost inflation. Lease agreements may include one or more options to renew the lease at the end of the initial term, with renewal terms that generally extend the lease at the then market rate of rental payment. All such options are at the Organization's discretion and are evaluated at the commencement of the lease, with only those that are reasonably certain of exercise included in determining the appropriate lease term.

Lease expense under operating leases amounted to \$225,865 and \$226,567 for the years ended April 30, 2024 and 2023, respectively. Lease expense under finance leases amounted to \$92,942 for the year ended April 30, 2024. Interest on finance leases amounts to \$3,808 for the year ended April 30, 2024.

Supplemental information related to leases is as follows as of and for the years ended April 30:

|  | <u>2024</u>         | <u>2023</u>      |
|--|---------------------|------------------|
| Weighted-average remaining lease term - operating Weighted-average discount rate - operating | 1.98 years<br>2.85% | 2.66 years 2.85% |
| Weighted-average remaining lease term - finance<br>Weighted-average discount rate - finance  | 5.25 years<br>6.91% | <u>-</u><br>-    |

Lease cash flow and supplemental noncash information are as follows for the years ended April 30:

|   | <u>2024</u> | <u>2023</u> |
|---|-------------|-------------|
| Operating leases – operating cash flows (fixed payments)        | \$224,997   | \$219,752   |
| Operating leases – new operating lease right-of-use assets      | 0.6.000     | 650 400     |
| and lease obligations   | 86,032      | 659,400     |
| Finance leases – operating cash flows (fixed payments)          | 96,750      | _           |
| Finance leases – new finance lease assets and lease obligations | 456,046     | _           |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 14. Leases (Continued)

A summary of the future lease payments under lease liabilities is as follows at April 30, 2024:

|                         | Operating         | Finance           |
|-------------------------|-------------------|-------------------|
|                         | Lease             | Lease             |
|                         |                   |                   |
| 2025                    | \$ 222,637        | \$ 129,000        |
| 2026                    | 145,245           | 88,522            |
| 2027                    | 34,509            | 75,029            |
| 2028                    | 3,397             | 75,029            |
| 2029                    | <u> </u>          | 75,029            |
| Thereafter              |                   | 18,757            |
|                         | 405,788           | 461,366           |
| Less imputed interested | _(10,919)         | (67,281)          |
| Total liabilities       | 394,869           | 394,085           |
| _                       |                   |                   |
| Less current portion    | <u>(215,330</u> ) | <u>(123,922</u> ) |
|                         | \$ 179,539        | \$ 270,163        |
|                         | \$ <u>1/9,339</u> | $\Phi_{2/0,103}$  |

### 15. Volunteer Services

Total volunteer service hours provided annually to the Hospital were 2,083 and 2,210 in 2024 and 2023, respectively. The volunteers provide various nonspecialized services to the Hospital and BBRV, none of which have been recognized as revenue or expense in the consolidated statements of operations.

### 16. Functional Expenses

The Organization provides general health services to residents within its geographic location. Expenses related to providing these services are as follows at April 30:

|                               |                      | General and          |              |
|-------------------------------|----------------------|----------------------|--------------|
|                               | <b>Healthcare</b>    | Administrative       | <u>Total</u> |
| <u>2024</u>                   |                      |                      |              |
| Salaries and wages            | \$40,245,807         | \$11,013,154         | \$51,258,961 |
| Supplies                      | 17,370,345           | 11,148,888           | 28,519,233   |
| Healthcare provider tax       | _                    | 1,246,296            | 1,246,296    |
| Depreciation and amortization | 2,006,786            | 821,777              | 2,828,563    |
| Interest                      | 290,723              | 119,051              | 409,774      |
| Cottages and inn expenses     | 6,132,899            | <u></u> _            | 6,132,899    |
| •                             |                      |                      |              |
|                               | \$ <u>66,046,560</u> | \$ <u>24,349,166</u> | \$90,395,726 |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 16. Functional Expenses (Continued)

|                               |                      | General and          |                      |
|-------------------------------|----------------------|----------------------|----------------------|
|                               | Healthcare           | Administrative       | Total                |
| <u>2023</u>                   |                      |                      |                      |
| Salaries and wages            | \$39,310,598         | \$10,862,049         | \$50,172,647         |
| Supplies                      | 18,046,568           | 9,680,566            | 27,727,134           |
| Healthcare provider tax       | <del>_</del>         | 1,253,674            | 1,253,674            |
| Depreciation and amortization | 1,852,758            | 763,530              | 2,616,288            |
| Interest                      | 290,085              | 119,545              | 409,630              |
| Cottages and inn expenses     | _5,648,338           |                      | 5,648,338            |
|                               |                      |                      |                      |
|                               | \$ <u>65,148,347</u> | \$ <u>22,679,364</u> | \$ <u>87,827,711</u> |

The consolidated financial statements report certain expense categories that are attributable to more than one healthcare service or support function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. Costs not directly attributable to a function are allocated to a functional region based on a square-footage or units-of-service basis.

### 17. Fair Value Measurements

FASB ASC 820, Fair Value Measurement, defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. FASB ASC 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

<u>Level 1</u>: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

<u>Level 2</u>: Significant other observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, and other inputs that are observable or can be corroborated by observable market data.

<u>Level 3</u>: Significant unobservable inputs that reflect an entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 17. Fair Value Measurements (Continued)

Assets and liabilities measured at fair value on a recurring basis are summarized below. Fair values were primarily determined using the market approach.

| 2024  | Level 1  | Level 2   | Level 3   | <u>Total</u>   |
|---|--|---|---|--|
| Cash and cash equivalents Exchange traded funds Mutual funds Certificates of deposit U.S. treasury securities Corporate bonds   | \$ 7,387,715<br>1,174,987<br>9,534,437<br>-<br>711,783   | \$ -<br>-<br>249,625<br>-<br>286,447                        | \$ -<br>-<br>-<br>-<br>-                                    | \$ 7,387,715<br>1,174,987<br>9,534,437<br>249,625<br>711,783<br>286,447                                      |
| Investments to fund deferred compensation and related liability (mutual funds)  | 3,362,352  |   |   | _3,362,352   |
|   | \$ <u>22,171,274</u>   | \$ <u>536,072</u>   | \$  | 22,707,346   |
| Beneficial interest measured at net asset value: Perpetual trusts   |  |   |   | 1,854,875<br>\$24,562,221  |
| 2023  |  |   |   |  |
| Cash and cash equivalents Exchange traded funds Mutual funds Certificates of deposit U.S. treasury securities Corporate bonds Government bonds Investments to fund deferred compensation and related liability (mutual funds) | \$ 4,447,167<br>360,807<br>8,511,071<br>-<br>3,369,502<br>-<br>49,677<br>3,450,568<br>\$20,188,792 | \$ -<br>-<br>244,812<br>-<br>308,559<br>-<br>-<br>\$553,371 | \$ -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | \$ 4,447,167<br>360,807<br>8,511,071<br>244,812<br>3,369,502<br>308,559<br>49,677<br>3,450,568<br>20,742,163 |
| Beneficial interest measured at net asset value:<br>Perpetual trusts  |  |   |   | _1,770,236   |
| <u>F</u>  |  |   |   | \$22,512,399   |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended April 30, 2024 and 2023

### 18. Liquidity and Availability

Financial assets available for general expenditure within one year of the balance sheet date consist of the following at April 30, 2024:

| Cash and cash equivalents Accounts receivable | \$ 6,239,476<br>14,711,984 |
|---|----------------------------|
| Board designated investments                  | 11,388,455                 |
|   | \$32,339,915               |

The Organization regularly monitors liquidity required to meet operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. The Organization has various sources of liquidity at its disposal, including cash and cash equivalents, investments and a line of credit. See Note 8 for information about the Organization's line of credit.

The Organization's governing Board has designated a portion of unrestricted resources for future purposes. These funds are invested for long-term appreciation and current income but remain available and may be spent at the discretion of the Board. Accordingly, these assets have been included in the quantitative information above.

The Organization has other investments restricted by donors or for debt service. These investments, which are more fully described in Notes 4 and 5, are not available for general expenditure within the next year and are not reflected in the amounts above.



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### INDEPENDENT AUDITORS' REPORT ON ADDITIONAL INFORMATION

Board of Trustees Mount Desert Island Hospital and Subsidiaries

We have audited the consolidated financial statements of Mount Desert Island Hospital and Subsidiaries as of and for the years ended April 30, 2024 and 2023, and have issued our report thereon, which contains an unmodified opinion on those consolidated financial statements. See pages 1 and 2. Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information is presented for purposes of additional analysis rather than to present the financial position, results of operations and changes in net assets (deficit) of the individual entities and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Bater Newman's Noyes LLC

Portland, Maine August 12, 2024

### CONSOLIDATING BALANCE SHEETS

### April 30, 2024 and 2023

### ASSETS

|   |   | (1   | 2024              |   |   | 20   | 2023                     |   |
|---|---|--|-------------------|---|---|--|--------------------------|---|
|   | Mount Desert Island Hospital                      | Consolidated<br>Birch Bay<br>Retirement<br>Village | Elimi-<br>nations | Total   | Mount Desert Island Hospital                        | Consolidated<br>Birch Bay<br>Retirement<br>Village | Elimi-<br><u>nations</u> |   |
| Current assets: Cash and cash equivalents Accounts receivable Due from Birch Bay Village Association  | \$ 5,143,507<br>14,653,124<br>183,733             | \$1,095,969<br>58,860<br>80,778                    | <b>∽</b>          | \$ 6,239,476<br>14,711,984<br>264,511             | \$ 7,105,457<br>15,467,797<br>81,593                | \$1,005,627<br>78,688<br>128,350                   | <br>                     | \$ 8,111,084<br>15,546,485<br>209,943               |
| Estimated third-party payor settlements<br>Inventories<br>Prepaid expenses and other current assets   | 115,964<br>627,030<br>928,730                     | 27<br>_<br>29,106                                  | 1 1 1             | 115,991<br>627,030<br>957,836                     | 530,674<br>656,444                                  | 37,752   | 1 1 1                    | 530,674<br>694,196                                  |
| Current portion of pledges receivable<br>Current portion of trustee held funds<br>Total current assets  | 3,876,781<br><u>576,682</u><br>26,105,551         | $\frac{478,017}{1,742,757}$                        | 1 1 1             | 3,876,781<br>1,054,699<br>27,848,308              | $\frac{1,211,800}{301,288}$ $\overline{25,355,053}$ | 456,433<br>1,706,850                               | 1 1 1                    | $\frac{1,211,800}{757,721}$ $\overline{27,061,903}$ |
| Assets limited as to use or donor restricted: Board-designated funds Donor-restricted funds Total investments   | 11,388,455<br>7,916,074<br>19,304,529             | -<br>40,465<br>40,465                              | 1 1 1             | 11,388,455<br>7,956,539<br>19,344,994             | 11,858,247<br>5,392,286<br>17,250,533               | $-\frac{41,062}{41,062}$                           | 1 1 1                    | 11,858,247<br>5,433,348<br>17,291,595               |
| Trustee held funds, net of current portion<br>Grant receivable<br>Pledges receivable, net of current portion<br>Beneficial interest in pernetual trusts | 3,254,330<br>5,000,000<br>10,566,249<br>1 854 875 | 1 1 1 1  | 1 1 1 1           | 3,254,330<br>5,000,000<br>10,566,249<br>1 854 875 | -<br>-<br>1,383,520<br>1,770,236                    | 1 1 1 1  | 1 1 1 1                  | -<br>1,383,520<br>1,770,236                         |
| Total assets limited as to use or donor restricted  | 39,979,983  | 40,465   | I                 | 40,020,448  | 20,404,289  | 41,062   | I                        | 20,445,351  |
| Due from affiliates   | 1,268,498   | İ  | (1,268,498)       | I   | 1,311,794   | I  | (1,311,794)              | l   |
| Property and equipment, net   | 33,739,385  | 4,290,238  | 1                 | 38,029,623  | 26,698,856  | 4,541,409  | 1                        | 31,240,265  |
| Right-of-use assets   | 387,238   | I  | I                 | 387,238   | 513,586   | I  | I                        | 513,586   |
| Other assets: Resident priority and construction deposits Investments to fund deferred compensation Other assets Total other assets                     | 3,362,352<br>1,180,078<br>4,542,430               | 352,489<br>-<br>141,424<br>493,913                 | 1 1 1             | 352,489<br>3,362,352<br>1,321,502<br>5,036,343    | 3,450,568<br>2,299,500<br>5,750,068                 | 313,136<br>-<br>150,701<br>463,837                 | 1 1 1                    | 313,136<br>3,450,568<br>2,450,201<br>6,213,905      |
| Total assets  | \$106,023,085                                     | \$6,567,373  | \$ (1,268,498)    | \$111,321,960                                     | \$80,033,646  | \$6,753,158  | \$ (1,311,794)           | \$85,475,010  |

### LIABILITIES AND NET ASSETS (DEFICIT)

| Total  | \$ 5,519,805<br>6,002,975<br>4,314,714<br>3,620<br>833,578<br>-<br>200,919<br>16,875,611   | İ                 | 313,136                                     | 12,928,131                                  | İ   | 319,482   | 3,450,568             | $\frac{2,421,167}{36,308,095}$                   | 39,368,011<br>9,798,904<br>49,166,915   | \$85,475,010                               |
|--|--|-------------------|---|---|---|---|-----------------------|--|---|--|
| Elimi-<br><u>nations</u>                           |  | (1,311,794)       | l   | l   | l   | l   | l                     | _<br>(1,311,794)                                 | 1 1 1   | \$ (1,311,794)                             |
| Consolidated<br>Birch Bay<br>Retirement<br>Village | \$ 345,751<br>311,641<br>-<br>455,000<br>-<br>1,112,392  | 1,311,794         | 313,136                                     | 4,413,497                                   | I   | I   | I                     | 7,150,819  | $\frac{(438,723)}{41,062}$ $\frac{(397,661)}{(397,661)}$  | \$6,753,158                                |
| Mount<br>Desert<br>Island<br>Hospital              | \$ 5,174,054 5,691,334 4,314,714 3,620 378,578   | I                 | I   | 8,514,634                                   | I   | 319,482   | 3,450,568             | $\frac{2,421,167}{30,469,070}$                   | 39,806,734<br><u>9,757,842</u><br>49,564,576  | \$80,033,646                               |
| <u>Total</u>                                       | \$ 6,866,426<br>6,596,049<br>- 33,750<br>998,738<br>123,922<br>215,330<br>14,834,215   | I                 | 352,489                                     | 18,653,450                                  | 270,163   | 179,539   | 3,362,352             | 1,406,123<br>39,058,331                          | 43,009,185<br>29,254,444<br>72,263,629  | \$111,321,960                              |
| Elimi-<br><u>nations</u>                           |  | (1,268,498)       | I   | I   | I   | I   | I                     | <u>-</u><br>(1,268,498)                          | 1 1 1   | \$ (1,268,498)                             |
| Consolidated<br>Birch Bay<br>Retirement<br>Village | \$ 341,035<br>313,335<br>-<br>490,000<br>-<br>1,144,370  | 1,268,498         | 352,489                                     | 3,858,929                                   | I   | I   | I                     | 6,624,286  | (97,378)  40,465  (56,913)  | \$6,567,373                                |
| Mount<br>Desert<br>Island<br>Hospital              | \$ 6,525,391<br>6,282,714<br>33,750<br>508,738<br>123,922<br>215,330<br>13,689,845   | I                 | I   | 14,794,521                                  | 270,163   | 179,539   | 3,362,352             | $\frac{1,406,123}{33,702,543}$                   | 43,106,563<br>29,213,979<br>72,320,542  | \$106,023,085                              |
| Cumont liabilities.                                | Accounts payable and accrued expenses Accounts payable and benefit related liabilities Estimated third-party payor settlements Deferred revenue Current portion of long-term obligations Current portion of lease obligations - finance Current portion of lease obligations - operating Total current liabilities | Due to affiliates | Resident priority and construction deposits | Long-term obligations, less current portion | Lease obligations, net of current portion - finance | Lease obligations, net of current portion - operating | Deferred compensation | Other long-term liabilities<br>Total liabilities | Net assets (deficit): Without donor restrictions With donor restrictions Total net assets (deficit) | Total liabilities and net assets (deficit) |

### CONSOLIDATING STATEMENTS OF OPERATIONS

Years Ended April 30, 2024 and 2023

| 23          | Elimi-<br>nations Total                            | \$ - \$74,794,193<br>- 5,321,932<br>- 109,600<br>(130,800) 2,857,002<br>- 1,562,987<br>- 531,085<br>(130,800) 85,176,799   | - 53,992,816<br>(130,800) 28,943,380<br>- 1,253,674<br>- 2,995,809<br>- 2,995,809<br>- 642,032<br>(130,800) 87,827,711                             | - (2,650,912)           | - 31,381<br>- 414,247<br>- (243,892)<br>- (919,517)<br>- 43,682  |                           | - (3,325,011)  |  | \$ (3.151.407)                                  |
|-------------|--|--|--|-------------------------|--|---------------------------|--|--|---|
| 2023        | Consolidated<br>Birch Bay<br>Retirement<br>Village | \$ 5,321,932 109,600 441,005 - 32,766 5,905,303  | 3,820,169<br>1,216,246<br>-<br>379,521<br>232,402<br>5,648,338   | 256,965                 | 5,189  | 48,871                    | 305,836  | I  | \$ 305.836                                      |
|             | Mount<br>Desert<br>Island<br>Hospital              | \$74,794,193<br>-<br>2,546,797<br>1,562,987<br>498,319<br>79,402,296   | 50,172,647<br>27,857,934<br>1,253,674<br>2,616,288<br>409,630<br>82,310,173  | (2,907,877)             | 26,192<br>414,247<br>(243,892)<br>(919,517)  | (722,970)                 | (3,630,847)  | 173,604  | \$ (3,457,243)                                  |
|             | <u>Total</u>                                       | \$80,342,320<br>5,836,264<br>39,600<br>2,277,661<br>1,466,820<br>494,221   | 55,165,900<br>30,137,095<br>1,246,296<br>3,221,486<br>624,949<br>90,395,726  | 61,160                  | 509,398<br>936,572<br>(217,821)<br>(974,696)   | 253,453                   | 314,613  | 3,326,561  | \$ 3,641,174                                    |
| <del></del> | Elimi-<br><u>nations</u>                           | \$ (192,888) (192,888)   | (192,888)<br>(192,888)   | I                       | 1 1 1 1 1  | I                         | I  | I  | <b>S</b>  |
| 2024        | Consolidated<br>Birch Bay<br>Retirement<br>Village | \$ 5,836,264 39,600 453,800 - 82,422 6,412,086   | 3,906,939<br>1,617,862<br>-<br>392,923<br>215,175<br>6,132,899   | 279,187                 | 5,894  | 10,894                    | 290,081  | 51,264   | \$ 341,345                                      |
|             | Mount<br>Desert<br>Island<br>Hospital              | \$80,342,320<br>-<br>2,016,749<br>1,466,820<br>411,799   | 51,258,961<br>28,712,121<br>1,246,296<br>2,828,563<br>409,774<br>84,455,715  | (218,027)               | 503,504<br>936,572<br>(222,821)<br>(974,696)   | 242,559                   | 24,532   | 3,275,297  | \$ 3,299,829                                    |
|             |  | Revenues without donor restrictions, gains and outer support. Patient service revenues Resident revenue Commission revenue Other revenue Gifts and bequests Net assets released from restrictions used for operations Total revenues without donor restrictions, gains and other support | Expenses: Salaries and employee benefits Supplies and other expenses Healthcare provider tax Depreciation and amortization Interest Total expenses | Operating (loss) income | Other income (loss): Interest income Recognized gain in fair value of investments (Loss) gain on sale of property and equipment Other miscellaneous expense Gain on refinance of long-term obligations | Total other income (loss) | Excess (deficiency) of revenues, gains and other support over expenses | Net assets released for purchase of property and equipment | Change in net assets without donor restrictions |

# CONSOLIDATING STATEMENTS OF CHANGES IN NET ASSETS (DEFICIT)

Years Ended April 30, 2024 and 2023

|  |                 | 2024                      |                |              |                | 2023                      |                |                |
|--|-----------------|---------------------------|----------------|--------------|----------------|---------------------------|----------------|----------------|
|  | Mount           | Consolidated<br>Birch Bay |                |              | Mount          | Consolidated<br>Rirch Ray |                |                |
|  | Island          | Retirement                | Elimi-         |              | Island         | Retirement                | Elimi-         |                |
|  | <u>Hospital</u> | Village                   | <u>nations</u> | <u>Total</u> | Hospital       | Village                   | <u>nations</u> | <u>Total</u>   |
| Net assets without donor restrictions:  Excess (deficiency) of revenues, gains and other support over expenses | \$ 24.532       | \$ 290,081                | <b>∀</b>       | \$ 314,613   | \$ (3,630,847) | \$ 305,836                | <b>∽</b>       | \$ (3,325,011) |
| Net assets released from restrictions used for purchase of property and equipment                              | 3,275,297       | 51,264                    | I              | 3,326,561    | 173,604        | I                         | I              | 173,604        |
| Change in net assets without donor restrictions  | 3,299,829       | 341,345                   | ı              | 3,641,174    | (3,457,243)    | 305,836                   | l I            | (3,151,407)    |
|  |                 |                           |                |              |                |                           |                |                |
| Net assets with donor restrictions: Restricted contributions   | 23,058,594      | 133.089                   | I              | 23,191,683   | 1.591.859      | 41.242                    | Ī              | 1,633,101      |
| Net assets released from restrictions  | (3,687,096)     | (133,686)                 | Ī              | (3,820,782)  | (671,923)      | (32,766)                  | I              | (704,689)      |
| Change in value of beneficial interest in perpetual trust  | 84,639          |                           | I              | 84,639       | (79,071)       |                           | I              | (79,071)       |
| Change in net assets with donor restrictions   | 19,456,137      | (597)                     | I              | 19,455,540   | 840,865        | 8,476                     | 1              | 849,341        |
| Change in net assets   | 22,755,966      | 340,748                   | I              | 23,096,714   | (2,616,378)    | 314,312                   | I              | (2,302,066)    |
| Net assets (deficit), beginning of year  | 49,564,576      | (397,661)                 | I              | 49,166,915   | 52,180,954     | (711,973)                 | I              | 51,468,981     |
| Net assets (deficit), end of year  | \$72,320,542    | \$ (56,913)               | S              | \$72,263,629 | \$49,564,576   | \$_(397,661)              | \$<br> <br>    | \$49,166,915   |

## BIRCH BAY RETIREMENT VILLAGE AND SUBSIDIARY

### CONSOLIDATING BALANCE SHEETS

April 30, 2024 and 2023

### ASSETS

| Total                                | \$1,005,627<br>78,688<br>128,350<br>-<br>37,752<br>456,433   | 1,706,850            | 41,062  | I                   | 4,541,409                   | 313,136<br>150,701   | 463,837            | \$6,753,158  |
|--------------------------------------|--|----------------------|---|---------------------|-----------------------------|--|--------------------|--------------|
| 2023 Mount Desert Management Company | \$747,361<br>1,885<br>(1,115)  | 748,131              | 1   | (1,700)             | I                           | 1 1  | I                  | \$746,431    |
| Birch Bay<br>Retirement<br>Village   | \$ 258,266<br>76,803<br>129,465<br>37,752<br>456,433   | 958,719              | 41,062  | 1,700               | 4,541,409                   | 313,136<br>150,701   | 463,837            | \$ 6,006,727 |
| Total                                | \$1,095,969<br>58,860<br>80,778<br>27<br>29,106<br>478,017   | 1,742,757            | 40,465  | 1                   | 4,290,238                   | 352,489<br>141,424   | 493,913            | \$6,567,373  |
| 2024 Mount Desert Management Company | \$768,984  | 770,869              | 1   | (850)               | I                           | 1 1  | I                  | \$770,019    |
| Birch Bay<br>Retirement<br>Village   | \$ 326,985<br>56,975<br>80,778<br>27<br>29,106<br>478,017  | 971,888              | 40,465  | 850                 | 4,290,238                   | 352,489<br>141,424   | 493,913            | \$5,797,354  |
|                                      | Current assets:  Cash and cash equivalents Accounts receivable Due from Birch Bay Village Association Estimated third-party payor settlements Prepaid expenses and other current assets Trustee held funds | Total current assets | Assets limited as to use or donor restricted:  Donor-restricted funds | Due from affiliates | Property and equipment, net | Other assets:<br>Resident priority and construction deposits<br>Other assets | Total other assets | Total assets |

### LIABILITIES AND NET (DEFICIT) ASSETS

|   | Birch Bay                   | 2024 Mount Desert |                            | Birch Bay    | 2023 Mount Desert |                       |
|---|-----------------------------|-------------------|----------------------------|--------------|-------------------|-----------------------|
| Current lightlifties.   | Village                     | Company           | <u>Total</u>               | Village      | Company           | <u>Total</u>          |
| Accounts payable and accrued expenses Accrued payroll and benefit related liabilities | \$ 339,050                  | \$ 1,985          | \$ 341,035<br>313,335      | \$ 339,604   | \$ 6,147          | \$ 345,751<br>311.641 |
| Current portion of long-term obligations  | 490,000                     | I                 | 490,000                    | 455,000      | 1                 | 455,000               |
| Total current liabilities   | 1,142,385                   | 1,985             | 1,144,370                  | 1,106,245    | 6,147             | 1,112,392             |
| Due to affiliates   | 1,268,498                   | I                 | 1,268,498                  | 1,311,794    | l                 | 1,311,794             |
| Resident priority and construction deposits   | 352,489                     | I                 | 352,489                    | 313,136      | I                 | 313,136               |
| Long-term obligations, less current portion   | 3,858,929                   | 1                 | 3,858,929                  | 4,413,497    | I                 | 4,413,497             |
| Total liabilities   | 6,622,301                   | 1,985             | 6,624,286                  | 7,144,672    | 6,147             | 7,150,819             |
| Net (deficit) assets: Without donor restrictions With donor restrictions              | (865,412)<br>40,46 <u>5</u> | 768,034           | (97,378)<br>40,46 <u>5</u> | (1,179,007)  | 740,284           | $(438,723) \\ 41,062$ |
| Total net (deficit) assets  | (824,947)                   | 768,034           | (56,913)                   | (1,137,945)  | 740,284           | (397,661)             |
| Total liabilities and net (deficit) assets  | \$ 5,797,354                | \$770,019         | \$ 6,567,373               | \$_6,006,727 | \$746,431         | \$6,753,158           |

## BIRCH BAY RETIREMENT VILLAGE AND SUBSIDIARY

### CONSOLIDATING STATEMENTS OF OPERATIONS

Years Ended April 30, 2024 and 2023

|  |                                    | 2024                            |                               |                                    | 2023                            |                       |
|--|------------------------------------|---------------------------------|-------------------------------|------------------------------------|---------------------------------|-----------------------|
|  | Birch Bay<br>Retirement<br>Village | Mount Desert Management Company | Total                         | Birch Bay<br>Retirement<br>Village | Mount Desert Management Company | Total                 |
| Revenues without donor restrictions, gains and other support: Resident revenue Commission revenue                                  | \$5,836,264                        | \$ - 39,600                     | \$5,836,264                   | \$5,321,932                        | \$ - 109,600                    | \$5,321,932           |
| Other revenue  Net assets released from restrictions used for operations  Total revenues without donor restrictions,               | 453,800<br>82,42 <u>2</u>          | . 1 1                           | 453,800<br>82,422             | 441,005                            | . 1 1                           | 441,005               |
| gains and other support  | 6,372,486                          | 39,600                          | 6,412,086                     | 5,795,703                          | 109,600                         | 5,905,303             |
| Expenses:<br>Salaries and employee benefits  | 3,906,939                          | ļ                               | 3,906,939                     | 3,820,169                          | I                               | 3,820,169             |
| Supplies and other expenses Depreciation and amortization  | 1,606,012<br>392,923               | 11,850                          | 1,617,862<br>392,923          | 1,202,464<br>379,521               | 13,782                          | 1,216,246<br>379,521  |
| Interest<br>Total expenses   | $\frac{215,175}{6,121,049}$        |                                 | $\frac{215,175}{6,132,899}$   | 232,40 <u>2</u><br>5,634,556       |                                 | 232,402<br>5,648,338  |
| Operating income   | 251,437                            | 27,750                          | 279,187                       | 161,147                            | 95,818                          | 256,965               |
| Other income: Interest income Gain on sale of property and equipment Gain on refinance of long-term obligations Total other income | 5,894<br>5,000<br>-<br>10,894      | 1 1 1 1                         | 5,894<br>5,000<br>-<br>10 894 | 5,189<br>-<br>43,682<br>48,871     | 1 1 1                           | 5,189 - 43,682 48,871 |
| Excess of revenues, gains and other support over expenses  | 262,331                            | 27,750                          | 290,081                       | 210,018                            | 95,818                          | 305,836               |
| Net assets released for purchase of property and equipment   | 51,264                             | ı                               | 51,264                        | 1                                  | 1                               | 1                     |
| Change in net assets without donor restrictions  | \$ 313,595                         | \$ 27,750                       | \$ 341,345                    | \$_210,018                         | \$95,818                        | \$ 305,836            |